

**FY2018 ANNUAL ACTION PLAN
FOR
CITY OF MEMPHIS
DIVISION OF HOUSING AND COMMUNITY
DEVELOPMENT**

**DRAFT FOR PUBLIC REVIEW
April 2017**

**Prepared by:
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City of Memphis
Division of Housing and Community Development
FY2018 Annual Action Plan

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Executive Summary

AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

1. Introduction

The City of Memphis' Consolidated Plan is a reflection of the city's efforts to collaborate and coordinate the planning for the use of federal entitlement grant funds and to meet the requirements of the U.S. Department of Housing and Urban Development (HUD). The opportunities for receiving input from other local government, community organizations, non-profits and private/business sectors entities are numerous and on-going. As the lead agency responsible for managing the development of the plan, the City of Memphis Division of Housing and Community Development (HCD) administers primarily housing and community development programs and activities. It is through the skills and abilities of other divisions of local government, non-profit agencies, private organizations and developers that many homeless programs, public services, and economic development initiatives are provided. HCD's relationship with the Memphis Housing Authority (MHA) has strengthened the City's ability to combine its forces in meeting the housing needs of low and moderate-income citizens.

For the foreseeable future, Memphis and Shelby County's attention will continue to be focused on strategies for neighborhood revitalization in the inner-city. These include planning, identification of new incentives for redevelopment, smart growth, and collaboration.

The primary goal of Memphis' Consolidated Plan is to foster the development of viable urban neighborhoods which include decent housing for everyone, a suitable living environment, and expanded economic opportunities, especially for low and moderate income citizens. Four major groups of activities address this goal:

- Housing
- Homelessness
- Special Needs Populations
- Neighborhood, Community and Economic Development

The Consolidated Plan combines into a single submission a Federal grant application for Community Development Block Grant (CDBG), HOME, Housing Opportunities for Persons with AIDS (HOPWA) and Emergency Shelter Grant (ESG) Programs. This Consolidated Plan document is comprised of the 2018 Annual Action Plan. The Annual Action Plan for July 1, 2017 - June 30, 2018 identifies projects that will be or are currently being implemented and describes the use of Federal, State and local housing resources.

In the pages to follow, you will find a summary of our current and future plans, priorities, programs, activities and the organizational structure, which will support the plan.

2. Summarize the objectives and outcomes identified in the Plan

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

The objectives and outcomes can be found in section AP-20 - Annual Goals and Objectives.

3. Evaluation of past performance

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

The 2017-2019 Consolidated Plan identified four categories of projects, affordable housing, homeless, non-homeless special needs, and non-housing community development. In FY2016, accomplishments in these areas helped identify goals or projects for future plans.

Under affordable housing, HCD provided down payment assistance to 11 low and moderate income homebuyers using HOME funds. An additional 18 were provided down payment assistance through the City-funded portion of the program, which has a higher income limit. Community Housing Development Organizations (CHDOs) contributed to meeting housing needs through the construction of three housing units and the acquisition and rehabilitation of seven rental housing units. New construction of three rental units and the rehabilitation of one unit were underway at the end of FY2016. CDBG funds were used to rehab vacant and foreclosed homes in ten targeted zip codes. In FY16, 26 of 37 foreclosed homes acquired through the NSP program were rehabilitated and ten of these were occupied at the end of FY16. HOME funds were used to help complete the Cleaborn Homes HOPE VI project, assisting 35 HOME units in the final phase of the project. A total of 362 units were developed over four phases.

Under the homeless category, HCD provided Emergency Solutions Grant funding to nine agencies to serve a total of 1796 people. 1206 persons were assisted through the HESG Shelter Category, 153 assisted through the HESG Homeless Prevention Category, 250 assisted through street outreach, and 187 assisted through the HESG Rapid Re-Housing Category. CDBG funds were also used for activities that provided services to homeless persons and families, including employment services, assessments and referrals, housing assistance, and other support services. 14,722 persons were assisted through these programs.

In the non-homeless special needs category, 2985 persons were assisted through programs funded with CDBG funds. HOPWA funds were used to provide assistance to 959 persons including 424 persons that were served through short-term rent, mortgage, and utility assistance to prevent homelessness, 96

persons provided tenant-based rental assistance, 20 persons provided permanent housing units, and 73 persons provided with transitional short term housing.

Under non-housing community development, CDBG funds were used to complete the rehab a four bay commercial strip center in Frayser that provides retail/commercial space for businesses that benefit a low and moderate income area. CDBG were also used for public service activities that benefited 2985 people. Funds were also expended for the Mid-South Food Bank to provide food to 115 agencies and planning activities including the development of neighborhoods plans for Memphis Heritage Trail, Riverview Kansas, Aerotropolis. City funds were used to create or retain 295 jobs and provided 31 loans to small businesses totaling \$11,916,733.

4. Summary of Citizen Participation Process and consultation process

Summary from citizen participation section of plan.

The Division of Housing and Community Development (HCD) seeks input on housing and community development needs and programs from a wide variety of social service/advocacy groups, public agencies, and citizens. To facilitate this process, HCD identifies and meets on an ongoing basis with stakeholders, which represent organizations and individuals served by our programs. HCD communicates with stakeholders to provide HCD with information on current issues, needs, priorities and long and short term recommendations on resource allocation and inter-agency coordination. HCD also has a website for its Consolidated Plan and posts information about the planning process, draft documents, and presentations on the City's web-site as well as the public hearing notices.

In meeting with citizens and planning session groups about the Consolidated Plan, HCD provides information on:

- The amount of funding to be received from federal sources
- The types of activities that may be undertaken under various grant programs
- Amount of funding that will benefit low- and very low-income persons
- Plans to minimize displacement of persons or assist those who are displaced

In addition, HCD makes every effort to provide technical assistance to organizations representing low and very low-income populations in developing proposals for funding under any of the programs described in the Consolidated Plan. HCD provides, as required by the Consolidated Plan rules, access to records and reports relating to the plan and to the use of federal funds for the preceding five years.

HCD holds two (2) public hearings: At the first hearing, prior year performance, the Consolidated Planning process, and citizen participation process are presented. The second hearing presents the proposed draft Consolidated Plan and solicits citizen/planning session attendants' comments on the proposed plan. This year, the first public hearing was held January 26, 2017. The second hearing is

scheduled for April 6, 2017 and will begin the thirty day comment period on the draft Consolidated Plan Three-Year Strategic Plan and Annual Action Plan.

Public hearings are held at times and locations convenient to potential beneficiaries and accommodations will be made for those with disabilities. All public hearings are publicized at least ten days in advance in the local newspaper of general daily circulation. Information about public hearings was also shared with a local organization whose mission is connecting, collaborating, and advocating for Memphis growing Latino community in the interest of increasing participation in the Consolidated Planning process.

Copies of the draft Consolidated Plan are available for review and comment for a period not less than 30 days before final submission to HUD. HCD advertises that copies of the draft plan are posted on the HCD website and provides the website address, and that they are available for review at the offices of HCD and the main branch of the public library.

Public notices are also published regarding availability of the Consolidated Annual Performance and Evaluation Reports and amendments to the plan.

5. Summary of public comments

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

HCD held a public hearing on January 26, 2017 to present the FY2016 CAPER and to introduce the planning process for the FY2018 Annual Action Plan. Comments from this public hearing are summarized below:

1. There was a question about the number of units where created with CHDO dollars in FY2016. Staff responded that CHDOs constructed three housing units and acquired and rehabbed seven rental housing units.
2. There was a question as to next funding round for Neighborhood Based Commercial projects. Staff responded that pending funding availability, applications for funding would be available for FY2019. The application period for FY2018 had already closed.
3. It was noted that it would be helpful to have a map of where spending had occurred. Staff responded that they would include maps for future presentations.
4. There was a question about how an organization becomes a CHDO. Staff responded that designation of eligible organizations is done at the local level and that currently the City is not designating new CHDOs.

6. Summary of comments or views not accepted and the reasons for not accepting them

There were not comments or views that were not accepted.

PR-05 Lead & Responsible Agencies – 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

| Agency Role | Name | Department/Agency |
|-----------------------|---------|---|
| Lead Agency | MEMPHIS | |
| CDBG Administrator | | City of Memphis Housing and Community Development |
| HOPWA Administrator | | City of Memphis Housing and Community Development |
| HOME Administrator | | City of Memphis Housing and Community Development |
| ESG Administrator | | City of Memphis Housing and Community Development |
| HOPWA-C Administrator | | |

Table 1 – Responsible Agencies

Consolidated Plan Public Contact Information

City of Memphis, Division of Housing and Community Development.

Attn: Planning Department

701 North Main

Memphis, TN 38107

AP-10 Consultation – 91.100, 91.200(b), 91.215(I)

1. Introduction

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I))

HCD works with housing providers on to comprehensively identify the programs that exist, especially those to assist low and moderate income citizens, senior citizens, the homeless, and persons with disabilities. HCD partners with housing providers around specific housing issues, such as rental housing needs, housing rehabilitation, home modifications for senior citizens and persons with disabilities, increasing the visitability of homes funded through housing programs, and others. Coordination includes convening and facilitating dialogue about the needs within the community and the local resources available. In many cases, coordination is triggered by specific projects, such as HOPE VI and Choice Neighborhoods to comprehensively plan around the housing needs of a particular area. HCD also coordinates and/or participates in efforts around specific housing related needs, including foreclosures, visitability, and fair housing.

HCD participates in a variety of initiatives that are intended to enhance coordination with health, mental health, and service delivery. Homeless programs are coordinated through the Community Alliance for the Homeless that has the responsibility for identifying service and housing needs and priorities and coordinating the preparation of the application to HUD under the annual Continuum of Care funding competition. Specific efforts to coordinate housing assistance and services for homeless persons are as follows:

Two local providers, Memphis Area Legal Services and Catholic Charities, were awarded funds to launch a rapid-rehousing program for veteran families through the U.S. Veteran's Administration. For chronically homeless individuals and families, the Mayor's Action Plan calls for 391 units of permanent housing to be created. A total of 2,192 units of permanent housing including 1,003 units for chronically homeless individuals and families currently exists. In addition, in the recently announced awards from the 2016 HUD CoC Competition, an additional 15 units of permanent supportive housing for veterans and 3 Rapid Rehousing program grants that will serve a total of 331 households including 20 beds for Transition Age Youth (18-24) were funded. These units are expected to become available near the end of Spring 2017.

To enhance coordination around health issues, the City and County along with local healthcare providers, have formed Healthy Shelby, which is aimed at emphasizing improvements in three areas: infant mortality, chronic disease, and end of life care. These three focus areas were chosen based on their potential to be scaled up, to improve significant health disparities in Shelby County, to capitalize on and leverage community energy and resources already invested in the region, and to activate residents

to take ownership of their own health and health care. The Healthy Memphis Common Table is the organization responsible for convening, coordinating, and supporting the work of the partners. For the first time, health care systems, public health, social services, and the business community have come together in this public-private effort to assume accountability for the health of a community.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

Community Development Block Grants have long been a source of funding for the CoC Lead Agency and efforts have been made to align funding priorities in CDBG, ESG, and HOME with the Action Plan to End Homelessness. The head of the City of Memphis Division of Housing and Community Development is the Chair of the Mayors' Policy Committee to End Homelessness and his Homeless and Special Needs Housing Administrator holds a permanent seat on the Governing Council, the primary decision-making body for the Homeless Consortium. These individuals have a direct role in guiding and administering the NSP, CDBG, HOPWA, ESG, and HOME programs.

The CoC has several Rapid Rehousing/Permanent Housing programs funded through the CoC program which is a significant, renewable funding stream to support our very successful Rapid Rehousing program. The City has prioritized Community Development Block Grant, Emergency Solutions Grant and HOME funding and raised local general fund and private funding to sustain the Central Intake and Homeless Hotline. We expect these resources to be continually designated for Rapid Rehousing and other programs related to the Mayors' Plan to End Homelessness. Finally, funding has been secured through the United Way Siemer Institute to provide additional supportive services for families served by ESG and HOME funds.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

The City of Memphis in collaboration with the local Continuum of Care utilizes the priorities set by the CoC for the Emergency Solutions Grant. The City of Memphis Administrator of the Homeless & Special Needs Dept. serves on the Governing Council which implements/oversees the decision making of the CoC. Once priorities are established by the CoC, those priorities are utilized in the Emergency Solutions Grant through their application process which is open once a year for eligible applicants. There is a selection process, which is implemented by utilizing the Ranking and Review Committee of the local Continuum of Care. The Ranking and Review Committee selects the recipients of the Emergency Solutions Grant based on the priorities that were established by the Continuum of Care along with other factors which includes past performance, operational feasibility, need for the project, project quality, and applicant capacity.

ESG contracts initiated by the City of Memphis include the requirement that grantees participate in HMIS. Performance benchmarks for ESG grantees have been established by the Continuum of Care and are incorporated into ESG contracts. Data on performance was assembled this year by the HMIS Department of the CoC lead agency to assist in the evaluation of ESG grantees.

2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction's consultations with housing, social service agencies and other entities

See chart below.

Table 2 – Agencies, groups, organizations who participated

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| 1 | Agency/Group/Organization | Memphis Housing Authority |
| | Agency/Group/Organization Type | PHA |
| | What section of the Plan was addressed by Consultation? | Housing Need Assessment Public Housing Needs Market Analysis Anti-poverty Strategy |
| | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | Staff from HCD and the Memphis Housing Authority departments including capital improvements, HOPE VI/Choice Neighborhoods, Housing Choice Voucher, Asset Management, and Executive coordinate and share information related to the needs of residents, policies, development plans, existing housing stock, and other items to help identify housing needs and share information about future development and partnerships. |
| 2 | Agency/Group/Organization | Community Alliance for the Homeless |
| | Agency/Group/Organization Type | Services-homeless |
| | What section of the Plan was addressed by Consultation? | Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy |
| | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | Staff has an ongoing contractual relationship with the Community Alliance for the Homeless. The Alliance provides planning, technical assistance, and service coordination to public and private agencies working to end homelessness in Shelby County. The City and County have partnered with the Alliance to develop and oversee the Action Plan to End Homelessness in Memphis and Shelby County. |

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| 3 | Agency/Group/Organization | Plough Foundation |
| | Agency/Group/Organization Type | Services-Elderly Persons Foundation |
| | What section of the Plan was addressed by Consultation? | Non-Homeless Special Needs |
| | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | The Plough Foundation participated in discussions aimed at identifying the needs, objectives, and performance metrics related to the elderly population. Specifically, discussions centered around aging in place and home repair programs. |
| 4 | Agency/Group/Organization | Mayor's Advisory Council for Citizens with Disabilities |
| | Agency/Group/Organization Type | Services-Persons with Disabilities |
| | What section of the Plan was addressed by Consultation? | Housing Need Assessment Non-Homeless Special Needs |
| | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | MACCD participated in discussions aimed at identifying needs, objectives, and performance metrics related to persons with disabilities |
| 5 | Agency/Group/Organization | Memphis Health Education and Housing Facilities Board |
| | Agency/Group/Organization Type | Housing |
| | What section of the Plan was addressed by Consultation? | Housing Need Assessment Market Analysis |
| | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | The Memphis Health Education and Housing Facilities Board (MHEHFB) participated in discussions aimed at identifying the needs, objectives, and performance metrics related to affordable housing. The participation of the MHEHFB provides information about resources available, affordable housing needs, and other housing related information. |

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| 6 | Agency/Group/Organization | Community Development Council of Greater Memphis |
| | Agency/Group/Organization Type | Planning organization Civic Leaders |
| | What section of the Plan was addressed by Consultation? | Housing Need Assessment Market Analysis Economic Development |
| | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | The Community Development Council of Greater Memphis is a membership organization consisting mostly of CDCs. The CD Council participated in discussions aimed at identifying the needs, priorities, objectives, and performance metrics related to the housing and non-housing community development areas of the plan. Anticipated outcomes of the participation includes input related to housing and issues that impact neighborhoods. |
| 7 | Agency/Group/Organization | MEMPHIS CENTER FOR INDEPENDENT LIVING |
| | Agency/Group/Organization Type | Housing Services-Persons with Disabilities |
| | What section of the Plan was addressed by Consultation? | Housing Need Assessment Non-Homeless Special Needs Market Analysis |
| | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | Memphis Center for Independent Living participated in discussions aimed at identifying the needs, priorities, objectives, and performance metrics related to the housing and non-housing special needs areas of the plan. Anticipated outcomes of the participation include input on the housing and service needs for persons with disabilities. |

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| 8 | Agency/Group/Organization | Shelby County Health Department |
| | Agency/Group/Organization Type | Services-Children Services-Persons with HIV/AIDS Services-Health Health Agency |
| | What section of the Plan was addressed by Consultation? | Non-Homeless Special Needs HOPWA Strategy Anti-poverty Strategy Lead-based Paint Strategy |
| | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | The Shelby County Health Department works with HCD to implement the Lead Based Paint Hazard Reduction Demonstration Program, including providing the testing to determine whether a child has elevated blood lead levels. The health department also provided data that identifies patterns in health related conditions throughout Memphis and Shelby County. The Ryan White program staff are consulted to get data needed to support the development of the non-homeless special needs component of the plan. |
| 9 | Agency/Group/Organization | Memphis Area Association of Governments |
| | Agency/Group/Organization Type | Regional organization |
| | What section of the Plan was addressed by Consultation? | Economic Development |
| | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | MAAG works closely with governments and nonprofit organizations to identify, craft and advocate for legislation and public that serves to improve the overall quality of life for all residents. MAAG is a regional resource for federal programs supporting economic development initiatives and is a regional advocate for economic and infrastructure. |

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| 10 | Agency/Group/Organization | MEMPHIS AREA LEGAL SERVICES DOMESTIC VIOLENCE PROGRAM |
| | Agency/Group/Organization Type | Services - Housing Services-Children Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-Victims of Domestic Violence Services-homeless Service-Fair Housing Services - Victims |
| | What section of the Plan was addressed by Consultation? | Housing Need Assessment Public Housing Needs Non-Homeless Special Needs |
| | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | Memphis Area Legal Services (MALS) helps the City to further fair housing by investigation fair housing complaints and through education and outreach efforts related to fair housing. MALS also has programs that assist victims of domestic violence and other legal assistance for people in need. |
| 11 | Agency/Group/Organization | Greater Memphis Chamber |
| | Agency/Group/Organization Type | Business Leaders Business and Civic Leaders |
| | What section of the Plan was addressed by Consultation? | Market Analysis Economic Development |

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| | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | The City of Memphis works with the Chamber on a number of initiatives aimed to strengthen Memphis' existing businesses and serve as a catalyst for new commerce and economic development; to foster partnerships that build a qualified workforce linked to targeted industry, efficient infrastructure and an environment that stimulates growth; and to accelerate growth and success by connecting people, programs and resources. |
| 12 | Agency/Group/Organization | Memphis Ryan White Transitional Grant Area |
| | Agency/Group/Organization Type | Services-Persons with HIV/AIDS Other government - County |
| | What section of the Plan was addressed by Consultation? | HOPWA Strategy |
| | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | HCD coordinates with the Memphis Ryan White Program in funding HOPWA programs and also relies on data provided through the Ryan White TGA needs assessment to determine the needs for persons living with HIV/AIDS in the Memphis MSA |
| 13 | Agency/Group/Organization | Tennessee Housing Development Agency |
| | Agency/Group/Organization Type | Services - Housing Other government - State |
| | What section of the Plan was addressed by Consultation? | Housing Need Assessment Market Analysis |

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| | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | HCD works closely with TN Housing Development Agency (THDA) on a number of housing related topics. HCD is a participant in the West TN Affordable Housing Coalition which is made up of organizations who are interested in furthering affordable housing in the State of Tennessee. The goals and outcomes of participating in the coalition are to establish and support an active and effective network of educated stakeholders committed to understanding and addressing the needs for affordable housing in Tennessee, to effectively communicate and advocate the need for, and the social and economic impact of, affordable housing in Tennessee to law makers, policy makers, civic leaders, business leaders, housing providers, communities and the general public, and to establish and maintain active partnerships with funders of an affordable housing initiative in Tennessee. |
| 14 | Agency/Group/Organization | Shelby County Department of Housing |
| | Agency/Group/Organization Type | Housing Services - Housing Services-Elderly Persons Service-Fair Housing Other government - County |
| | What section of the Plan was addressed by Consultation? | Housing Need Assessment Market Analysis Lead-based Paint Strategy |
| | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | HCD works closely with Shelby County Department of Housing to share information and co-sponsor housing related discussions impacting Memphis and Shelby County. |

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| 15 | Agency/Group/Organization | Livable Memphis |
| | Agency/Group/Organization Type | Housing Planning organization Civic Leaders |
| | What section of the Plan was addressed by Consultation? | Housing Need Assessment Economic Development Community Development Needs |
| | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | Livable Memphis participated in discussions aimed to identify community development priority needs, goals and objectives. Livable Memphis also assists in publicizing planning meetings and public hearings as they have a broad range of outreach to Memphis neighborhood and civic stakeholders. |
| 16 | Agency/Group/Organization | Women's Foundation for a Greater Memphis |
| | Agency/Group/Organization Type | Foundation Foundation |
| | What section of the Plan was addressed by Consultation? | Housing Need Assessment Public Housing Needs Anti-poverty Strategy |
| | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | The Women's Foundation for a Greater Memphis has an emphasis on poverty reduction and support to agencies that provide services to low and moderate income persons with a goal to promote sustainability and self-sufficiency. HCD works closely with the foundation around the identification of strategies that will help to further this work. |

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| 17 | Agency/Group/Organization | Habitat for Humanity of Greater Memphis |
| | Agency/Group/Organization Type | Housing Services - Housing Services-Elderly Persons Services-Persons with Disabilities |
| | What section of the Plan was addressed by Consultation? | Housing Need Assessment |
| | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | Habitat for Humanity participated in discussions aimed at identifying the needs, priorities, objectives, and performance metrics related to the housing area of the plan and is currently a partner in a repair program for senior citizens and in redevelopment projects in several neighborhoods including Uptown and Hickory Hill. Anticipated outcomes of the participation include input on the housing needs including housing counseling and financial counseling, and barriers to affordable housing. |
| 18 | Agency/Group/Organization | Aging Commission of the Mid-South |
| | Agency/Group/Organization Type | Housing Services - Housing Services-Elderly Persons Services-Persons with Disabilities Services-Health Services-Employment Service-Fair Housing |
| | What section of the Plan was addressed by Consultation? | Housing Need Assessment Non-Homeless Special Needs |

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| | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | The Aging Commission of the Mid-South participated in discussions aimed at identifying the needs, objectives, and performance metrics related to the non-homeless special needs population, specifically senior citizens. |
| 19 | Agency/Group/Organization | Wesley Housing Corporation |
| | Agency/Group/Organization Type | Housing Services - Housing Services-Elderly Persons Services-Persons with Disabilities |
| | What section of the Plan was addressed by Consultation? | Housing Need Assessment |
| | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | Wesley Housing Corporation participated in discussions aimed at identifying the needs, objectives, and performance metrics related to housing, specifically housing for senior citizens. |
| 20 | Agency/Group/Organization | Metropolitan Inter-Faith Association |
| | Agency/Group/Organization Type | Housing Services-homeless |
| | What section of the Plan was addressed by Consultation? | Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy |
| | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | MIFA participated in discussions aimed at identifying the needs, objectives, and performance metrics related to the non-homeless special needs population and the homeless population, specifically senior citizens and homeless persons. |

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| 21 | Agency/Group/Organization | Cocaine and Alcohol Awareness |
| | Agency/Group/Organization Type | Housing Services-Elderly Persons Services-Health |
| | What section of the Plan was addressed by Consultation? | Non-Homeless Special Needs |
| | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | CAAP participated in discussions aimed at identifying the needs, objectives, and performance metrics related to the non-homeless special needs population, specifically persons with alcohol and drug dependencies and seniors. |
| 22 | Agency/Group/Organization | CASE MANAGEMENT, INC. |
| | Agency/Group/Organization Type | Housing Services - Housing |
| | What section of the Plan was addressed by Consultation? | Non-Homeless Special Needs |
| | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | Case Management, Inc. participated in discussions aimed at identifying the needs, objectives, and performance metrics related to the non-homeless special needs population, specifically related to tenant based rental assistance. |
| 23 | Agency/Group/Organization | Meritan |
| | Agency/Group/Organization Type | Services-Elderly Persons Services-Persons with Disabilities |
| | What section of the Plan was addressed by Consultation? | Non-Homeless Special Needs |
| | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | Meritan participated in discussions aimed at identifying the needs, objectives, and performance metrics related to the non-homeless special needs population, specifically persons with alcohol and drug dependencies and seniors. |

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| 24 | Agency/Group/Organization | Neighborhood Preservation, Inc. |
| | Agency/Group/Organization Type | Housing |
| | What section of the Plan was addressed by Consultation? | Housing Need Assessment Blight |
| | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | NPI participated in discussions aimed at identifying the needs, objectives, and performance metrics related to housing, specifically related to blight. |
| 25 | Agency/Group/Organization | THE WORKS, INC. CDC |
| | Agency/Group/Organization Type | Housing Services - Housing Neighborhood Organization |
| | What section of the Plan was addressed by Consultation? | Housing Need Assessment |
| | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | The Works, Inc. participated in discussions aimed at identifying the needs, objectives, and performance metrics related to housing. |
| 26 | Agency/Group/Organization | Binghampton Development Corporation |
| | Agency/Group/Organization Type | Housing Services - Housing Services-Elderly Persons Neighborhood Organization |
| | What section of the Plan was addressed by Consultation? | Housing Need Assessment Economic Development |

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| | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | Binghamton Development Corporation Corporation participated in discussions aimed at identifying the needs, objectives, and performance metrics related to housing. |
| 27 | Agency/Group/Organization | Oasis of Hope |
| | Agency/Group/Organization Type | Housing Services - Housing Services-Education Services-Employment Neighborhood Organization |
| | What section of the Plan was addressed by Consultation? | Housing Need Assessment Economic Development |
| | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | Oasis of Hope participated in discussions aimed at identifying the needs, objectives, and performance metrics related to housing. |
| 28 | Agency/Group/Organization | The Heights CDC |
| | Agency/Group/Organization Type | Housing Neighborhood Organization |
| | What section of the Plan was addressed by Consultation? | Housing Need Assessment |
| | Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination? | The Heights CDC provided feedback related to identifying the needs, objectives, and performance metrics related to housing. |

Identify any Agency Types not consulted and provide rationale for not consulting

Throughout the process of developing the Consolidated Three-Year Strategic Plan for FY 2017-2019 and Annual Action Plan, HCD consulted with a broad group of housing providers, homeless service providers, providers of services to persons with special needs, other government agencies, citizens, foundations, education institutions, housing developers, advocacy organizations, and others. There is not an agency type that was not consulted.

Other local/regional/state/federal planning efforts considered when preparing the Plan

| Name of Plan | Lead Organization | How do the goals of your Strategic Plan overlap with the goals of each plan? |
|-----------------------------------|--|--|
| Continuum of Care | Community Alliance for the Homeless | HCD incorporates the goals established through the Continuum of Care process into its strategic plan for homelessness and updates goals and objectives annually, if needed. |
| Mid-South Regional Greenprint | Memphis and Shelby County Office of Sustainability | The Greenprint Plan is intended to improve the quality of life for people in neighborhoods and communities across the Mid-South. The goals of this plan include protection of greenspace, expand recreational opportunities, improve public health, increase access to jobs and schools, access to fresh foods, and to make neighborhoods walkable. All of these align with the HCD's goals. |
| MHA's Five-year Plan | Memphis Housing Authority | HCD incorporates the goals of the Memphis Housing Authority into the housing section, but it is also closely aligned with improving neighborhoods, especially through the HOPE VI and Choice Neighborhoods programs. |
| Ten-Year Plan to End Homelessness | Community Alliance for the Homeless | HCD incorporates the goals established through the action plan into its strategic plan related to homelessness. |
| Memphis 3.0 | City of Memphis | Memphis 3.0 is a detailed process lasting two years that will produce what planners call a comprehensive plan. Broadly speaking, the steps are to 1) identify issues; 2) state goals; 3) collect data; 4) assess current and future conditions; 5) create implementation plans; 6) evaluate alternatives; 7) adopt the plan; 8) begin actions to carry out the plan; and 9) monitor the plan and report to the public. |

Table 3 – Other local / regional / federal planning efforts

Narrative (optional)

AP-12 Participation – 91.105, 91.200(c)

1. Summary of citizen participation process/Efforts made to broaden citizen participation

| Sort Order | Mode of Outreach | Target of Outreach | Summary of response/attendance | Summary of comments received | Summary of comments not accepted and reasons | URL (If applicable) |
|------------|------------------|---|---|--|---|---------------------|
| 1 | Public Hearing | Minorities Non-English Speaking - Specify other language: Spanish Persons with disabilities Non-targeted/broad community Residents of Public and Assisted Housing | One public hearing was held on January 26, 2017 to present the CAPER and introduce the planning process for the Three Year Strategic Plan and the Annual Action Plan. A second public hearing will be held April 6, 2017 to present the draft Annual Action Plan. Attendance at each public hearing including citizens, neighborhood representatives, and staff from HCD. | HCD held a public hearing on January 26, 2017 to present the FY2016 CAPER and to introduce the planning process for the FY2018 Annual Action Plan. Comments are summarized in the executive summary of this annual plan. | There were no comments that weren't accepted, all comments were addressed at the meeting and follow-up scheduled where appropriate. | |

| | | | | | | |
|---|-------------------|--|--|--|--|--|
| 2 | Newspaper Ad | Non-English Speaking - Specify other language: Spanish Non-targeted/broad community | | | | |
| 3 | Internet Outreach | Non-targeted/broad community | | | | |
| 4 | Social Media | Non-targeted/broad community | | | | |

Table 4 – Citizen Participation Outreach

Expected Resources

AP-15 Expected Resources – 91.220(c) (1, 2)

Introduction

The following federal entitlement resources will be available during fiscal year 2018 (program year 2017), which begins on July 1, 2017 and ends on June 30, 2018. The Consolidated Plan describes projects and activities that are ongoing and may be funded with prior year funds. The projects on the listing of proposed projects table are only those that HCD plans to spend FY2018 Federal entitlement funds received from HUD and CDBG and HOME Program Income.

At the time of preparation of this draft FY2018 Annual Action Plan, allocation amounts for CDBG, HOME, ESG, and HOPWA have not been announced. The anticipated resources in this draft plan are based on the amounts listed in the 2017 Congressional Justifications. In the event that the estimated funds to be received differ greatly from the final allocations, HCD proposes to adjusting funding as follows: Any increases in CDBG will be applied to the Community Service Grant Program under Homeless and Special Needs, any decreases in CDBG will be applied to Administration, any increases or decreases in HOME will be applied to the Affordable Single and Multi-Housing Program under Housing, and any increase or decreases to ESG or HOPWA will be applied to the ESG and HOPWA projects under Homeless and Special Needs.

Priority Table

| Program | Source of Funds | Uses of Funds | Expected Amount Available Year 1 | | | | Expected Amount Available Reminder of ConPlan \$ | Narrative Description |
|---------|------------------|---|----------------------------------|--------------------|--------------------------|-----------|--|-----------------------|
| | | | Annual Allocation: \$ | Program Income: \$ | Prior Year Resources: \$ | Total: \$ | | |
| CDBG | public - federal | Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services | 5,672,006 | 1,200,000 | 0 | 6,872,006 | 0 | |
| HOME | public - federal | Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA | 2,483,773 | 100,000 | 0 | 2,583,773 | 0 | |

| Program | Source of Funds | Uses of Funds | Expected Amount Available Year 1 | | | | Expected Amount Available Reminder of ConPlan \$ | Narrative Description |
|---------|------------------|---|----------------------------------|--------------------|--------------------------|-----------|--|-----------------------|
| | | | Annual Allocation: \$ | Program Income: \$ | Prior Year Resources: \$ | Total: \$ | | |
| HOPWA | public - federal | Permanent housing in facilities Permanent housing placement Short term or transitional housing facilities STRMU Supportive services TBRA | 2,774,218 | 0 | 0 | 2,774,218 | 0 | |
| ESG | public - federal | Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing | 663,088 | 0 | 0 | 663,088 | 0 | |

Table 5 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

Other resources expected to be available for housing and community development activities include foundations and other private sources, State resources, and other non-entitlement Federal sources. In FY 2018, the City of Memphis will provide General Funds and Capital

Improvement Funds that will be used to develop infrastructure, housing, social and economic initiatives. Other sources of revenue may include low-income housing and historic tax credits, New Markets Tax Credits, and private-sector equity investments that will finance redevelopment efforts in conjunction with Choice Neighborhoods and other development projects.

During FY 2018, HCD will continue to leverage its federal entitlement dollars through its partnerships with other government agencies, mortgage companies, lenders, and private investors in the implementation of housing and other development projects that will generate additional funds.

HUD requires a match for HOME and ESG funds. The City will require Community Housing Development Organizations (CHDOs) and agencies that receive Emergency Shelter Grant funds to provide their own match with eligible non-federal sources. The competitive grant applications process that HCD uses for entitlement funds, such as CDBG (local community and public services grants), ESG and HOPWA, require commitments from other funding sources.

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

There are a number of public agencies in Memphis that have or manage publicly owned land. These include the Shelby County Land Bank (which oversees properties that have been taken for nonpayment of property taxes) Shelby County government, Memphis City government, Memphis Housing Authority, and HCD. Whether particular properties are pursued is dependent on a particular project's needs. In many cases, nonprofits can access property at reduced cost for activities that support their goals and they make requests for properties directly. As part of major revitalization initiatives, including HOPE VI and Choice Neighborhoods, HCD and MHA in partnership with their development partners evaluates whether there are publicly owned properties that may be available to use as part of the revitalization efforts. In late 2015, a new nonprofit, Blight Authority of Memphis, was established as a property land bank for the city of Memphis. The organization plans to purchase, demolish and clean up blighted properties across the city.

Annual Goals and Objectives

AP-20 Annual Goals and Objectives - 91.420, 91.220(c)(3)&(e)

Goals Summary Information

| Sort Order | Goal Name | Start Year | End Year | Category | Geographic Area | Needs Addressed | Funding | Goal Outcome Indicator |
|------------|---|------------|----------|----------|-----------------|--|-----------------------------------|---|
| 1 | End Homelessness for the Chronically Homeless | 2017 | 2019 | Homeless | | Permanent Supportive Housing Outreach/Coordinated Entry | CDBG: \$140,000 ESG: \$176,365 | Tenant-based rental assistance / Rapid Rehousing: 72 Households Assisted Overnight/Emergency Shelter/Transitional Housing Beds added: 70 Beds Homelessness Prevention: 42 Persons Assisted Other: 31 Other |

| Sort Order | Goal Name | Start Year | End Year | Category | Geographic Area | Needs Addressed | Funding | Goal Outcome Indicator |
|------------|-------------------------------------|------------|----------|---|-----------------|--|---|---|
| 2 | End Homelessness for Families | 2017 | 2019 | Homeless | | Emergency Shelter Rapid Re-Housing Prevention Outreach/Coordinated Entry | CDBG: \$468,000 ESG: \$684,404 | Tenant-based rental assistance / Rapid Rehousing: 197 Households Assisted Overnight/Emergency Shelter/Transitional Housing Beds added: 9685 Beds Homelessness Prevention: 90 Persons Assisted Housing for Homeless added: 80 Household Housing Unit Other: 31 Other |
| 3 | End Homelessness for Veterans | 2017 | 2019 | Homeless | | Rental Assistance | CDBG: \$140,000 ESG: \$88,000 | Tenant-based rental assistance / Rapid Rehousing: 60 Households Assisted Other: 31 Other |
| 4 | End Homelessness for Youth | 2017 | 2019 | Homeless | | Emergency Shelter Transitional Housing | CDBG: \$140,000 ESG: \$50,000 | Overnight/Emergency Shelter/Transitional Housing Beds added: 110 Beds Other: 31 Other |
| 5 | Emergency Shelter/Rental Assistance | 2017 | 2019 | Homeless Non-Homeless Special Needs | | Emergency Shelter Rapid Re-Housing Transitional Housing | CDBG: \$248,000 ESG: \$106,318 | Homeless Person Overnight Shelter: 10110 Persons Assisted |

| Sort Order | Goal Name | Start Year | End Year | Category | Geographic Area | Needs Addressed | Funding | Goal Outcome Indicator |
|------------|---|------------|----------|--|-----------------|--|-----------------------|--|
| 6 | Increased Public/Supportive Services | 2017 | 2019 | Homeless Non-Homeless Special Needs Non-Housing Community Development | | Public Services, Facilities, and Improvements | CDBG: \$630,000 | Public service activities other than Low/Moderate Income Housing Benefit: 2694 Persons Assisted Public service activities for Low/Moderate Income Housing Benefit: 241 Households Assisted |
| 7 | Permanent Supportive Housing | 2017 | 2019 | Non-Homeless Special Needs | | Permanent Supportive Housing | HOPWA: \$2,690,991 | Public service activities for Low/Moderate Income Housing Benefit: 510 Households Assisted Housing for People with HIV/AIDS added: 246 Household Housing Unit HIV/AIDS Housing Operations: 43 Household Housing Unit |
| 8 | Quality affordable rental housing opportunities | 2017 | 2019 | Affordable Housing | | Production of New Units Rehabilitation of Existing Units Acquisition | HOME: \$2,001,206 | Rental units constructed: 200 Household Housing Unit Rental units rehabilitated: 8 Household Housing Unit |
| 9 | Increase homeownership opportunities | 2017 | 2019 | Affordable Housing | | Production of New Units Acquisition | HOME: \$200,000 | Direct Financial Assistance to Homebuyers: 20 Households Assisted |

| Sort Order | Goal Name | Start Year | End Year | Category | Geographic Area | Needs Addressed | Funding | Goal Outcome Indicator |
|------------|--|------------|----------|--|-----------------|---|--------------------|--|
| 10 | Rehabilitation/ Preservation of Existing Housing | 2017 | 2019 | Affordable Housing | | Rehabilitation of Existing Units Acquisition | CDBG: \$176,000 | Rental units constructed: 3 Household Housing Unit Rental units rehabilitated: 5 Household Housing Unit Homeowner Housing Rehabilitated: 35 Household Housing Unit |
| 11 | Public Improvements/Infrastructure | 2017 | 2019 | Affordable Housing Public Housing Homeless Non-Homeless Special Needs Non-Housing Community Development | | Public Services, Facilities, and Improvements Acquisition Economic Development | | Rental units constructed: 200 Household Housing Unit Jobs created/retained: 50 Jobs Buildings Demolished: 1 Buildings |
| 12 | Planning | 2017 | 2019 | Affordable Housing Public Housing Homeless Non-Homeless Special Needs Non-Housing Community Development | | Public Services, Facilities, and Improvements Production of New Units Rehabilitation of Existing Units Acquisition Economic Development | | Other: 15 Other |

| Sort Order | Goal Name | Start Year | End Year | Category | Geographic Area | Needs Addressed | Funding | Goal Outcome Indicator |
|------------|------------------------|------------|----------|-----------------------------------|-----------------|----------------------|-----------------|--|
| 13 | Economic Opportunities | 2017 | 2019 | Non-Housing Community Development | | Economic Development | CDBG: \$100,000 | Jobs created/retained: 50 Jobs Businesses assisted: 2 Businesses Assisted |

Table 6 – Goals Summary

Goal Descriptions

| | | |
|---|-------------------------|---|
| 1 | Goal Name | End Homelessness for the Chronically Homeless |
| | Goal Description | The goal to end homelessness for the chronically homeless includes providing permanent supportive housing using a Housing First approach, establishing a Coordinated Entry system that uses a common assessment tool to determine the best-fit intervention for individuals experiencing chronic homelessness, and prioritizing the most vulnerable for permanent supportive housing placement. The Coordinate Entry system should include street outreach to reach the most vulnerable citizens. |
| 2 | Goal Name | End Homelessness for Families |
| | Goal Description | The goal for ending homelessness for families is to use the Central Intake/Homeless Hotline for families with children to coordinate and prioritize emergency services including prevention services, emergency shelter, and rapid-rehousing. |
| 3 | Goal Name | End Homelessness for Veterans |
| | Goal Description | The goal for ending homelessness for veterans will use the coordinated entry for individuals and central intake for families, provide prevention services and rapid re-housing. This will be coordinated with with the Veteran's Administration (VA) Homeless services and other providers or veteran services to supplement the use of VA funded resources. |
| 4 | Goal Name | End Homelessness for Youth |
| | Goal Description | The goal for ending homelessness for youth is to enhance resources for homeless youth by increasing access to emergency shelter and transitional housing. |

| | | |
|----|-------------------------|---|
| 5 | Goal Name | Emergency Shelter/Rental Assistance |
| | Goal Description | The goal for emergency shelter and rental assistance is to increase opportunities for emergency shelter facilities and rental housing options. |
| 6 | Goal Name | Increased Public/Supportive Services |
| | Goal Description | The goal is to increase availability of public and other supportive services. |
| 7 | Goal Name | Permanent Supportive Housing |
| | Goal Description | The goal for permanent supportive housing is to increase options for permanent supportive housing for persons who have a special need especially chronic substance abuse, HIV/AIDS, and mental illness. |
| 8 | Goal Name | Quality affordable rental housing opportunities |
| | Goal Description | This goal will promote accountability of both renters and landlords in helping to maintain properties; work to expand individuals' and families' choices of affordable rental homes; and encourage and support the building of inclusive and sustainable housing units. |
| 9 | Goal Name | Increase homeownership opportunities |
| | Goal Description | The goal for increasing homeownership opportunities is to develop and strengthen communication and partnerships with public, private and non-profits to leverage housing dollars; support homeownership education and accountability and provide pre- and post-ownership counseling; leverage housing dollars with existing and new funding resources to carry out affordable housing programs. |
| 10 | Goal Name | Rehabilitation/ Preservation of Existing Housing |
| | Goal Description | The goal for rehabilitation and preservation of existing housing is to provide support to programs and projects that reduce the number of vacant and abandoned housing units through rehabilitation and to insure safe and sanitary housing conditions. |

| | | |
|-----------|-------------------------|---|
| 11 | Goal Name | Public Improvements/Infrastructure |
| | Goal Description | The goal for public improvements and infrastructure is to provide assistance for public infrastructure improvements that are coordinated with other neighborhood revitalization projects through entitlement and capital improvement program funding. |
| 12 | Goal Name | Planning |
| | Goal Description | The goal for planning is to take an active role in neighborhood planning by partnering with the Division of Planning and Development to staff the Office of Comprehensive Planning (OCP). OCP will develop neighborhood vision plans in coordination with area CDCs and organizations, which will help align HCD's investment priorities with the neighborhood goals. |
| 13 | Goal Name | Economic Opportunities |
| | Goal Description | The goal for economic opportunities is to provide support to programs and projects that support economic opportunities including job creation and retention and facade improvements. |

Table 7 – Goal Descriptions

Estimate the number of extremely low-income, low-income, and moderate-income families to whom the jurisdiction will provide affordable housing as defined by HOME 91.215(b):

It is estimated that 228 extremely low-income, low-income, and moderate income families will be provided affordable housing through the Affordable Single and Multi Family Housing program, CHDO, and down payment assistance programs.

AP-35 Projects – 91.220(d)

Introduction

The following federal entitlement resources will be available during program year 2018 (fiscal year 2017), which begins on July 1, 2017 and ends on June 30, 2018. The Annual Action Plan includes projects and activities that are ongoing and may be funded with prior year funds. The projects on the listing of proposed projects are only those that Memphis plans to spend prior year and FY 2018 Federal entitlement funds received from HUD.

| # | Project Name |
|----|--|
| 1 | Community Service Grants |
| 2 | Housing Services for TBRA |
| 3 | MIFA Homeless Referral Center |
| 4 | Emergency Solutions Projects and Admin |
| 5 | Memphis Center for Independent Living |
| 6 | HOPWA Projects |
| 7 | CHDO Projects |
| 8 | Legal Department Program Delivery |
| 9 | Affordable Single and Multi-Family Housing |
| 10 | Section 108 Loan Payments |
| 11 | Dream Memphis |
| 12 | Memphis Area Legal Services Fair Housing Center |
| 13 | Property Maintenance |
| 14 | Planning and Material Development |
| 15 | Community Alliance for the Homeless |
| 16 | Intern Program |
| 17 | HOPWA Administration |
| 18 | CHDO Administration |
| 19 | HOME Administration |
| 20 | Memphis Area Legal Services Fair Housing Enforcement |
| 21 | CDBG Administration |
| 22 | Director's Office Program Delivery |
| 23 | Accounting Department Program Delivery |
| 24 | Compliance and Monitoring Program Delivery |
| 25 | information Systems Program Delivery |
| 26 | Communications and Civic Engagement Program Delivery |
| 27 | Real Estate Development Program Delivery |
| 28 | Finance Department Program Delivery |
| 29 | Homeless and Special Needs Program Delivery |
| 30 | Portfolio Management Program Delivery |

| # | Project Name |
|----|---|
| 31 | Planning and Development Program Delivery |
| 32 | Nonprofit housing Program Delivery |
| 33 | MIFA Homeless Hotline |
| 34 | Down Payment Assistance |
| 35 | Aging in Place |
| 36 | Community Economic Development Program |

Table 8 – Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

The City of Memphis will have challenges in eliminating obstacles to underserved needs due to the reduction in its CDBG and HOME program funds and the significant number of low and moderate income citizens living in the City. While the City of Memphis has several programs aimed at addressing underserved needs, the reduction in CDBG funding results in a reduction in the amount available for public service activities. The City will continue to work with its nonprofit and other partners to identify other funding opportunities and to leverage related efforts.

A lack of quality affordable rental housing remains a challenge in Memphis. HOME funds will be used toward the creation of affordable homeowner and rental housing and to support other affordable rental housing project opportunities as they arise. It is anticipated that HCD will solicit proposals for rental housing project during FY2018.

Projects

AP-38 Projects Summary

Project Summary Information

Table 9 – Project Summary

| | | |
|----------|------------------------|--|
| 1 | Project Name | Community Service Grants |
| | Target Area | |
| | Goals Supported | Increased Public/Supportive Services |
| | Needs Addressed | Public Services, Facilities, and Improvements |
| | Funding | CDBG: \$325,000 |
| | Description | The City's Community Service Grant (CSG) Program seeks to improve the quality of life of low and moderate-income citizens through the provision of social services by nonprofit agencies. These citizens include youth, the homeless and special needs populations that include persons with HIV/AIDS, a mental illness, the elderly, chronic substance abusers, persons with developmental and/or physical disabilities, and victims of domestic violence. The CSG Program provides funding for projects that will help enhance the lives of these individuals. In FY2018, the agencies to be provided funding include Memphis Child Advocacy Center; the Exchange Club - CASA; Hope House; Synergy Treatment Center; Friends for Life; Outreach, Housing and Community; Lowenstein House; Memphis Food Bank; Shield, Inc.; CasaLuz; Meritan; Porter Leath; and YWCA. |
| | Target Date | 6/30/2018 |

| | | |
|----------|--|---|
| | Estimate the number and type of families that will benefit from the proposed activities | It is estimated that 928 low and moderate income individuals and families will benefit from the proposed public service activities. |
| | Location Description | These programs will be available across the City. |
| | Planned Activities | In FY2018, the agencies to be provided funding include Memphis Child Advocacy Center; the Exchange Club - CASA; Hope House; Synergy Treatment Center; Friends for Life; Outreach, Housing and Community; Lowenstein House; Memphis Food Bank; Shield, Inc.; CasaLuz; Meritan; Porter Leath; and YWCA. |
| 2 | Project Name | Housing Services for TBRA |
| | Target Area | |
| | Goals Supported | End Homelessness for Families End Homelessness for Veterans Quality affordable rental housing opportunities |
| | Needs Addressed | Rental Assistance |
| | Funding | CDBG: \$80,000 |
| | Description | Funds are provided to agencies that operate the tenant based rental assistance programs which provide rental and utility assistance to special needs populations. In FY2018, CAAP and Catholic Charities of West Tennessee will provide services under the TBRA program. |
| | Target Date | 6/30/2018 |
| | Estimate the number and type of families that will benefit from the proposed activities | It is estimated that 41 families will benefit from the HOME funded TBRA activity. |
| | Location Description | The program is available city wide. |
| | Planned Activities | Program operations for the TBRA programs. |

| | | |
|----------|--|--|
| 3 | Project Name | MIFA Homeless Referral Center |
| | Target Area | |
| | Goals Supported | End Homelessness for the Chronically Homeless End Homelessness for Families End Homelessness for Veterans |
| | Needs Addressed | Prevention |
| | Funding | CDBG: \$120,000 |
| | Description | MIFA has expanded its current intake assessment and referral services for families to include an up to date database of available beds in emergency and transitional shelters as well as permanent supportive housing which may be used by formerly homeless households. The new program, the Community Intake/Shelter and Housing Resource Center will provide assessment and referral service for homeless families that are currently in need of emergency shelter and services or those families whose situation places them at risk of needing such services. |
| | Target Date | 6/30/2018 |
| | Estimate the number and type of families that will benefit from the proposed activities | It is estimated that 6,500 homeless families or persons at risk of becoming homeless will benefit from the referral services provided through the program. |
| | Location Description | This program is available city-wide. |
| | Planned Activities | The funds will be used to pay for staff salaries and other eligible operational expenses of the program. |
| 4 | Project Name | Emergency Solutions Projects and Admin |
| | Target Area | |

| | |
|--|---|
| Goals Supported | End Homelessness for the Chronically Homeless End Homelessness for Families Emergency Shelter/Rental Assistance Increased Public/Supportive Services Permanent Supportive Housing |
| Needs Addressed | Emergency Shelter Permanent Supportive Housing Rapid Re-Housing Prevention Outreach/Coordinated Entry Public Services, Facilities, and Improvements |
| Funding | ESG: \$663,088 |
| Description | The Emergency Solutions Grant (ESG) Program is a competitive funding process open to organizations that serve homeless populations. The ESG program is specifically designed for rehabilitating and/or converting existing emergency and transitional shelters; to provide adequate operating funds for existing or new emergency and transitional shelters; to provide certain essential services to homeless individuals; and provide funding for programs and activities designed to prevent homelessness. |
| Target Date | 6/30/2018 |
| Estimate the number and type of families that will benefit from the proposed activities | It is estimated that 1444 homeless families will benefit from the proposed activities. |
| Location Description | Programs through ESG are available citywide. |

| | | |
|---|--|--|
| | Planned Activities | Create new transitional and emergency housing shelters, provide operating funds for those shelters, provide essential services for homeless persons, and to provide support for programs aimed at preventing homelessness. \$613,356 will be used for projects and \$49,732 will be used for admin. |
| 5 | Project Name | Memphis Center for Independent Living |
| | Target Area | |
| | Goals Supported | Rehabilitation/ Preservation of Existing Housing |
| | Needs Addressed | Rehabilitation of Existing Units |
| | Funding | CDBG: \$20,000 |
| | Description | MCIL will use funds for administrative costs to oversee home modifications related to accessibility to low and moderate income households that include a disabled individual. |
| | Target Date | 6/30/2018 |
| | Estimate the number and type of families that will benefit from the proposed activities | It is estimated that 10 families in which a family member has a disability will benefit from the proposed project. |
| | Location Description | This program is available city-wide. |
| | Planned Activities | Funding is used to support a home modification program. |
| 6 | Project Name | HOPWA Projects |
| | Target Area | |
| | Goals Supported | End Homelessness for Families Increased Public/Supportive Services Permanent Supportive Housing |

| | | |
|---|--|--|
| | Needs Addressed | Permanent Supportive Housing Transitional Housing Rental Assistance Public Services, Facilities, and Improvements |
| | Funding | HOPWA: \$2,690,992 |
| | Description | HOPWA funds are provided to organizations who provide a range of housing and supportive services to residents of eight counties in the Memphis EMSA, which includes Fayette, Shelby and Tipton counties, in Tennessee; DeSoto, Marshall, Tate and Tunica counties in Mississippi; and Crittenden County, Arkansas. In FY2017, the following agencies will utilize HOPWA funds: Meritan, Case Management, Inc. Hope House Day Care, Inc., and Friends for Life. |
| | Target Date | 6/30/2018 |
| | Estimate the number and type of families that will benefit from the proposed activities | It is estimated that 799 individuals or families affected by HIV/AIDS will benefit from proposed HOPWA activities. |
| | Location Description | The programs are available to persons citywide. |
| | Planned Activities | Activities include housing placement, short term rent and utility assistance, tenant based rental assistance, housing operations and supportive services. |
| 7 | Project Name | CHDO Projects |
| | Target Area | |
| | Goals Supported | Quality affordable rental housing opportunities Increase homeownership opportunities Rehabilitation/ Preservation of Existing Housing |

| | | |
|----------|--|---|
| | Needs Addressed | Production of New Units Rehabilitation of Existing Units Acquisition |
| | Funding | HOME: \$375,792 |
| | Description | Funding is provided on a competitive basis to not for profit organizations that have been certified as CHDOs. CHDOs must be organized under state and local law for the purpose of providing decent, affordable housing (this must be evidenced in the Charter, Articles of Incorporation by-laws, or board resolution); have no individual benefit to members; have a clearly defined geographic service area; have nonprofit status; have a board that is representative of the community it serves; and demonstrate at least one year of experience in serving its community. In FY2018, Frayser CDC and Neighborhood Housing Opportunities, Inc. will develop housing using CHDO funds. |
| | Target Date | 6/30/2018 |
| | Estimate the number and type of families that will benefit from the proposed activities | Eight low to moderate income families will benefit from the housing rehabbed or constructed through this program. |
| | Location Description | Activity will be carried out in the Frayser and Raleigh communities. Addresses to be completed include the following: 3708 Natalie, 3712 Natalie, 3950 Callahan Drive, 3190 Gattling Cove, 3068 Sunrise Street, and 3309 Riney Road. 2 additional addresses will be identified at a later date. |
| | Planned Activities | Two CHDOs will use the funding to complete 5 rehab and 3 new construction projects. |
| 8 | Project Name | Legal Department Program Delivery |
| | Target Area | |

| | |
|------------------------|--|
| Goals Supported | <p>End Homelessness for the Chronically Homeless End Homelessness for Families End Homelessness for Veterans End Homelessness for Youth Emergency Shelter/Rental Assistance Increased Public/Supportive Services Permanent Supportive Housing Quality affordable rental housing opportunities Increase homeownership opportunities Rehabilitation/ Preservation of Existing Housing Public Improvements/Infrastructure Planning Economic Opportunities</p> |
| Needs Addressed | <p>Emergency Shelter Permanent Supportive Housing Rapid Re-Housing Prevention Outreach/Coordinated Entry Transitional Housing Rental Assistance Public Services, Facilities, and Improvements Production of New Units Rehabilitation of Existing Units Acquisition Economic Development</p> |
| Funding | CDBG: \$87,441 |
| Description | These funds are used to pay for costs directly associated with carrying out legal and compliance activities for projects implemented through HCD. |

| | | |
|---|--|---|
| | Target Date | 6/30/2018 |
| | Estimate the number and type of families that will benefit from the proposed activities | |
| | Location Description | City-wide. |
| | Planned Activities | Activity delivery for the legal department includes preparing contracts, recording liens, time spent ensuring proper planning & implementation of legal policies & procedures and functions as related to specific CDBG-eligible activities, time spent reviewing specific CDBG-eligible contracts, and time spent performing administrative support duties for the legal department. |
| 9 | Project Name | Affordable Single and Multi-Family Housing |
| | Target Area | |
| | Goals Supported | Quality affordable rental housing opportunities Rehabilitation/ Preservation of Existing Housing |
| | Needs Addressed | Production of New Units Rehabilitation of Existing Units Acquisition |
| | Funding | HOME: \$1,265,415 |
| | Description | The affordable single and multi-family/rental housing development program provides funding toward the construction or rehabilitation of affordable rental or homeowner housing. |
| | Target Date | 6/30/2018 |
| | Estimate the number and type of families that will benefit from the proposed activities | |

| | | |
|-----------|--|--|
| | Location Description | A ten unit project in Frayser was selected through a competitive process. HCD will hold a second round of funding to select additional projects. |
| | Planned Activities | Funds will be used to construct 10 new single family units in Frayser. Additional projects will be selected through a competitive funding process. |
| 10 | Project Name | Section 108 Loan Payments |
| | Target Area | |
| | Goals Supported | Quality affordable rental housing opportunities |
| | Needs Addressed | Production of New Units |
| | Funding | CDBG: \$400,000 |
| | Description | The funds are being used to make repayments for a Section 108 loan for University Place, which provided 405 units of mixed-income family rental properties and senior housing. |
| | Target Date | 6/30/2018 |
| | Estimate the number and type of families that will benefit from the proposed activities | The funds are being used to make repayments for a Section 108 loan for University Place, which provided 405 units of mixed-income family rental properties and senior housing. |
| | Location Description | University Place is located at 1045 E.H. Crump Boulevard. |
| | Planned Activities | Section 108 Loan Repayments will be made for University Place. |
| 11 | Project Name | Dream Memphis |
| | Target Area | |
| | Goals Supported | Increased Public/Supportive Services |
| | Needs Addressed | Public Services, Facilities, and Improvements |
| | Funding | CDBG: \$165,000 |

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| | Description | The City of Memphis, in partnership with Shelby County Schools and LeMoyne-Owen College, has designed a program, Dream Memphis, to be an educational program complemented with a social and health and wellness component, designed to encourage rising 10th grade students to stay in school and succeed. |
| | Target Date | 6/30/2018 |
| | Estimate the number and type of families that will benefit from the proposed activities | It is estimated that 91 students will benefit from the proposed activities. |
| | Location Description | All activities are held at LeMoyne-Owen College. |
| | Planned Activities | The Education curriculum will include classes covering topics such as ACT prep, math, English, Social Skills, Self-Esteem, and Health Education. The Health and Wellness curriculum will include basketball, volleyball, and swimming. |
| | | - |
| 12 | Project Name | Memphis Area Legal Services Fair Housing Center |
| | Target Area | |
| | Goals Supported | Increased Public/Supportive Services |
| | Needs Addressed | Public Services, Facilities, and Improvements |
| | Funding | CDBG: \$100,000 |
| | Description | The fair housing activities implemented by Memphis Area Legal Services will help the City ensure that persons of similar income levels, regardless of race, color, sex, religion, national origin, disability or familial status have the same housing choices available to them. Additionally, MALS will inform members of the public of their rights under the fair housing laws and will provide counseling and legal assistance, investigation of complaints and enforcement of fair housing laws. |
| | Target Date | 6/30/2018 |

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| | Estimate the number and type of families that will benefit from the proposed activities | It is estimated that 211 families and individuals will benefit from services provided through the Memphis fair Housing Center. |
| | Location Description | The program is available city-wide. |
| | Planned Activities | The funds will pay for salaries and other eligible operating costs needed to carry out the program. |
| 13 | Project Name | Property Maintenance |
| | Target Area | |
| | Goals Supported | Public Improvements/Infrastructure |
| | Needs Addressed | Public Services, Facilities, and Improvements |
| | Funding | CDBG: \$125,000 |
| | Description | HCD uses CDBG funds to cut grass, weeds, and conduct other maintenance items on HCD-owned vacant lots which are being held for future redevelopment. |
| | Target Date | 6/30/2018 |
| | Estimate the number and type of families that will benefit from the proposed activities | It is estimated that 225 properties owned by HCD will be maintained using these funds. |
| | Location Description | This project is citywide. |
| | Planned Activities | Property maintenance including grass cutting on HCD owned properties. |
| 14 | Project Name | Planning and Material Development |
| | Target Area | |
| | Goals Supported | Planning Economic Opportunities |

| | | |
|----|--|--|
| | Needs Addressed | Rental Assistance Public Services, Facilities, and Improvements Production of New Units Rehabilitation of Existing Units Acquisition Economic Development |
| | Funding | CDBG: \$50,000 |
| | Description | Funds are used to assist in a variety of research projects including market analyses and needs assessments |
| | Target Date | 6/30/2018 |
| | Estimate the number and type of families that will benefit from the proposed activities | |
| | Location Description | |
| | Planned Activities | Funds are used to assist in a variety of research projects including market analyses and needs assessments |
| 15 | Project Name | Community Alliance for the Homeless |
| | Target Area | |
| | Goals Supported | End Homelessness for the Chronically Homeless End Homelessness for Families End Homelessness for Veterans End Homelessness for Youth |

| | | |
|----|--|---|
| | Needs Addressed | Emergency Shelter Permanent Supportive Housing Rapid Re-Housing Prevention Outreach/Coordinated Entry |
| | Funding | CDBG: \$140,000 |
| | Description | The Community Alliance for the Homeless will serve as a catalyst in promoting community partnerships to provide more effective services for the homeless. They will also help improve the quality and scope of services available to the homeless in Memphis and Shelby County, Tennessee. Community Alliance will identify agencies in Memphis that serve the homeless, and work with said agencies to comply with local regulations and standards, and improve the services available for and provided to the homeless. |
| | Target Date | 6/30/2018 |
| | Estimate the number and type of families that will benefit from the proposed activities | It is estimated that the Alliance will provide assistance to 31 agencies during the program year. |
| | Location Description | City-wide. |
| | Planned Activities | The funds will be used for staff salaries and other operational expenses to carry out the program. |
| 16 | Project Name | Intern Program |
| | Target Area | |
| | Goals Supported | Economic Opportunities |

| | | |
|-----------|--|--|
| | Needs Addressed | Rental Assistance Public Services, Facilities, and Improvements Production of New Units Rehabilitation of Existing Units Acquisition Economic Development |
| | Funding | CDBG: \$80,000 |
| | Description | This program provides internship opportunities to college students who are interested in housing and community development and allowed them to learn first-hand about neighborhood development in Memphis. Students from the University of Memphis, Rhodes College and LeMoyne-Owen College participate in this program. |
| | Target Date | 6/30/2018 |
| | Estimate the number and type of families that will benefit from the proposed activities | It is estimated that 15 students and 15 organizations will benefit from participating in the internship program. |
| | Location Description | City-wide |
| | Planned Activities | Internships for students at three local universities to be placed with agencies focusing on housing and community development. |
| 17 | Project Name | HOPWA Administration |
| | Target Area | |
| | Goals Supported | Emergency Shelter/Rental Assistance Increased Public/Supportive Services Permanent Supportive Housing |

| | | |
|-----------|--|---|
| | Needs Addressed | Permanent Supportive Housing Transitional Housing Rental Assistance Public Services, Facilities, and Improvements |
| | Funding | HOPWA: \$83,226 |
| | Description | HOPWA program administration funds are used to pay for grantee costs associated with the administration of HOPWA projects. |
| | Target Date | 6/30/2018 |
| | Estimate the number and type of families that will benefit from the proposed activities | It is estimated that 978 individuals or families affected by HIV/AIDS will be assisted with HOPWA funds. |
| | Location Description | Programs are available city-wide. |
| | Planned Activities | Program Administration |
| 18 | Project Name | CHDO Administration |
| | Target Area | Raleigh Frayser |
| | Goals Supported | Quality affordable rental housing opportunities Increase homeownership opportunities Rehabilitation/ Preservation of Existing Housing |
| | Needs Addressed | Production of New Units Rehabilitation of Existing Units |
| | Funding | HOME: \$124,189 |
| | Description | Frayser CDC and Neighborhood Housing Opportunities, Inc. will receive administrative funds under the CHDO administration program. |

| | | |
|----|--|--|
| | Target Date | 6/30/2018 |
| | Estimate the number and type of families that will benefit from the proposed activities | Two CHDOs will receive administrative funds under the CHDO administration program. |
| | Location Description | Frayser and Raleigh. |
| | Planned Activities | Program Administration. |
| 19 | Project Name | HOME Administration |
| | Target Area | |
| | Goals Supported | Emergency Shelter/Rental Assistance Permanent Supportive Housing Quality affordable rental housing opportunities Increase homeownership opportunities Rehabilitation/ Preservation of Existing Housing |
| | Needs Addressed | Rental Assistance Production of New Units Rehabilitation of Existing Units Acquisition |
| | Funding | HOME: \$258,377 |
| | Description | HOME regulations permit the City to use ten percent (10%) of the annual HOME allocation for HCD staff who are responsible for HOME program administration. Only those HCD Departments who administered HOME funded-activities utilize the allocated HOME administrative funds. |
| | Target Date | 6/30/2018 |

| | | |
|-----------|--|---|
| | Estimate the number and type of families that will benefit from the proposed activities | |
| | Location Description | |
| | Planned Activities | Program Administration |
| 20 | Project Name | Memphis Area Legal Services Fair Housing Enforcement |
| | Target Area | |
| | Goals Supported | Increased Public/Supportive Services |
| | Needs Addressed | Public Services, Facilities, and Improvements |
| | Funding | CDBG: \$40,000 |
| | Description | Memphis Area Legal Services operates the Fair Housing Enforcement program which is designed to eradicate issues of unfair housing and promote equal opportunity and fair housing practices in the Memphis area. |
| | Target Date | 6/30/2018 |
| | Estimate the number and type of families that will benefit from the proposed activities | It is estimated that 30 people will be assisted with Fair Housing complaints. |
| | Location Description | City-wide |
| | Planned Activities | The program provides assistance to people who have fair housing complaints through investigation and enforcement of fair housing laws. |
| 21 | Project Name | CDBG Administration |
| | Target Area | |

| | | |
|-----------|--|--|
| | Goals Supported | Increased Public/Supportive Services Quality affordable rental housing opportunities Rehabilitation/ Preservation of Existing Housing Public Improvements/Infrastructure Planning Economic Opportunities |
| | Needs Addressed | Rental Assistance Public Services, Facilities, and Improvements Rehabilitation of Existing Units Acquisition Economic Development |
| | Funding | CDBG: \$1,159,616 |
| | Description | CDBG program administration funds are used for the costs and carrying charges related to the execution of community development activities assisted in whole or in part with CDBG funds. A more detailed definition of eligible program administration costs can be found in the Federal CDBG Regulations at 24 CFR 570.206. |
| | Target Date | 6/30/2018 |
| | Estimate the number and type of families that will benefit from the proposed activities | |
| | Location Description | |
| | Planned Activities | Program Administration. |
| 22 | Project Name | Director's Office Program Delivery |
| | Target Area | |

| | | |
|-----------|--|---|
| | Goals Supported | Increased Public/Supportive Services Quality affordable rental housing opportunities Rehabilitation/ Preservation of Existing Housing Public Improvements/Infrastructure Planning Economic Opportunities |
| | Needs Addressed | Rental Assistance Public Services, Facilities, and Improvements Rehabilitation of Existing Units Acquisition Economic Development |
| | Funding | CDBG: \$336,053 |
| | Description | These funds are used for the costs directly associated with the implementation of housing and economic development projects carried out through the director's office. |
| | Target Date | 6/30/2018 |
| | Estimate the number and type of families that will benefit from the proposed activities | |
| | Location Description | City-wide. |
| | Planned Activities | Activity delivery under the Director's office includes time spent ensuring proper planning & implementation of housing and economic development policies & procedures and projects and functions as related to specific CDBG-eligible activities for housing and economic development programs and time spent implementing projects and directing department staff. |
| 23 | Project Name | Accounting Department Program Delivery |
| | Target Area | |

| | |
|------------------------|--|
| Goals Supported | <p>End Homelessness for the Chronically Homeless End Homelessness for Families End Homelessness for Veterans End Homelessness for Youth Emergency Shelter/Rental Assistance Increased Public/Supportive Services Permanent Supportive Housing Quality affordable rental housing opportunities Increase homeownership opportunities Rehabilitation/ Preservation of Existing Housing Public Improvements/Infrastructure Planning Economic Opportunities</p> |
| Needs Addressed | <p>Emergency Shelter Permanent Supportive Housing Rapid Re-Housing Prevention Outreach/Coordinated Entry Transitional Housing Rental Assistance Public Services, Facilities, and Improvements Production of New Units Rehabilitation of Existing Units Acquisition Economic Development</p> |
| Funding | CDBG: \$470,808 |
| Description | Funds will be used for accounting functions directly associated with the implementation of housing and community development projects. |

| | | |
|----|--|--|
| | Target Date | 6/30/2018 |
| | Estimate the number and type of families that will benefit from the proposed activities | |
| | Location Description | City-wide. |
| | Planned Activities | Activity delivery under the accounting department includes processing contractor and grantee invoices, approving change orders, and time spent performing administrative support duties. |
| 24 | Project Name | Compliance and Monitoring Program Delivery |
| | Target Area | |
| | Goals Supported | <p>End Homelessness for the Chronically Homeless</p> <p>End Homelessness for Families</p> <p>End Homelessness for Veterans</p> <p>End Homelessness for Youth</p> <p>Emergency Shelter/Rental Assistance</p> <p>Increased Public/Supportive Services</p> <p>Permanent Supportive Housing</p> <p>Quality affordable rental housing opportunities</p> <p>Increase homeownership opportunities</p> <p>Rehabilitation/ Preservation of Existing Housing</p> <p>Public Improvements/Infrastructure</p> <p>Planning</p> <p>Economic Opportunities</p> |

| | | |
|----|--|---|
| | Needs Addressed | Emergency Shelter Permanent Supportive Housing Rapid Re-Housing Prevention Outreach/Coordinated Entry Transitional Housing Rental Assistance Public Services, Facilities, and Improvements Production of New Units Rehabilitation of Existing Units Acquisition Economic Development |
| | Funding | CDBG: \$683,544 |
| | Description | These funds are used to pay for costs directly involved in delivering housing, community, economic development programs through the department responsible for division monitoring and compliance with federal regulations. |
| | Target Date | 6/30/2018 |
| | Estimate the number and type of families that will benefit from the proposed activities | |
| | Location Description | City-wide. |
| | Planned Activities | These funds are used to pay for costs directly involved in delivering housing, community, economic development programs through the department responsible for division monitoring and compliance with federal regulations. |
| 25 | Project Name | information Systems Program Delivery |

| | |
|------------------------|--|
| Target Area | |
| Goals Supported | <p>End Homelessness for the Chronically Homeless End Homelessness for Families End Homelessness for Veterans End Homelessness for Youth Emergency Shelter/Rental Assistance Increased Public/Supportive Services Permanent Supportive Housing Quality affordable rental housing opportunities Increase homeownership opportunities Rehabilitation/ Preservation of Existing Housing Public Improvements/Infrastructure Planning Economic Opportunities</p> |
| Needs Addressed | <p>Emergency Shelter Permanent Supportive Housing Rapid Re-Housing Prevention Outreach/Coordinated Entry Transitional Housing Rental Assistance Public Services, Facilities, and Improvements Production of New Units Rehabilitation of Existing Units Acquisition Economic Development</p> |
| Funding | CDBG: \$49,000 |

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|----|--|---|
| | Description | Funds will be used to pay directly related information and technology costs needed to provide services and programs through HCD. |
| | Target Date | 6/30/2018 |
| | Estimate the number and type of families that will benefit from the proposed activities | |
| | Location Description | City-wide. |
| | Planned Activities | Funds will be used to pay directly related information and technology costs needed to provide services and programs through HCD. |
| 26 | Project Name | Communications and Civic Engagement Program Delivery |
| | Target Area | |
| | Goals Supported | Quality affordable rental housing opportunities Increase homeownership opportunities Rehabilitation/ Preservation of Existing Housing Public Improvements/Infrastructure Planning Economic Opportunities |
| | Needs Addressed | Public Services, Facilities, and Improvements Production of New Units Rehabilitation of Existing Units Acquisition Economic Development |
| | Funding | CDBG: \$285,989 |

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| | Description | Activity under communications and civic engagement includes time spent ensuring proper planning & implementation of community and economic development policies & procedures and functions as related to specific CDBG-eligible activities; time spent implementing projects, directing staff, ensuring compliance, reporting for HUD, and department reporting the Director. |
| | Target Date | 6/30/2018 |
| | Estimate the number and type of families that will benefit from the proposed activities | |
| | Location Description | City-wide. |
| | Planned Activities | Activity under communications and civic engagement includes time spent ensuring proper planning & implementation of community and economic development policies & procedures and functions as related to specific CDBG-eligible activities; time spent implementing projects, directing staff, ensuring compliance, reporting for HUD, and department reporting the Director. |
| 27 | Project Name | Real Estate Development Program Delivery |
| | Target Area | |
| | Goals Supported | Quality affordable rental housing opportunities Increase homeownership opportunities Rehabilitation/ Preservation of Existing Housing |
| | Needs Addressed | Production of New Units Rehabilitation of Existing Units Acquisition |
| | Funding | CDBG: \$512,820 |

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|-----------|--|---|
| | Description | Activity delivery under the Real Estate Department includes time spent ensuring proper planning & implementation of Real Estate Development policies & procedures, and functions as related to specific CDBG-eligible activities for affordable housing development; time spent implementing projects, directing department staff, ensuring compliance, reporting for HUD, and department reporting to Administrator & Director; time spent completing short-term monitoring reviews & documentation to grantees/developers regarding documentation needed to ensure compliance, and time spent performing administrative support duties. |
| | Target Date | 6/30/2018 |
| | Estimate the number and type of families that will benefit from the proposed activities | |
| | Location Description | City-wide. |
| | Planned Activities | Activity delivery under the Real Estate Department includes time spent ensuring proper planning & implementation of Real Estate Development policies & procedures, and functions as related to specific CDBG-eligible activities for affordable housing development; time spent implementing projects, directing department staff, ensuring compliance, reporting for HUD, and department reporting to Administrator & Director; time spent completing short-term monitoring reviews & documentation to grantees/developers regarding documentation needed to ensure compliance, and time spent performing administrative support duties. |
| 28 | Project Name | Finance Department Program Delivery |
| | Target Area | |
| | Goals Supported | Quality affordable rental housing opportunities Increase homeownership opportunities Rehabilitation/ Preservation of Existing Housing |

| | | |
|----|--|---|
| | Needs Addressed | Production of New Units Rehabilitation of Existing Units Acquisition |
| | Funding | CDBG: \$250,718 |
| | Description | Activity delivery for the finance department includes oversee day-to-day specific CDBG-eligible rehabilitation activities, time spent performing administrative support duties for the housing rehabilitation departments, performing specific CDBG-eligible activity implementation work; construction progress inspections, contractor payments, change orders, and initiation. |
| | Target Date | 6/30/2018 |
| | Estimate the number and type of families that will benefit from the proposed activities | |
| | Location Description | City-wide. |
| | Planned Activities | Activity delivery for the finance department includes oversee day-to-day specific CDBG-eligible rehabilitation activities, time spent performing administrative support duties for the housing rehabilitation departments, performing specific CDBG-eligible activity implementation work; construction progress inspections, contractor payments, change orders, and initiation. |
| 29 | Project Name | Homeless and Special Needs Program Delivery |
| | Target Area | |

| | |
|--|--|
| Goals Supported | End Homelessness for the Chronically Homeless End Homelessness for Families End Homelessness for Veterans End Homelessness for Youth Emergency Shelter/Rental Assistance Increased Public/Supportive Services Permanent Supportive Housing |
| Needs Addressed | Emergency Shelter Permanent Supportive Housing Rapid Re-Housing Prevention Outreach/Coordinated Entry Transitional Housing Rental Assistance Public Services, Facilities, and Improvements |
| Funding | CDBG: \$325,638 |
| Description | These funds are used to pay for costs directly involved in carrying out programs through the Homeless & Special Needs department, including community services grants |
| Target Date | 6/30/2018 |
| Estimate the number and type of families that will benefit from the proposed activities | |
| Location Description | City-wide. |

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| | Planned Activities | Activity delivery under the Homeless and Special Needs department includes time spent managing grantee contracts, monitoring, notification to grantees regarding documentation needed to ensure compliance; time spent implementing projects, directing department staff, ensuring compliance, reporting for HUD, and department reporting to Administrator & Director; and time spent ensuring proper planning & implementation of department policies & procedures, staff oversight, and functions as related to specific CDBG-eligible activities for the homeless and those with special needs. |
| 30 | Project Name | Portfolio Management Program Delivery |
| | Target Area | |
| | Goals Supported | Quality affordable rental housing opportunities Increase homeownership opportunities Rehabilitation/ Preservation of Existing Housing |
| | Needs Addressed | Production of New Units Rehabilitation of Existing Units Acquisition |
| | Funding | CDBG: \$351,498 |
| | Description | These funds are used to pay for costs directly associated in carrying out activities in the portfolio management department including monitoring for long-term compliance. |
| | Target Date | 6/30/2018 |
| | Estimate the number and type of families that will benefit from the proposed activities | |
| | Location Description | City-wide. |
| | Planned Activities | Activity delivery for the Portfolio Management Department includes preparing loan documentation, processing loan repayments, and time spent performing support duties. |

| | | |
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| 31 | Project Name | Planning and Development Program Delivery |
| | Target Area | |
| | Goals Supported | Quality affordable rental housing opportunities Increase homeownership opportunities Rehabilitation/ Preservation of Existing Housing Public Improvements/Infrastructure Planning Economic Opportunities |
| | Needs Addressed | Public Services, Facilities, and Improvements Production of New Units Rehabilitation of Existing Units Acquisition Economic Development |
| | Funding | CDBG: \$241,542 |
| | Description | Funds will be used to pay for costs directly related to carrying out preparation of neighborhood and community development plans. |
| | Target Date | 6/30/2018 |
| | Estimate the number and type of families that will benefit from the proposed activities | |
| | Location Description | City-wide. |

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|-----------|--|---|
| | Planned Activities | Activity delivery under the Planning and Development Department includes time spent ensuring proper planning & implementation of Planning and Development policies & procedures and functions as related to specific CDBG-eligible activities, time spent managing grantee contracts, monitoring, notification to grantees regarding documentation needed to ensure compliance, preparing contracts, processing contractor payments, and overseeing day to day specific CDBG eligible activities. |
| 32 | Project Name | Nonprofit housing Program Delivery |
| | Target Area | |
| | Goals Supported | Quality affordable rental housing opportunities Increase homeownership opportunities Rehabilitation/ Preservation of Existing Housing |
| | Needs Addressed | Production of New Units Rehabilitation of Existing Units Acquisition |
| | Funding | CDBG: \$88,345 |
| | Description | Funding is to deliver non-profit housing development activities. |
| | Target Date | 6/30/2018 |
| | Estimate the number and type of families that will benefit from the proposed activities | |
| | Location Description | City-wide. |
| | Planned Activities | The costs associated with activity delivery include performing specific CDBG-eligible activity implementation work; construction progress inspections, contractor payments, change orders, initiation, & technical assistance to CHDOS to implement Acquisition, rehabilitation and new construction of rental and/or homeownership housing. |

| | | |
|-----------|--|---|
| 33 | Project Name | MIFA Homeless Hotline |
| | Target Area | |
| | Goals Supported | Emergency Shelter/Rental Assistance |
| | Needs Addressed | Emergency Shelter Rental Assistance |
| | Funding | CDBG: \$128,000 |
| | Description | MIFA will operate a hotline for homeless and imminently homeless families and individuals from 7 a.m. to 7 p.m., Monday through Friday (excluding holidays). Caller are to be provided with phone-based screenings to determine whether the caller is or is about to become homeless. |
| | Target Date | 6/30/2018 |
| | Estimate the number and type of families that will benefit from the proposed activities | Approximately 3,000 homeless or imminently homeless families or individuals are expected to benefit from referrals through this program. |
| | Location Description | This program is available city-wide. |
| | Planned Activities | The funds will be used to pay a portion of the salaries for the staff as well as other operating costs. |
| 34 | Project Name | Down Payment Assistance |
| | Target Area | |
| | Goals Supported | Increase homeownership opportunities |
| | Needs Addressed | Acquisition |
| | Funding | HOME: \$200,000 |
| | Description | The Down Payment Assistance program provides assistance with down payments and closing costs for low and moderate income homebuyers. |

| | | |
|----|--|--|
| | Target Date | 6/30/2018 |
| | Estimate the number and type of families that will benefit from the proposed activities | It is estimated that 20 low income families will benefit from the down payment assistance program. |
| | Location Description | This program is available citywide. |
| | Planned Activities | The Down Payment Assistance program provides assistance with down payments and closing costs for low and moderate income homebuyers. |
| 35 | Project Name | Aging in Place |
| | Target Area | |
| | Goals Supported | Rehabilitation/ Preservation of Existing Housing |
| | Needs Addressed | Rehabilitation of Existing Units |
| | Funding | CDBG: \$156,000 |
| | Description | Habitat for Humanity of Greater Memphis, Service Over Self and Memphis Light, Gas & Water have come together to provide the Aging in Place Program. This program serves low-income seniors across Shelby County and focuses on accessibility improvements, mobility modifications, weatherization enhancements and critical home repairs that are crucial to help seniors live in their own homes longer. Together Memphis Habitat, SOS and MLGW want to make continued homeownership for seniors across Shelby County a reality so they can age in place with the comfort and dignity they deserve. |
| | Target Date | 6/30/2018 |
| | Estimate the number and type of families that will benefit from the proposed activities | It is estimated that 25 households will be assisted through the program. |
| | Location Description | The program is available citywide. |

| | | |
|---------------------------|--|---|
| | Planned Activities | The program will provide roof repairs to homeowners participating in the Aging in Place program through Habitat for Humanity. |
| 36 | Project Name | Community Economic Development Program |
| | Target Area | |
| | Goals Supported | Economic Opportunities |
| | Needs Addressed | Economic Development |
| | Funding | CDBG: \$100,000 |
| | Description | The Community Economic Development Program provides financial incentives to non-profits and for-profits desiring to develop commercial, office, or industrial projects in Memphis's low-investment neighborhoods. The CEDP funding is intended to provide a financial incentive to make the development of the land and properties in low investment areas more cost effective to developers. |
| | Target Date | 6/30/2018 |
| | Estimate the number and type of families that will benefit from the proposed activities | The Good Health Institute was recommended for funding through a competitive process. This project will serve a low and moderate income area and is expected to create 30 new jobs. It is anticipated that a second project will be selected through a second round of funding. |
| | Location Description | The Good Health Institute is located at 2829 Lamar Avenue, 38114. It is anticipated that a second project will be selected through a second round of funding. |
| Planned Activities | The Good Health Institute will expand and rebrnad to provide state of the art healthcare services to an inner city neighborhood. It is anticipated that a second project providing neighborhood retail or commercial service to neighborhoods will be selected in a second round of funding. | |

AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

In FY2017, services provided through the CDBG program will be concentrated primarily in low/moderate income neighborhoods. Most areas of the City are low and moderate income areas per HUD definition (51% or more of people within an area have incomes 80% or below the Median Family Income). Other programs operate on a citywide basis but serve only low and moderate income persons. HOME funds must be utilized for housing activities benefiting low and moderate income people and are targeted accordingly.

The neighborhoods that will be focused on in FY2017 include the following: Uptown, University Place, New Chicago, Whitehaven, Fairgrounds/Beltline, Aerotropolis, Annesdale Snowden, Frayser, Binghampton, Orange Mound, Legends Park, College Park/Soulsville, Glenview, Klondike/Smokey City, Raleigh, Memphis Medical Center, Hickory Hill/Southeast Memphis, Pyramid/Pinch District, Crosstown, South City, Victorian Village, Downtown, Uptown North/Bickford/Bearwater, Riverfront, Berclair, Cooper Young, Midtown/Heart of the Arts/Overton Square, Latham Terrace, Hyde Park/Douglas, Riverview Kansas, Linden/Pontotoc, University District, and Jackson/Hollywood.

Rationale for the priorities for allocating investments geographically

In addition to working in low and moderate income areas, HCD utilizes a targeted approach to neighborhood revitalization. HCD also recognizes that neighborhoods have distinct needs and must have different revitalization strategies and approaches to redevelopment. To accomplish this, HCD engages in community planning efforts, working closely with neighborhood-based organizations and other City Divisions, including the Office of Planning and development to identify what is needed in a particular community. HCD collects, analyzes and monitors data to identify underserved areas and uses Geographic Information Systems (GIS) to map existing conditions and to track progress made in targeted areas. HCD also targets neighborhoods on the basis of the following criteria: Location, Amount of investment, Proximity to other investment, and Ability to sustain and leverage City/Federal investment.

Affordable Housing

AP-55 Affordable Housing – 91.220(g)

Introduction

The City of Memphis undertakes a number of activities to support affordable housing. In FY18, affordable housing for homeless individuals and families will be supported through tenant based rental assistance. Affordable housing for persons with special needs will be supported through HOPWA funds for permanent housing for persons with HIV/AIDS. Housing for non-homeless will be supported through Down Payment Assistance, CHDO projects, single and multi-family projects funded through the affordable single and multi-family housing program, and the Aging in Place program.

| One Year Goals for the Number of Households to be Supported | |
|--|-----|
| Homeless | 72 |
| Non-Homeless | 253 |
| Special-Needs | 246 |
| Total | 571 |

Table 10 - One Year Goals for Affordable Housing by Support Requirement

| One Year Goals for the Number of Households Supported Through | |
|--|-----|
| Rental Assistance | 318 |
| The Production of New Units | 103 |
| Rehab of Existing Units | 130 |
| Acquisition of Existing Units | 20 |
| Total | 571 |

Table 11 - One Year Goals for Affordable Housing by Support Type

AP-60 Public Housing – 91.220(h)

Introduction

The Memphis Division of Housing and Community Development (HCD) works closely with the Memphis Housing Authority in area redevelopment and revitalization efforts. In addition to planning neighborhood and area redevelopment, these efforts extend to identifying ways in which entitlement funds (CDBG and HOME) may be used to support the expansion of rental housing opportunities for low and very-low income residents.

Actions planned during the next year to address the needs to public housing

Working in conjunction with the Memphis Housing Authority (MHA), during the next year, the City will assist the MHA in implementing the Choice Neighborhoods Implementation Grant for South City, which includes the City's last traditional public housing development, Foote Homes. The City of Memphis was a co-applicant of the project and is the lead entity for the Neighborhood Component.

Actions to encourage public housing residents to become more involved in management and participate in homeownership

The City, through the Memphis Housing Authority (MHA) works with Urban Strategies Memphis HOPE in coordinating and promoting programs that enhance the economic and social self-sufficiency of public housing residents. MHA also has an informal and formal grievance procedure that provides for the disposition of resident complaints or grievances. MHA has a Resident Advisory Board which meets with residents to receive input, suggestions and concerns as to public housing authority policies, operations and management.

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance

Memphis Housing Authority is not a troubled public housing agency.

AP-65 Homeless and Other Special Needs Activities – 91.220(i)

Introduction

The Memphis/Shelby County Mayors' Action Plan to End Homelessness, the guiding set of strategies for the Memphis/Shelby County Continuum of Care, focuses on the evidence-based strategies of permanent housing and rapid rehousing along with targeting the best fit interventions to the appropriate subpopulation. The plan calls for an increase in permanent housing and a decrease in transitional housing. The CoC has reallocated 100% of our CoC funded transitional housing units to permanent housing programs, either rapid rehousing or permanent supportive housing. Based on the 2016 Consolidated Application (submitted in September, 2016), we no longer have transitional housing beds funded through the CoC, down from 854 units in the 2011 application. Since 2012, overall homelessness in Memphis and Shelby County has fallen by 27%. (Source: Community Alliance for the Homeless 2015 Point In Time Count.)

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

The CoC's one-year goal to reduce and end homelessness by looking to other low-income and subsidized housing programs to meet our goal for additional housing opportunities. This includes continuing to partner with the local housing authorities to create a preference for households experiencing homelessness. We are preparing a protocol on how to best implement this preference. We are looking at other communities that have successfully implemented the preference. In addition, we are identifying and engaging with HUD-assisted multi-family property owners to educate them on the process of designating a homeless preference for their projects. Part of this process includes support from the CoC to the owners in the implementation of the preference and maintaining the role of coordinating the process.

The community's outreach and engagement approach includes a 24/7 phone-based hotline, two walk-in centers, and roving street outreach presence. For families with children, we have a centralized intake that screens, on average 177 families per month and our phone-based hotline receives 318 calls/month. The central intake number is based on the average for FY16. These numbers are believed to be lower than prior years due to increased telephone screening and community awareness that divert families who are not literally homeless walked in for services. Those who do not meet HUD's definition of literally homeless are receiving mediation and other prevention services. Through Rapid Rehousing efforts, the community is housing an all-time high number of families. As a result, families are not timing out of shelter and coming back in for another shelter placement.

Recently, through implementation of the Coordinated Entry system for individuals, a team that includes street outreach and housing providers, meets weekly to discuss and prioritize the vulnerable unsheltered individuals using a "By Name List". This has brought to light the importance of street

outreach and the need to enhance funding for outreach and SOAR activities. SOAR is an approach for people who were experiencing or at risk of homelessness to have quick access to SSI/SSDI benefits. We expect to pursue funding to expand and enhance our street outreach presence in the coming years. We have also established an electronic assessment and referral tool (www.memphishomelessoptions.org) to maximize our existing resources and make it easier for people experiencing homelessness to seek help.

Addressing the emergency shelter and transitional housing needs of homeless persons

Memphis has identified the need for free/no fee emergency shelter especially for single women and families with children. In the 2015 CoC Competition, the Memphis/Shelby County CoC did not receive renewal funding for 31 units of transitional housing for households with children. We are developing a strategy to obtain funding for additional units of emergency shelter to cover the deficit.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

The US Veterans Administration awarded two local providers, Catholic Charities of West Tennessee and Memphis Area Legal Services, funding in the amount of \$1.3 million to launch a Rapid Rehousing initiative under the Supportive Services for Veteran Families (SSVF) program. Approximately 60% of those receiving assistance under the program are homeless households with a veteran, and 40% are households that are imminently homeless. Families receiving assistance through this initiative, along with the Rapid Rehousing programs operated by other service providers, experience shorter homeless episodes than other families, and based on newly released research, have lower rates of return to homelessness than other similar households.

We currently have a total of 2,192 units of permanent housing including 1,003 units for chronically homeless individuals and families. In addition, in the recently announced awards from the 2016 HUD CoC Competition, we received an additional 15 units of permanent supportive housing for veterans and 3 Rapid Rehousing program grants that will serve a total of 331 households including 20 beds for Transition Age Youth (18-24). These units are expected to become available near the end of Spring 2017.

Alliance Healthcare Services launched a 3-year program to provide services to homeless veterans and other chronically homeless individuals. The services are delivered using a Critical Time Intervention (CTI) model of case management. CTI is a time-limited evidence based practice (EBP) that focuses on transitioning people from the streets and shelters into permanent housing. The services are designed to

help individuals successfully navigate the difficult transition from homelessness to housing. The program has been used effectively with veterans and people with substance abuse or co-occurring disabilities. This program is in its final year and is expected to serve 80 households during this final year. The agency has identified a SAMSHA grant that will allow the program to continue. If funded, the services could continue up to 5 additional years.

In an effort to prevent a return to homelessness for individuals who were chronically homeless, we continue to maintain a Housing First Assertive Community Treatment (ACT) team. The team provides intensive, integrated treatment for dually diagnosed chronically homeless individuals who reside in permanent housing. This team, supervised by Alliance Healthcare Services includes mental health professionals, physical health professionals, case managers, and peer support specialists. AHS serves at least 80 individuals who are housed with permanent supportive housing providers. The services we expect people leaving institutions to need are housing, community based mental health counseling and treatment, physical health care, employment services, substance abuse counseling and treatment, disability benefit application assistance, and legal advocacy/services.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

The Memphis/Shelby County Emergency Housing Partnership will serve approximately 40 families (147 individuals) with homeless prevention assistance in the upcoming year through the Emergency Solutions Grant program. Additionally, 40% of households served through the SSVF program will receive prevention assistance. In 2016, MIFA's central intake triaged 3,491 families and provided emergency services of with rent, mortgage or utility assistance to prevent homelessness. MIFA helps mediate with families who avoid homelessness as a result. MIFA Emergency Services program is expected to assist over 4,000 families.

Our partnerships with the public institutions including the Department of Children's Services (DCS), corrections, and hospitals continue to improve. We have developed a collaborative partnership with the DCS Regional Administrator. DCS has a funding mechanism that can be used to pay rental assistance to families whose only barrier to family reunification is homelessness. CAFTH and MIFA are working with DCS to help them learn the components of the Rapid Rehousing model. We are also working with the state DCS to develop a mechanism to prevent homelessness for youth aging out of foster care.

We are currently implementing a pilot with a local hospital to design and implement a service pathway that effectively addresses housing and supportive service needs by leveraging CAFTH's Coordinated Entry System. Members of the Coordinated Entry system are individual nonprofits and behavioral health

providers that offer services to address the range of needs of homeless individuals. As the local homeless services intermediary, CAFTH is responsible for coordinating services across providers, streamlining the intake process for homeless individuals, providing a shared case management system, and administering overall quality assurance for the network.

We would like to secure funding and a non-profit sponsor that could provide respite care to those who are homeless and have had or are awaiting surgery or other medical procedures that make it unsafe for them to discharge to homelessness.

AP-70 HOPWA Goals – 91.220 (I)(3)

| One year goals for the number of households to be provided housing through the use of HOPWA for: | |
|--|-----|
| Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or family | 240 |
| Tenant-based rental assistance | 140 |
| Units provided in permanent housing facilities developed, leased, or operated with HOPWA funds | 17 |
| Units provided in transitional short-term housing facilities developed, leased, or operated with HOPWA funds | 26 |
| Total | 423 |

AP-75 Barriers to affordable housing – 91.220(j)

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

- Coordinate with Blight Authority of Memphis on issues related to blight and vacant properties affecting core city neighborhoods
- Work in partnership with those involved in developing the Memphis Blight Elimination Charter to implement the goals and actions identified within the charter. Early in 2016, the mayors of Memphis and Shelby County, Tenn., endorsed what may be a first-in-the-nation plan that officials say is a nationwide model for organizing regional strategies against blight. The plan, called the Memphis Neighborhood Blight Elimination Charter, provides a coordinating framework for tackling blight and paves the way for the development of a blight elimination team and action plan.
- Educate non-profit and for-profit developers and lenders about current tools available for the production of affordable housing. This includes the Blight Elimination Program, which allows for qualified nonprofits to apply for loans of up to \$25,000 to cover the cost of acquiring an abandoned home, demolishing it, and greening and maintaining the property. The greened lot can then be transformed into new affordable housing or another use approved by the Tennessee Housing Development Agency (THDA) for the stabilization of the surrounding neighborhood. THDA monitors the completion of each project and forgives the loan after three years, or sooner for certain uses.
- The City is underway with a major code enforcement reform which will include changes to anti-neglect codes and more efficient enforcement. Beginning in the summer of 2016, the City began to examine ways to streamline and improve code enforcement and to implement strategic reforms. The changes will improve communication and use fewer resources to address the same problems.
- Facilitate discussions with for-profit and not-for-profit housing producers and lenders regarding how to overcome impediments to the production of accessible, affordable housing
- Encourage for-profit and not-for-profit housing developers to consider partnering on affordable, accessible and large unit housing projects. Develop and coordinate resources to support the development of affordable housing

AP-85 Other Actions – 91.220(k)

Actions planned to address obstacles to meeting underserved needs

The City of Memphis has challenges in eliminating obstacles to underserved needs due to the reduction in its CDBG and HOME program funds and the significant number of low and moderate income citizens living in the City. While the City of Memphis has several programs aimed at addressing underserved needs, the reduction in CDBG funding results in a reduction in the amount available for public service activities. The City will continue to work with its nonprofit and other partners to identify other funding opportunities and to leverage related efforts. The Continuum of Care planning process will be conducted by the City's sub-contract agreement with the Community Alliance for the Homeless. The Alliance assists in the planning process by ensuring there is input from the broader community, facilitate the preparation of the City's Continuum of Care application and update the Needs Assessment for Homeless and Other Special Needs Populations. HCD gives particular attention to outreach efforts and expanding options to serve the severely mentally ill and others with special needs who are homeless through the Tenant Based Rental Assistance program and housing construction projects. A lack of quality affordable rental housing remains a challenge in Memphis. HOME funds will be used to develop affordable rental housing through CHDOs and other for-profit and non-profit housing developers.

Actions planned to foster and maintain affordable housing

In FY18, HCD will meet foster and maintain affordable housing through the following activities:

- Support for the Aging in Place program through Habitat for Humanity, which provides home repairs for senior citizens
- Homeownership down payment assistance
- Property Acquisition
- Support the activities of Community Housing Development Organizations and Community Development Organizations to acquire, rehabilitate, or construct affordable housing
- Support the Memphis Fair Housing Center on their investigations, education, and outreach
- Support activities aimed at reducing blight
- Support the Memphis Housing Authority's efforts to revitalize public housing and neighborhoods through the Choice Neighborhood Implementation Grant for South City
- Support the development of affordable rental housing through the affordable single and multi-family housing program
- Support tenant based rental assistance programs for populations with special needs

In addition to these programs, HCD will also participate in other initiatives aimed at promoting affordable housing including the Tennessee Affordable Housing Coalition, work with appropriate committees and boards, and other activities as opportunities arise.

Actions planned to reduce lead-based paint hazards

The HUD Office of Lead Hazard Control and Healthy Homes (OLHCHH) provides funds to state and local governments to develop cost-effective ways to reduce lead-based paint hazards in residential housing where children under six could potentially reside. In addition, the office enforces HUD's lead-based paint regulations, provides public outreach and technical assistance to help protect children and their families from health and safety hazards in the home. The City of Memphis' Lead Paint Program was awarded a \$3,714,272.00 lead demonstration grant to assist with the reduction of lead hazards and healthy housing.

The Division of Housing and Community Development (HCD) expects to identify or receive referrals on at least 500 housing units for potential lead hazard reduction work, and will determine eligibility, enroll and complete a minimum of 300 inspections and risk assessment and 65 healthy housing assessments on those housing units. This will result in remediation and clearance for at least 240 housing units, rental and owner-occupied. HCD maintains lists of "priority" rental properties built prior to 1978 that have already been identified as potential candidates for hazard reduction activities. These lists will be used on an ongoing basis to identify potential units for remediation and to notify owners of funding availability.

HCD Lead Hazard Reduction staff will coordinate lead hazard outreach and educational efforts with community partners such as the Shelby County Health Department, Shelby County Environmental Court, Memphis Housing Authority Housing Choice Voucher (HCV) Program for landlords. These partners will provide additional avenues for involving private property management companies, owners of rental properties, faith- and community-based organizations, and contractors in both identification and reduction of lead hazards. HCD will utilize lead demonstration grant funds to provide employment training in the field of lead hazard reduction for at least 65 low-income individuals as lead hazard workers and 15 individuals as lead hazard supervisors.

Shelby County Health Department is a partner in this program, pledging to provide blood lead level testing of children, ongoing medical case management for children with EBLs, clearance and follow-up inspections of housing units that receive lead remediation work.

The Tennessee Department of Environment and Conservation will also participate in this program, providing referrals and documentation of properties where a child under age six has been identified as having an EBL; providing review and approval of contractor work plans for individual work sites and affected families; monitoring compliance of lead hazard reduction job sites through on-site inspections; and providing technical support to City of Memphis staff and contractors.

The City of Memphis has agreed to establish a partnership through a memorandum of understanding with a group of stakeholders called the Healthy Homes Partnership (HHP). HHP is a collaborative established to conduct research, identify, develop and advance best practices and strategies, including but not limited to appropriate legal, policy and regulatory measures to increase the availability of and access to healthy housing for residents in the Local Jurisdictions. The signatories to the HHP MOU are

the City of Memphis Housing and Community Development, City of Memphis Neighborhood Improvement/Housing Code Enforcement, Community Development Council of Greater Memphis, Le Bonheur Children's Hospital/Le Bonheur Community Health and Well-Being, Memphis Area Legal Services, Shelby County Health Department, and the University of Memphis- Law School.

Actions planned to reduce the number of poverty-level families

The American Communities Survey shows that 26.2% of people living in the City of Memphis at or below the poverty level. While many of the factors related to poverty are beyond the City's control, the City is committed to addressing issues related to poverty and to grow prosperity and opportunity for all of its citizens.

Attacking poverty is a key component of Mayor Strickland. To this end, Mayor Strickland has identified concrete goals to attack this issue, including: Prevent homelessness; expand early childhood programs; give greater access to parks, libraries, and community centers; and expand youth and jobs programs.

Activities under the homeless and special needs department are geared toward those most in need, while others, including promotion of homeownership, job training/creation, and education programs are also strategies to reducing poverty. These include the following:

- Job creation through major economic development activities
- Activities aimed at increasing the economic self-sufficiency of public housing and housing choice voucher tenants. These include the Housing Choice Voucher and Public Housing Family Self-Sufficiency Programs.
- Working with code enforcement and others to insure that problem properties are reduced, which preserves the value of neighborhood property
- Assisting low and moderate income citizens to purchase homes; providing public service activities including youth, elderly, homeless, community, health care, and education services to low and moderate income citizens

Actions planned to develop institutional structure

HCD has operated the City of Memphis entitlement program for many years, since the 1970's when the CDBG program was created, and has a well-established structure for implementing its programs. HCD has and will continue to have broad partnerships with other agencies in the community who provide housing and community development programs and services. General administration, program implementation, and monitoring of the CDBG, HOME, ESG, and HOPWA programs are the responsibility of HCD. HCD is continually looking for ways to improve its service delivery to sub-grantees and other internal and external customers and undertakes professional development activities as appropriate.

To increase the availability of affordable housing for Memphis residents, HCD partners with CHDOs,

CDCs, other nonprofit housing providers, for profit developers, the Memphis Housing Authority, lenders, the Tennessee Housing Development Agency, the Health Education and Housing Facilities Board, and other related agencies. These partnerships help to leverage federal resources and create more affordable housing opportunities.

To meet the needs of the homeless population in Memphis, the City of Memphis and Shelby County Mayors convened a group of stakeholders in 2010 around the development of the Action Plan to End Homelessness. HCD is currently working with homeless housing and service providers to implement the strategies identified in the plan.

No significant gaps in the institutional structure of HCD have been identified, however HCD recognizes the need for continual development, capitalization, and capacity building for the agency as well as for our non-profit partners to carry out housing and other activities. The biggest impediment in the delivery system continues to be a lack of resources to support community development, economic development and affordable housing projects. HCD is trying to address this gap via more strategic targeting, data driven decision-making, planning, and leveraging of resources.

Actions planned to enhance coordination between public and private housing and social service agencies

Memphis has a good history of successful partnerships aimed at providing housing and community development programs and services to its citizens. A variety of public and private resources are coordinated to help Memphis' families and individuals through traditional and innovative approaches to meeting the needs.

HCD will continue to work with key local government departments to carry out housing and community development strategies. These include but are not limited to Memphis Police Department, Memphis Fire Department, Public Works, Engineering, Public Services and Neighborhoods, General Services, the Office of Planning and Development, Shelby County Housing, Shelby County Health Department, Office of Community Services, Memphis Light Gas and Water, Shelby County Schools, and the Memphis Housing Authority. All of these departments have a role in shaping and maintaining healthy communities and HCD will communicate and coordinate with appropriate departments as needed.

Equally important are the partnerships with local nonprofit service providers, homeless service and housing providers, community housing development organizations, community development corporations, faith-based institutions, organizations serving persons with special needs, foundations, intermediaries, private housing developers, quasi government agencies, and others. The partnerships may include the grant funding, coordination with programs provided through these organizations, leveraging resources, information sharing, and other activities aimed at identifying and meeting the needs within the community.

HCD will also continue to work closely with the regional and local HUD field office to receive technical

assistance and trainings as needed, as well as working together on shared initiatives and events such as Fair Housing and others. HCD works with the State Housing Agency (the Tennessee Housing Development Agency) through several programs and opportunities including: low-income housing tax credits, multi family programs, networking and information sharing through the Tennessee Affordable Housing Coalition, and other initiatives.

In the area of economic development, HCD will partner with the Memphis Chamber, Economic Development Growth Engine, the Small Business Administration, Workforce Investment Network, City of Memphis Office of Contract Compliance, and other agencies charged with economic development to make connections between entrepreneurs, businesses, training programs, and job seekers to enhance access to jobs and economic growth and opportunities.

Program Specific Requirements

AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

Community Development Block Grant Program (CDBG)

Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

| | |
|--|------------------|
| 1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed | 0 |
| 2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan. | 4,000,000 |
| 3. The amount of surplus funds from urban renewal settlements | 0 |
| 4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan | 0 |
| 5. The amount of income from float-funded activities | 0 |
| Total Program Income: | 4,000,000 |

Other CDBG Requirements

| | |
|---|--------|
| 1. The amount of urgent need activities | 0 |
| 2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan. | 90.00% |

HOME Investment Partnership Program (HOME)

Reference 24 CFR 91.220(I)(2)

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

The Division of Housing and Community Development will leverage the use of HOME funds as follows:

- Through its partnerships with local non-profit housing development corporations and CHDOs who

will provide private sources of funding;

- Through its partnerships with for-profit affordable housing developers who will provide private financing, LIHTCs and other State of Tennessee funding where available
2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:
 1. For a per-unit subsidy of less than \$15,000.00 per unit, the period of affordability is no less than 5 years
 2. of \$15,000.00 to \$40,000.00 per unit, the period of affordability is no less than 10 years
 3. of more than \$40,000.00 per unit, the period of affordability is no less than 15 years

If HOME assistance is used as a development subsidy, it isn't subject to recapture, and resale guidelines are used.

Resale guidelines apply if the sale doesn't meet the affordability requirements for the specified time period. The sales agreement includes deed restrictions or covenants running with the land to ensure compliance with the resale requirements. A buyer who qualifies as a low-income family is an eligible buyer; and the homebuyer shall occupy the property as the principal residence.

In the event of resale, the sales price must remain affordable to low-income homebuyers. Lien, restrictive covenant or the deed restriction recorded with the property enforces these provisions. If a homebuyer desires to sell or transfer ownership of a HOME-assisted property during the affordability period recapture guidelines apply where direct HOME Program assistance has been received by the homebuyer.

Where a proposed sale doesn't comply with HOME regulations governing the period of affordability or income-eligibility, recapture provisions apply.

Fair Return - Fair return includes the seller's payments which are long lasting in nature and add to the capital value of the property. These include: additions, upgrades or modifications; improvements that increase the size of the property or; creates a material addition. Such activities need to be documented by approved permits evidencing completed improvements or executed improvement contracts. Adding appliances such as; garbage disposals, water heaters, cabinets, electrical repairs, landscaping, plumbing fixtures, carpets, painting, kitchen exhaust fans, shower doors, and tub enclosures are not eligible for consideration.

These guidelines are placed in the City's agreement with grantees and subrecipients who shall include references to the recapture guidelines in its associated sales contract, deeds of trust, mortgages, and deed restrictions.

- 1) When the initial homebuyer sells the HOME assisted unit to a non-eligible family: The seller will

be entitled to pay-off of first/second mortgages; recover investment (or down payment); and documented capital improvements expenses in that order; If proceeds remain, the City shall recapture the pro rata share of HOME subsidy that remains on a straight-line declining basis.

2) The sales price may not prevent a low-income family to purchase the home. In each case, the following applies: The seller can pay-off a first/second mortgage; The seller must determine if he will lower the sales price to comply with HOME regulations governing resale to eligible, low-income families; Should proceeds remain, the seller is entitled to recover out-of-pocket down payment costs and documented capital improvements expenses in that order. If proceeds remain, the City shall recapture the pro rata share of HOME subsidy that remains on a straight-line declining basis. The amount repaid shall be reduced by a pro rata fraction according to the anniversary of the closing date.

3) If homeowner does not comply with the City's recapture option, has not made capital improvements, and seeks to sell the property at a price beyond the affordability of a low-income purchaser, the seller will be entitled to pay-off of first/second mortgages; The remaining proceeds may be recaptured by the City in an amount up to the full amount of the HOME subsidy assistance

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

Units acquired with HOME funds are primarily associated with the CHDO program. In an effort to maintain the focus of the HOME Program, CHDO organizations shall include a provision in its deed of trust that ensures the housing unit assisted with HOME funds is maintain as an affordable housing unit for low income families throughout the period of affordability. The Deed of Trust will need to have legal language in it that indicates whether the recapture or resale option was selected. A copy of the restriction included in the deed of trust shall be submitted to the Non-Profit Housing Center.

Recapture: The legal mechanism used to enforce the repayment of all or a portion of the direct HOME subsidy if the homeowner decides to sell the house within the affordability period. In selecting the recapture option the homeowner may sell the property to any willing buyer. The City requires full repayment of the direct HOME subsidy when resale occurs during the affordability period.

Resale: This option ensures that the HOME-assisted unit remains affordable over the entire affordability period. Therefore if the house is sold the new purchaser must be low-income by HOME definition and the house is the buyer principle resident.

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

This is not applicable to HCD.

**Emergency Solutions Grant (ESG)
Reference 91.220(l)(4)**

1. Include written standards for providing ESG assistance (may include as attachment)

The following written standards for providing assistance are contained in the Emergency Housing partnership's policy and procedures manual which is published on the City of Memphis' website as well as the CoC Lead Agency's website which is www.cafth.org.

- Heads of households must be caring for at least one dependent child for whom there is evidence of legal custody or a disabled relative requiring care from the head of household for activities of daily living. (Exceptions are made for Veterans Administration Supportive Housing program and the Foster Care/Independent Living program.)
 - Households must be residents of Shelby County.
 - Households must demonstrate they have income below 30% of the Area Median Income for the City of Memphis.
 - Households must demonstrate (and have verification from at least two collateral contacts) that they will be literally homeless but for this assistance and that they have no other resources (financial or relational) to prevent them from becoming homeless.
 - Households must demonstrate ability to retain their housing beyond the initial period of assistance through both earned and unearned income sources.
2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

The coordinated entry for households with children is designed to assist families through a central intake via a 24/7 hotline or walk-in. Utilizing a progressive engagement approach, a standard application and prioritization process triages all families to the most appropriate service. Prevention and shelter diversion is provided through emergency financial assistance and mediation. When diversion is not feasible, emergency shelter or transitional housing referrals are provided, with rapid rehousing services offered in conjunction with shelter entry to help families to obtain client-choice permanent housing in as short a time as possible. The centralized intake and assessment for homeless families has been operating since 2009.

Individuals unaccompanied by children access services via street outreach that covers the

geographic area or walk-in to central hubs and other agencies that provide services. Individuals receive a standardized assessment known as the Vulnerability Index & Service Prioritization Decision Assistance Tool (**VI-SPDAT 2.0**). Individuals are placed on a central by name list for housing based on their vulnerability. Individuals are placed in housing through a weekly case conferencing session that includes outreach workers, housing and shelter providers, mental health service providers, the VA homeless services division, and other interested parties.

Transition Age Youth (18-24) will be served using the above approach for individuals unaccompanied by children with a few adjustments. Youth that are reached through street outreach or walk-in to central hubs or service agencies will receive a similar assessment entitled the Transition Aged Youth Vulnerability Index & Service Prioritization Decision Assistance Tool (**TAY-VI-SPDAT**). Individuals are placed on the same by name list mentioned above but new programs are being developed that will prioritize this population with housing services.

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

The City of Memphis in collaboration with the local Continuum of Care utilizes the priorities set by the CoC for the Emergency Solutions Grant. The City of Memphis Administrator of the Homeless & Special Needs Dept. serves on the Governing Council which implements/oversees the decision making of the CoC. Once priorities are established by the CoC, those priorities are utilized in the Emergency Solutions Grant through their application process which is open once a year for eligible applicants. There is a selection process which is implemented by utilizing the Ranking and Review Committee of the local Continuum of Care. The Ranking and Review Committee selects the recipients of the Emergency Solutions Grant based on the priorities that were established by the Continuum of Care along with other factors which includes past performance, operational feasibility, need for the project, project quality, and applicant capacity.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

The City currently has a formerly homeless person that serves on the Continuum of Care Governing Council, the CoC's primary decision-making body. There is a standing position for a formerly homeless person on the Council. The CoC's Rank and Review Committee also has a standing position for a formerly homeless individual

5. Describe performance standards for evaluating ESG.

The Continuum of Care has developed a Performance Benchmark chart which is included in each Emergency Solutions Grant contractual agreement. The Benchmark Performance Chart is utilized to

monitor the progress of each ESG recipient. ESG funded agencies are required to enter data into the CoC Homeless Management Information System. The system produces an Annual Performance Report (APR) for each program.

NATION

Black lawmakers: Sessions unfit to be AG

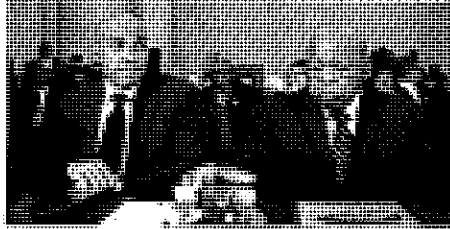
MARY CLARE JALONICK
ASSOCIATED PRESS

WASHINGTON - Black lawmakers said Wednesday that Sen. Jeff Sessions at times has shown hostility toward civil rights, making him unfit to be attorney general, as a 1986 letter from the widow of Martin Luther King Jr. surfaced strongly expressing opposition to the Alabama senator.

In the second day of confirmation hearings, New Jersey Sen. Cory Booker, Sessions' colleague, and Rep. John Lewis, D-Ga., who was beaten when he marched for civil rights in the 1960s, warned that Sessions could move the country backward if confirmed as Donald Trump's top law enforcement official.

Booker said the "arc of the universe does not just naturally curve toward justice, we must bend it," and the country needs an attorney general who is determined to bend it.

"Sen. Sessions' record does not speak to that desire, intention or will," Booker said, noting his opposition to overhauling the criminal justice system and his posi-



Sen. Cory Booker (D-N.J.) left, Rep. John Lewis (D-Ga.) center, and Sen. Jeff Sessions (R-Ala.) right, testify at the Senate confirmation hearing for Sessions to be attorney general.

tions on other issues affecting minority groups.

Lewis told the Senate Judiciary Committee that the country needs "someone who's going to stand up, speak up and speak out for the people that need help,

the people who have been discriminated against."

And Louisiana Rep. Cedric Richmond, the chairman of the Congressional Black Caucus, urged senators to reject Sessions' eventual nomination because

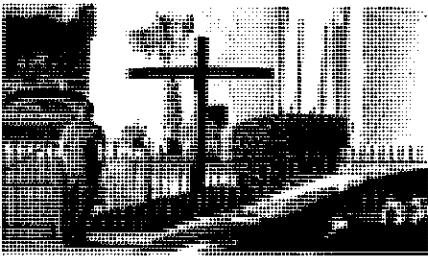
he has "advanced an agenda that will do great harm" to African-Americans.

The lawmakers' criticism echoed that of Cornell Brooks, the head of the NAACP, who told the panel earlier in the day that the organization "firmly believes" Sessions is unfit to serve.

The Alabama Republican was rejected by the judiciary panel in 1986 for a federal judgeship amid accusations that he had called a black attorney "boy" — which he denied — and the NAACP and American Civil Liberties Union "un-American."

Sessions on Tuesday called those accusations "damnable" and said he is "totally committed to maintaining the freedom and equality that this country has to provide to every citizen."

The lawmakers' testimony brought two days of confirmation hearings for Sessions to a close. He has solid support from the Senate's Republican majority and from some Democrats in conservative-leaning states, and is expected to win confirmation easily. But Democrats are using the hearings to try to show that Sessions — and Trump's administration — won't be committed to civil rights.



Bruce Chamberlin, on a visit from Washington, D.C., pays respects at Emanuel AME Church in Charleston, S.C., Wednesday.

Relatives of slain churchgoers confront gunman for last time

JEFFREY COLLINS
ASSOCIATED PRESS

CHARLESTON, S.C. - One by one, family members of nine slain black parishioners confronted Dylann Roof for the last time Wednesday, shouting at him, offering forgiveness and even offering to visit him in prison as he awaits execution for the slaying.

The 22-year-old avowed white supremacist refused to meet their gaze and simply stared ahead, his head tilted down slightly as it had been for much of his trial.

"Dylann," Janet Scott said quietly as she started speaking, "Dylann! Dylann!" she said, her voice rising. Toward the end of her remarks, she said, "I wish you would look at me, boy."

Scott, an aunt of 26-year-old Tywanza Sanders, the youngest victim killed in the massacre, demanded that Roof look at her as she talked about her nephew's "great big heart," which could not be donated because of the police investigation.

The final statements came a day after jurors sentenced an unrepentant Roof to death. The gunman had one final opportunity to ask for mercy, but instead told jurors he still "felt like I had to do it."

On Wednesday, U.S. District Judge Richard Cergeal formally confirmed the sentence, saying "This hate, this viciousness, this moral depravity will not go unanswered."

Some family members had already testified at Roof's trial. The formal sentencing hearing gave 35 of them a chance to speak directly to him, without prosecutors or the judge interrupt-



Dylann Roof was sentenced to death for killing nine people at a South Carolina church.

ing or asking questions. Roof also had an opportunity to speak but declined to say anything. He is the first person ordered executed for a federal hate crime.

Some of the relatives looked directly at Roof. Others chose to look at jurors.

Sheila Capers, the sister-in-law of Cynthia Hurd, said she prayed for Roof's soul to be saved.

"If at any point before you are sentenced and you're in prison and you want me to come and pray with you, I will do that," Capers said.

Felicia Sanders, who survived the attack, said she forgave Roof, repeating comments she made after the shooting.

Sanders brought the bullet-torn, bloodstained Bible she had with her on the night of June 17, 2015. She told Roof she still lives in her head, and that when she hears a balloon pop or fireworks, it returns her to that night.

"Most importantly, I can't shut my eyes to pray," Sanders said. On the night of the shooting, Roof sat through a 45-minute Bible study session at the brick church known as Mother Emanuel with 12 others. He opened fire as they stood and closed their eyes for a final prayer. In all, he fired 77 shots.

NOTICE OF PUBLIC HEARING MEMPHIS CONSOLIDATED PLAN FISCAL YEAR 2018 ANNUAL ACTION PLAN

On Thursday, January 26, 2017, from 8:00 p.m. until 7:00 p.m., the City of Memphis Division of Housing and Community Development (HCD) will hold a public hearing to start the public input and planning process for the Memphis Consolidated Plan Fiscal Year 2018 Annual Action Plan. The Annual Action Plan is the City's combined grant application to HUD for Community Development Block Grant (CDBG), HOME Investment Partnerships, Emergency Shelter Grant (ESG), and Housing Opportunities for Persons With AIDS (HOPWA) entitlement grant funds. The City of Memphis will also present the FY 2016 Consolidated Annual Performance Evaluation Report (CAPER) as submitted to the U.S. Department of Housing and Urban Development (HUD). The hearing will be held at the Benjamin Hooks Central Library, located at 3030 Poplar Avenue, Memphis, TN 38111. The City will describe the citizen's participation process that will be used to help establish priorities for strategies, programs and the use of the FY 2018 entitlement funds for the period starting July 1, 2017 - June 30, 2018.

Persons wishing to comment on the above subjects but who are unable to attend may do so by writing to the Planning Department, City of Memphis, Division of Housing and Community Development, 701 North Main Street, Memphis, Tennessee 38107. For more information about the public hearing or if you plan to attend the meeting and have special needs, please call (901) 576-7570 or TOD (901) 576-7422. The City will schedule a second public hearing in early April of 2017 at which the Draft Annual Action Plan for FY 2018 will be presented for public comment. The Consolidated Plan will be submitted to HUD on or about May 15, 2017.

The Memphis Division of Housing and Community Development does not discriminate on the basis of race, color, national origin, sex, religion, age, or disability in employment or the provision of services. The City of Memphis is an equal opportunity/equal access provider.

Jim Stickland
Mayor

ATTEST:
Doug McGowan
Chief Operating Officer

Two arrested for aiding fugitive before slaying

MIKE SCHNEIDER
ASSOCIATED PRESS

ORLANDO, Fla. - The niece and supervisor of a murder suspect were arrested for allegedly helping him evade capture before the fatal shooting of an Orlando police officer.

Online court records show that 27-year-old Ikenasha Smith-Loy was arrested on an accessory charge Wednesday, a day after the fugitive's supervisor at a fried chicken restaurant, Zarghee Ma-

yan, was arrested on the same charge.

An arrest affidavit for Ma-

yan said Smith-Loy collected money from him to give to her uncle, 41-year-old Markeith Loyd, days after the slaying of his ex-girlfriend.

Her arrest affidavit said Smith-Loy contacted deputies after the ex-girlfriend's murder and said she knew where her uncle was. She asked if a

firearm had been recovered from the murder scene, and promised to help deputies find him if they gave her an answer.

She then stopped cooperating with authorities but contacted others on her uncle's behalf, the affidavit said.

Ma-

yan told authorities his most recent encounter with Loyd was last Saturday, two days before Master Sgt. Debra Clayton was fatally shot in a Walmart parking lot. Ma-

yan said he noticed that Loyd was armed and wearing body armor when they embraced, according to his arrest affidavit.

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NATION/FROM THE COVER

Three TN legislators unsure about repeal bill

GOP representatives express concern in overturning ACA

MICHAEL COLLINS
USA TODAY NETWORK - INDEPENDENCE

WASHINGTON — With a vote just hours away, three Tennessee Republicans in the U.S. House remained on the fence Wednesday about whether they would support a GOP bill to repeal the healthcare reforms put in place seven years ago under then-President Barack Obama.

Pops Scott DesJarlais, Marsha Blackburn and David Kustoff all indicated they are undecided about the bill. DesJarlais, a physician from South Pittsburg, is leaning toward voting no because the GOP plan, known as the American Health Care Act, doesn't do enough to bring down insurance premiums in the short term and doesn't remove enough of the mandates enacted under Obama, said his spokesman, Brendan Thomas.

Blackburn, of Brentwood, said Republicans are still working to make more conservative and patient-centered

changes" to the legislation.

"We are still working through this process," she said. "Amendments are being offered, and I'm taking everything into consideration."

Kustoff, of Germantown, said the Obama reforms are collapsing and that "doing nothing is not an option." But his spokeswoman, Casey Black, said he won't decide whether to support the GOP plan until it clears the House Rules Committee and he sees the final version.

House GOP leaders scrambled Wednesday to line up enough votes to pass the bill in the face of resistance from some conservative Republicans, who argue the legislation doesn't go far enough in scaling back the Obama reforms enacted under Affordable Care Act, commonly referred to as Obamacare.

Republican leaders already have made several changes to appease the bill's GOP critics. The changes include allowing states to require some Medicaid recipients to work. States could also receive Medicaid funding as a block grant, which wouldn't increase with enrollment but comes with more spending flexibility.

The modified version also speeds up the GOP's repeal of the tax hikes the Affordable Care Act imposed on the



Blackburn DesJarlais Roe

"This bill has been years in the making in response to the repeated failed promises of Obamacare, and I am proud to support it."

PHIL ROE
RICHMOND CITY

wealthy, sectors of the health care industry and others to pay for the 2010 law's expansion of insurance.

Four Tennessee Republicans — Phil Roe of Johnson City, John J. Duncan Jr. of Knoxville, Chuck Fleischmann of Ooltewah and Diane Black of Gallatin — all said they would vote for the bill, which has the backing of President Donald Trump.

"This bill has been years in the making in response to the repeated failed promises of Obamacare, and I am proud to support it," Roe said. "As an OB/GYN for over 30 years, I ran for Congress because I wanted to ensure Tennesseans have access to the quality health care they deserve. There are too many first-class people receiving second-class health care, and this plan will dismantle Obamacare and replace it with patient-centered reforms."

Duncan said that while the GOP plan is far from perfect and more steps should be taken to reduce the federal government's role in healthcare, "I support the bill because it's a move in a different and better direction than the nightmare of Obamacare."

The two Democrats in the state's congressional delegation — Steve Cohen of Memphis and Jim Cooper of Nashville — plan to vote against the GOP plan, which Democrats have mocked as Trumpcare. "Trumpcare will force lower and middle-income Americans to pay more for less coverage while the wealthiest Americans receive huge tax breaks," Cohen said. "Americans deserve better than this poorly-thought-out legislation."

Cooper said, "We should be fixing the problems in Obamacare, not hurting millions of Americans with this plan."

Gorsuch reassures Democrats: No return to 'horse and buggy' era

MARK SHERMAN AND ERICA WERNER
ASSOCIATED PRESS

WASHINGTON — Assured of support from majority Republicans, Supreme Court nominee Neil Gorsuch wrapped up two days of Senate questioning Wednesday by glowing GOP reviews but complaints from frustrated Democrats that he concealed his views from the American public.

Gorsuch, a federal appeals court judge in Denver, repeated repeated attempts to get him to talk about key legal and political issues of the day. But he did tell Sen. Dianne Feinstein, who worried that Gorsuch would vote to restrict abortion, that "no one is looking to return us to horse and buggy days."

The Supreme Court itself threw one surprise Gorsuch's way when it ruled unanimously Wednesday in a case involving learning-disabled students, overturning a standard for special education that Gorsuch had endorsed in an earlier case on the same topic.

The decision prompted sharp questioning from committee Democrats. "Why in your early decision did you want to lower the bar so low?" Sen. Dick Durbin of Illinois asked.

Gorsuch said he was bound by an

even earlier decision on the 10th U.S. Circuit Court of Appeals and said that any implication that he was against autistic children was "heartbreaking."

"I was wrong, senator, I was wrong because I was bound by circuit court precedent," Gorsuch said. "And I'm sorry." Aside from a few uncomfortable moments, Gorsuch generally maintained the mix of earnest talk about respect for prior court decisions, a pledge for absolute independence — "when you put on the robe, you open your mind" — and folksy humor that led to lighthearted exchanges with Republicans about his passion for fly fishing.

"What's the largest trout you ever caught?" Sen. Jeff Flake asked late in Tuesday's session. "Oh, now we're talking," Gorsuch shot back.

But every time Democrats tried to draw him out on a range of serious issues, including abortion and gay rights, Gorsuch answered in the same way: "I have declined to offer any promises, hints or previews of how I'd resolve any case."

Gorsuch similarly wouldn't commit to a view on cameras in the Supreme Court, despite widespread support from senators on the Judiciary Committee.

Voter Registration Drive

In conjunction with the MuslimMemFest, the Shelby County Election Commission will hold a supplemental voter registration drive on Saturday, March 25, 2017 from 10:00 a.m. - 6:00 p.m.

- We Can Help With**
- New Voter Registration
 - Address & Name Changes
 - Answering Questions

Registration Drive Location
Shelby County International
Shelby Farms Park
7777 Walnut Grove Rd.
Memphis, TN 38120

SHELBY COUNTY ELECTION COMMISSION
• 980 Nixon Dr., Memphis, TN 38134
• 150 Washington Ave., Ste. 205, Memphis, TN 38103
PHONE: 901-222-1200 FAX 901-222-1217
www.shelbyvote.com

Regional

Continued from Page 1A

23,000 hotel rooms, and about two-thirds are filled on a typical night.

"It's going to be huge for us," Kane said. "We're very excited. We're the only region that has all four top seeds all intact. It's going to be one of the strongest basketball weekends we've ever had in the history of our city."

Kane has been working with the NCAA since last year to organize accommodations for fans, teams and media.

There's a pecking order for teams and hotels, Kane said. The University of North Carolina Tar Heels are at The Peabody; Kentucky Wildcats, The Westin Memphis Beale Street; UCLA Bruins, DoubleTree by Hilton Memphis Downtown; and Butler Bulldogs, Sheraton Memphis Downtown, Kane said.

"The No. 1 seed always gets The Peabody," said Doug Browne, president of Peabody Hotels & Resorts. The Peabody is known as the South's Grand Hotel and was recently labeled No. 2 on Southern Living's "The South's Top 10 Hotels 2017."

"Our lobby is always the place to see and be seen," said Browne. "We're expecting it to be very, very busy, from Thursday to Sunday."

North Carolina stayed at the 450-room hotel during its last appearance in a Memphis regional, on its way to a national championship. "In 2009, when North Carolina was in the Sweet 16, Roy Williams was honorary duckmaster," presiding over the hotel's iconic marching ducks, Browne said. "He actually had fun doing it."

The hotel reached out to North Carolina to see about an encore after the Tarheels punched their ticket to Memphis, Browne said.

Hotels and restaurants throughout Downtown were gearing up early this week for the onslaught of fans. NCAA Regional Final posters graced the lobby of the DoubleTree Wednesday morning. "The economic impact from an event like the Sweet 16 is a very big driver for us," said Matt Sutherland, general manager of the 280-room hotel. "We're thrilled to have the event in our city and to be a host."

Tabor at the Holiday Inn said the hotel would be adding staff, front desk, bellmen, food and beverage and housekeeping to care for guests. "I could sell 200 more rooms easy," Tabor said. "I've got 192."

Patrick Reilly, co-owner with his wife Dent of The Majestic Grill, said, "We're expecting a huge impact, especially with Kentucky and UNC. We'll be Kentucky fans just for the day. The phone has absolutely been ringing. There's a lot going on anyway, like 'Rivendence' at The Orpheum. It's just going to bring a boatload more people Downtown."

There's also the national exposure from sports news coverage and when CBS shows iconic Memphis scenes during cutaways from the action.

"The going ad rate for the NCAA tournament is about \$1.5 million per 30 seconds, which with all of the hometown or skyline shots and mentions during each game, Memphis is easily getting tens of millions of dollars in exposure," said Lori Turner-Wilson, co-founder and chief executive of Red Rover, a Memphis sales and marketing strategy firm.

"Plus, exposure of this magnitude inevitably influences more tourists, employees, even businesses to consider Memphis in the long run," Turner-Wilson continued.

"They get to see our skyline, the amazing view of Downtown from the Mississippi River, and a bustling Beale Street — ideally enough to pique their interest to explore further into the authenticity and soul that makes Memphis one of a kind. It's hard to put a price tag on just how valuable it can be for a city," she said.

NOTICE OF PUBLIC HEARING DRAFT SUMMARY CONSOLIDATED PLAN FY2018 ANNUAL ACTION PLAN

On Thursday, April 6, 2017, from 6:00 p.m. until 7:00 p.m., the City of Memphis Division of Housing and Community Development (HCD) will hold a public hearing to present and receive comments on its proposed FY2018 Annual Action Plan and citizen participation plan. The hearing will be held at the Benjamin Hooks Central Library, located at 3030 Poplar Avenue, Memphis, TN 38111. Persons or organizations wishing to comment on the Consolidated Plan are invited to attend this public hearing.

Purpose and Summary of the Consolidated Plan:

The Consolidated Plan is a collaborative process in which the community establishes a unified vision for housing and community development action. Citizen participation is sought in the design of a strategic plan and action plan that helps guide the allocation of federal entitlements in ways that primarily benefit low and moderate income citizens. Four major groups of activities address this goal: housing, homelessness, persons with special needs, and non-housing community development. The proposed FY2018 Annual Action Plan combines into one submission, the grant application to the U.S. Department of Housing and Urban Development (HUD) for federal Community Development Block Grant (CDBG), HOME, Emergency Solutions Grant (ESG), and Housing Opportunities for Persons with AIDS (HOPWA) programs. The FY2018 Annual Plan includes projects and programs pending for funding and implementation in FY 2018 (HUD Program Year 2017). Following are tables that identify federal entitlement funds that the City of Memphis expects to receive from HUD and the priority areas proposed for funding.

The citizen participation plan is being revised in accordance with a HUD-issued memorandum to all Community Planning and Development formula program grantees with regard to incorporating 24 CFR Part 5 Affirmatively Furthering Fair Housing into 24 CFR 91.105 Citizen Participation Plan for local governments.

| Estimated FY 2018 Funds to be Received | | |
|--|------------------------|------------------|
| Program Name | Estimated Funds | Percent of Total |
| CDBG Program | \$5,672,006.00 | 44% |
| Projected CDBG Program Income | \$1,200,000.00 | 9% |
| HOME Program | \$2,483,773.00 | 19% |
| Projected HOME Program Income | \$100,000.00 | 1% |
| ESG Program | \$953,088.00 | 5% |
| HOPWA | \$2,774,218.00 | 22% |
| TOTAL | \$12,893,085.00 | 100% |

| Fiscal Year 2018 Expenditures by Priority Needs | | |
|---|------------------------|-------------|
| Priority Need Category | Proposed Expenditures | Percentages |
| Housing | \$4,647,829.00 | 36% |
| Homeless | \$1,245,425.00 | 10% |
| Special Needs | \$2,981,051.00 | 23% |
| Neighborhood, Economic, & Community Development | \$2,173,630.00 | 17% |
| General Administration & Planning | \$1,845,140.00 | 14% |
| TOTAL | \$12,893,085.00 | 100% |

At the time of preparation of this draft FY2018 Annual Action Plan, allocation amounts for CDBG, HOME, ESG, and HOPWA have not been announced. The anticipated resources in this draft plan are based on the amounts listed in the 2017 Congressional Justifications. In the event that the estimated funds to be received differ greatly from the final allocations, HCD proposes to adjusting funding as follows: Any increases in CDBG will be applied to the Community Service Grant Program under Homeless and Special Needs, any decreases in CDBG will be applied to Administration, any increases or decreases in HOME will be applied to the Affordable Single and Multi-Housing Program under Housing, and any increase or decrease to ESG or HOPWA will be applied to the ESG and HOPWA projects under Homeless and Special Needs.

Proposed Consolidated Plan Public Review and Comment Period

Copies of the proposed Consolidated Plan will be available for a thirty day public review and comment period beginning April 6, 2017 and ending May 8, 2017. The plan may be reviewed at HCD at 701 North Main Street, the Benjamin Hooks Central Library at 3030 Poplar Avenue, or on the following website: <http://www.cityofmemphis.gov/Government/Housing/CommunityDevelopment.aspx>. Copies of the proposed plan will also be available upon request, by calling (901) 576-7370 or TDD (901) 576-7422.

Persons wishing to comment on the above subjects, but who are unable to attend, may do so by writing to the Planning Department, City of Memphis, Division of Housing and Community Development, 701 North Main Street, Memphis, Tennessee 38107. Written comments will be received until 5:00 p.m. May 8, 2017. For more information about the public hearing or if you plan to attend the meeting but have special needs, please call the Planning & Development Department at (901) 576-7370 or TDD (901) 576-7422.

The City of Memphis Division of Housing and Community Development does not discriminate on the basis of race, color, national origin, sex, religion, age, or disability in employment or provisions of services.

Equal opportunity/equal access provider.

Jim Strickland
Mayor

ATTEST: Doug McGowan
Chief Operating Officer

**ESTADÍSTICAS DEL COMERCIO DE PUERTO RICO
CON EL EXTERIOR
SEGUNDO SEMESTRE DE 1974**

El comercio exterior de Puerto Rico durante el segundo semestre de 1974 se caracterizó por un crecimiento sostenido en las exportaciones y un aumento en las importaciones. Las exportaciones totales alcanzaron un valor de \$1,200 millones, lo que representa un incremento del 15% con respecto al mismo período de 1973. Las importaciones totales fueron de \$1,000 millones, un aumento del 10% respecto al mismo período de 1973. El comercio exterior de Puerto Rico continuó siendo un sector vital para la economía de la isla, contribuyendo significativamente al producto interno bruto y al empleo.

Exportaciones de Puerto Rico al Exterior (Segundo Semestre 1974)

| Destino | Valor (Millones de Dólares) | Porcentaje del Total |
|----------------------------|-----------------------------|----------------------|
| Estados Unidos | 450 | 37.5% |
| Europa | 300 | 25.0% |
| Asia | 200 | 16.7% |
| América Latina y el Caribe | 150 | 12.5% |
| Otros | 100 | 8.3% |
| Total | 1,200 | 100% |

Importaciones de Puerto Rico del Exterior (Segundo Semestre 1974)

| Origen | Valor (Millones de Dólares) | Porcentaje del Total |
|----------------------------|-----------------------------|----------------------|
| Estados Unidos | 350 | 35.0% |
| Europa | 250 | 25.0% |
| Asia | 150 | 15.0% |
| América Latina y el Caribe | 100 | 10.0% |
| Otros | 150 | 15.0% |
| Total | 1,000 | 100% |

El comercio exterior de Puerto Rico durante el segundo semestre de 1974 se caracterizó por un crecimiento sostenido en las exportaciones y un aumento en las importaciones. Las exportaciones totales alcanzaron un valor de \$1,200 millones, lo que representa un incremento del 15% con respecto al mismo período de 1973. Las importaciones totales fueron de \$1,000 millones, un aumento del 10% respecto al mismo período de 1973. El comercio exterior de Puerto Rico continuó siendo un sector vital para la economía de la isla, contribuyendo significativamente al producto interno bruto y al empleo.

**A PUERTO RICO
CAMPEÓN
US ROUTES PUERTO RICO
FIRST WORLD CLASS**



El comercio exterior de Puerto Rico durante el segundo semestre de 1974 se caracterizó por un crecimiento sostenido en las exportaciones y un aumento en las importaciones. Las exportaciones totales alcanzaron un valor de \$1,200 millones, lo que representa un incremento del 15% con respecto al mismo período de 1973. Las importaciones totales fueron de \$1,000 millones, un aumento del 10% respecto al mismo período de 1973. El comercio exterior de Puerto Rico continuó siendo un sector vital para la economía de la isla, contribuyendo significativamente al producto interno bruto y al empleo.

**PROPOSED CITIZEN PARTICIPATION PLAN
FOR
CITY OF MEMPHIS
DIVISION OF HOUSING AND COMMUNITY
DEVELOPMENT**

**DRAFT FOR PUBLIC REVIEW
April 2017**

**Prepared by:
City of Memphis
Division of Housing and Community Development
701 North Main Street
Memphis, TN 38107**

**Jim Strickland, Mayor
Paul A. Young, Director**

**City of Memphis
Proposed Citizen Participation Plan**

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Citizen Participation Plan for City of Memphis Division of Housing and Community Development (HCD)

Amended April 2017

Introduction

The Consolidated Plan (Plan) and Assessment of Fair Housing (AFH) are required by the U.S. Department of Housing and Urban Development (HUD) for jurisdictions to receive federal housing and community development funding. The City of Memphis receives Community Development Block Grant (CDBG), HOME Investment Partnerships (HOME), Emergency Solutions Grant (ESG) and Housing Opportunities for Persons with AIDS (HOPWA) funding annually. The Plan examines the housing and community development needs of the City, sets priorities for the CDBG, HOME, and HOPWA funds, establishes an Annual Action Plan for meeting current and future needs, and identifies the City's performance in meeting its annual goals through the Consolidated Annual Performance Evaluation Report (CAPER). The AFH replaces the Analysis of Impediments to Fair Housing (AI) to assist the City in identifying fair housing issues and related contributing factors to achieve comprehensive community development goals and affirmatively further fair housing. The Plan and AFH are also required to have a strategy for resident participation in the planning process.

A requirement of the Consolidated Plan and AFH is a Citizen Participation Plan that sets forth the City's policies and procedures for citizen participation. The purposes of this Citizen Participation Plan are to:

- provide for and encourage citizen participation in the development of the Consolidated Plan, any substantial amendments to the Consolidated Plan, the Annual Action Plan, any substantial amendments to the Annual Action Plan, the annual performance reports, the Assessment of Fair Housing, and any of its revisions prior to their submittal to HUD; and
- encourage effective citizen participation, with particular emphasis on participation by persons of low- and moderate-income; who are residents of slum and blighted areas and who live in the community development target areas; and minority groups, in implementing these federally-funded programs in accordance with the federal regulations found at 24 CFR Part 91.

The Citizen Participation Plan also sets out the public's role in the planning, implementation, and assessment of the programs covered by the Consolidated Plan and the One-Year Action Plan (together, the "Plan") for Federal Funds including: the Community Development Block Grant (CDBG) program, the HOME Investment Partnerships (HOME) program, Emergency Solutions Grant (ESG), and Housing Opportunities for Persons With AIDS (HOPWA), and other HUD

grants and programs operated by the City where applicable, any substantial amendments to the Consolidated Plan; the performance reports submitted to HUD, and the Assessment of Fair Housing (“AFH”) and any revisions to it.

This Citizen Participation Plan is revised in accordance with a HUD-issued memorandum from the Principal Deputy Assistant Secretary, Community Planning and Development (CPD), to all CPD Formula Program Grantees with regard to incorporating 24 CFR Part 5 Affirmatively Furthering Fair Housing into 24 CFR 91.10 Consolidated Program Year 24 CFR 91.105 Citizen Participation Plan for local governments.

Purpose of the Citizen Participation Plan

The City recognizes the importance of public participation in both defining and understanding current housing, community development, and fair housing needs, and prioritizing resources to address those needs. The City’s Citizen Participation Plan is designed to provide residents of all ages, genders, economic levels, races, ethnicities and special needs equal access to become involved in the Plan each year. This document also serves as the City’s Citizen Participation Plan for the 2016 Consolidated Plan program year. This Citizen Participation Plan was written in accordance with Section 91.105 of HUD’s Consolidated Plan regulations.

In order to ensure maximum participation in the Consolidated Plan process among all populations and needs groups, and in order to ensure that their issues and concerns are adequately addressed, the City will follow the standards set forth in its adopted Citizen Participation Plan during development of its Consolidated Plan, Substantial Amendments, Annual Action Plan, Assessment of Fair Housing and CAPER. The participation process will be developed and monitored by the City’s Department of Housing and Community Development (HCD) Division and will include individual citizens, neighborhood residents and organizations; social service, advocacy and nonprofit agencies; private sector businesses and institutions; and elected officials and government agencies whose missions and interests overlap with those of HCD.

Encouragement of Citizen Participation

The 2017 to 2019 Consolidated Plan and AFH process offers opportunities for resident participation through public meetings and review of draft documents. The City will ensure the participation of persons with special needs and/or persons who are often underrepresented in public process and organizations that represent such persons of low income, persons of color, non-English speaking persons, persons with disabilities, persons with AIDS, and persons who are homeless. The City further endeavors to ensure the participation of local and regional institutions including Continuum of Care, businesses, developers, nonprofit organizations, philanthropic organizations, and community-based and faith-based organizations. In conjunction with public housing agency consultations, residents of public and assisted housing developments, including any resident advisory boards, resident councils, and resident management corporations, along with other low-income residents are encouraged to

participate.

Affirmatively Furthering Fair Housing

The City will consult with community-based and regionally-based organizations representing protected class members, and organizations that enforce fair housing laws, including participants in the:

- Fair Housing Assistance Program (FHAP);
- Fair housing organizations;
- Nonprofit organizations that receive funding under the Fair Housing Initiative Program (FHIP); and
- Other public and private fair housing service agencies, to the extent that such entities operate within the grantee's area.

This consultation will help provide a better basis for the AFH, the City's certification to affirmatively further fair housing, and other portions of the consolidated plan concerning affirmatively furthering fair housing. This consultation will occur with any organizations the City can identify that have relevant knowledge or data to inform the AFH.

To the greatest extent practicable, the organizations involved in the consultations will be sufficiently independent and representative to provide meaningful feedback on the AFH, the consolidated plan, and their implementation. At a minimum, the City will consult with above referenced organizations in the development of both the AFH and the consolidated plan. Consultation on the consolidated plan shall specifically seek input into how the goals identified in an accepted AFH inform the priorities and objectives of the consolidated plan.

Access to Information

Prior to the adoption of a Consolidated Plan, Substantial Amendments, the Annual Action Plan, the Assessment of Fair Housing, and CAPER, the City will make available to interested parties the Draft documents for a comment period of no less than 30 days, 15 days for the CAPER, or as otherwise directed by HUD. The dates of the public comment periods will be identified in a notice regarding the availability of the documents, which will be published in the *Commercial Appeal* and in *La Prensa Latina Bilingual Newspaper*. The City will also distribute information through other communication channels including email, social media, and other avenues.

The City will consider any comments by individuals or groups received in writing during the Consolidated Plan and AFH process and at the public hearings. A summary of the written and oral comments received during the comment period will be included in the Consolidated Plan, Substantial Amendments, Action Plan, Assessment of Fair Housing, or CAPER, as applicable.

Access to Records

The City will provide residents, public agencies and other interested parties with reasonable and timely access to information and records related to the AFH, Consolidated Plan and use of assistance under the programs covered in this Plan for the preceding five years.

Public Hearings/Meetings

In accordance with HUD regulations, the City will hold at least two public hearings/meetings a year to obtain resident's views and to respond to proposals and questions. The two hearings/meetings will be conducted at a minimum of two different stages of the program year. At least one of the public hearings/meetings will be held before the draft Consolidated Plan is published for comment in order to obtain the views of citizens on housing and community development needs. Together, these meetings will address housing and community development needs, development of proposed activities, and review of program performance.

Each public hearing will be noticed at least two weeks prior to the hearing/meeting date. Notices will include the date, time and location of the hearing/meeting, as well as a summary of the matter that will be discussed. A contact name and telephone number will be provided to allow interested parties to ask questions or to make requests for special accommodations.

Public hearings/meetings will be held at times and in locations that are convenient to potential and actual beneficiaries, with accommodations for persons with disabilities.

When non-English speaking residents are expected to attend a public hearing or meeting, the City will supply a Spanish interpreter. If other non-English speaking residents are expected, the City will seek interpreter services from appropriate service organizations assisting such persons. The City will contract with an outside service provider should the need arise for additional translation services.

Availability of Draft and Final Documents to the Public

All draft and final documents included in the Consolidated Planning Process, i.e. Consolidated Plan, Substantial Amendments, Annual Action Plan, Assessment of Fair Housing, and CAPER, will be available on the City's website, the HCD office, and the Benjamin L. Hooks Central Public Library (City's main branch of the public library).

These documents will include:

- a. The amount of federal assistance that the City expects to receive during the coming program year (including both grant funds and program income).
- b. The range of activities that may be undertaken, including the estimated amount that will benefit person of low- and moderate-income.

c. A plan to minimize the displacement of persons and to assist persons displaced by the City activities, specifying the types and levels of assistance the City will make available (or require others to make available) to persons displaced, even if no displacement is expected to occur.

d. The citizen participation plan must require that the grantee make available to the public, residents, public agencies, and other interested parties any HUD-provided data and other supplemental information the grantee plans to incorporate into its AFH at the start of the public participation process (or as soon as feasible after). SCDH may make HUD-provided data available to the public by cross-referencing to the data on HUD's website.

e. Published summaries of the AFH and Consolidated Plan will describe the content and purpose of the AFH or the consolidated plan, as applicable, and will include a list of locations where copies of the entire proposed document may be examined.

Technical Assistance

HCD will provide technical assistance to any persons or groups interested in commenting on the AFH or developing CDBG, HOME, ESG or HOPWA funding proposals. Technical assistance in preparing grant proposals and applications is available to organizations representative of low- and very low-income persons. This assistance is available in the initial Strategic Community Investment Fund (SCIF) grant application workshops conducted by HCD staff for each grant program and on a limited basis prior to the application deadline.

Complaints

HCD will provide a timely, substantive written response to every written citizen complaint related to the Consolidated Plan, Substantial Amendments, the Action Plan, the Assessment of Fair Housing and CAPER, where practicable, within 15 working days of receipt. A summary of any written complaints received during the comment period will be included in the Consolidated Plan, Substantial Amendments, Action Plan, Assessment of Fair Housing or CAPER as applicable.

Amendments

Amendments to the Consolidated Plan shall be made when HCD wishes to make one of the following decisions:

1. A substantial change in funding allocation priorities or a substantial change in the method of distribution of funds;
2. To carry out a new activity using funds from any program covered by the Consolidated Plan (including program income), not previously described in the Annual Action Plan;
3. To substantially change the purpose, scope, location or beneficiaries of an activity.

Increases or decreases in funding levels for existing or already proposed projects shall not be considered a substantial change unless the increase or decrease is 25% or more than the original funding level.

Amendments to the Citizen Participation Plan will be made when a change in federal regulations requires it, or when changes in the public notification, public hearing or Consolidated Plan constituency group process are made.

Requirements for Amendments - Public Notice, Review and Submission to HUD

Substantial amendments to the Consolidated Plan must be made public through publishing a public notice and require a 30 day public comment period. Amendments must go through the 30 day public comment period and be submitted to HUD before any program changes embodied in the amendment are made. The City must consider any comments regarding such amendments which are received in writing or at a public hearing, if any, and a summary of comments not accepted and the reasons shall be attached to the substantial amendment of the Consolidated Plan.

For any amendment affecting the Housing Opportunities for People with AIDS (HOPWA) program, that would involve acquisition, rehabilitation, conversion, lease, repair or construction of properties to provide housing, an environmental review of the proposed revised use of funds must be completed by HUD in accordance with 24 CFR 574.510.

Public Review of the Citizen Participation Plan

This Citizen Participation Plan was made available for public review and comment prior to adoption, in accordance with the Consolidated Plan public notice, public hearing/meeting and public comment procedures described herein. Any substantial amendments to this Citizen Participation Plan will be made available for public review and comment through the same process prior to adoption. This Citizen Participation Plan will be available on the City's website. Copies will also be made available to those that do not have internet access at no charge and will be made available in a format accessible to persons with disabilities, upon request. Interested residents should call or e-mail HCD to request a copy of the Citizen Participation Plan.

Calendar of the Program Planning Year

The list below serves as a general guide to the planning process throughout each program year. Actual activities are subject to change subject to factors including, but not limited to, HUD announcement of formula allocations, HUD notices or guidance impacting the planning process at any time, and City staffing and capacity.

| | |
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| November-December | Begin annual planning process |
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| January-February | Hold the first of two required annual public hearings to present the CAPER and to solicit input on community development needs to be addressed in the plan |
| January-March | Prepare draft of proposed plan |
| April | Make proposed plan available for public review for at least thirty days and hold public hearing to present proposed plan |
| May | Incorporate public comments into final plan and submit to HUD by May 15 for review and approval |
| July | Begin Program Year/execute grant agreements for entitlement funds Begin drafting CAPER for previous Program Year |
| August | Prepare proposed CAPER |
| September | Make proposed CAPER available for public review and comment for at least fifteen days and hold the second of two required annual public hearings to present proposed CAPER Submit CAPER to HUD by September 30 |