

INTRODUCTION

Capital Improvement Budget Process

The Fiscal Years 2007-2011 **Capital Improvement Program (CIP)** is a multi-year plan for capital expenditures to replace and expand the City's infrastructure, vehicles and equipment. The program is updated annually to reflect the latest priorities, updated cost estimates and available revenue sources.

The purpose of the CIP is to fund capital projects and capital acquisitions that will be of a long-term benefit to the citizens of Memphis. Because of the long-term benefit of the projects in the CIP, they are financed over a period of time. Present and future users of the projects pay for the projects.

The **Capital Improvement Budget** is the annual budget that funds major construction projects, acquisition of property, capital equipment purchases and ongoing capital programs for the City. For program purposes the City defines a capital improvement as a major improvement or acquisition that will last 20 years or a major improvement or acquisition over \$10,000. Capital Acquisition includes items that have a useful life of over 5 years and a value of over \$5,000.

The CIP process begins in October with the submission of projects by each division. Costs and priorities for the projects are developed through a planning process that includes the Capital Committee and the Budget Office.

Preparing the Capital Improvement Program requires identifying the various sources of revenue for the projects such as general obligation bonds, federal grants, state grants, private funds and Capital Pay As You Go. In addition each project must be evaluated as to the impact it will have on the City's operating budget.

New facilities require staff, utilities, maintenance and other costs that must be included in the operating budget. Projects in the Capital Improvement Program are ranked using various criteria such as the amount of funds available, importance to the overall mission of the Division and strategic priorities of the Mayor and City Council.

Estimates of costs for each capital project will include planning and design, land acquisition, site improvements, construction and other costs needed to make new facilities operational. The Prevailing Wage Ordinance, adopted in 2003 by the City Council, has added an extra 2% to the City's architectural/engineering costs. As a general rule, architectural/engineering costs are now 12% of the construction cost of a building project and any large construction project over \$1,000,000 will be designed

one year and constructed the next. A/E costs for street and bridge projects can vary according to the type project and other factors.

Projects are reviewed by the Administration based on need, impact on the area, quality of life in our neighborhoods and the general economic climate of the City. The Mayor then submits the proposed CIP to the City Council in April for adoption. Adoption by Council allocates funds for the first year of the program with specific language on how to appropriate and spend capital funds contained in the CIP resolution. Projects allocated in previous years' Capital Budgets are reprogrammed according to the priorities of the Mayor and Divisions.

Financing the Capital Improvement Program

Long Term Debt

The City's proposed Capital Budget is \$163,406,000 total allocations for FY 2007. General Obligation Bonds are \$92,078,000 or 56.3% of the total revenue for the FY 2007 Capital Budget and \$638,908,908 or 58.6% of the five year Capital Improvement Program, including reprogrammed funds.

Federal Grants/State Grants

Federal and State grants represent \$31,569,000 or 19.3% of the revenue in the FY 2007 Capital Budget. The majority of these Federal funds are for MATA projects and Public Works projects that qualify for Federal grants. State grants represent the State-matching portion of the MATA funds and Public Works projects that qualify for State funds.

Sewer Funds

Sewer funds are \$33,520,000 or 20.5% of the revenue in the FY 2007 Capital Budget and are used to fund projects to maintain and improve the sewer system. The Sewer Fund issues revenue bonds to finance most projects.

Capital Improvement Budget Highlights

- **The Fire Division's** capital budget includes funds for the replacement of pumpers, aerial trucks and ambulances. An urban search and rescue facility is the Division's only major construction project.

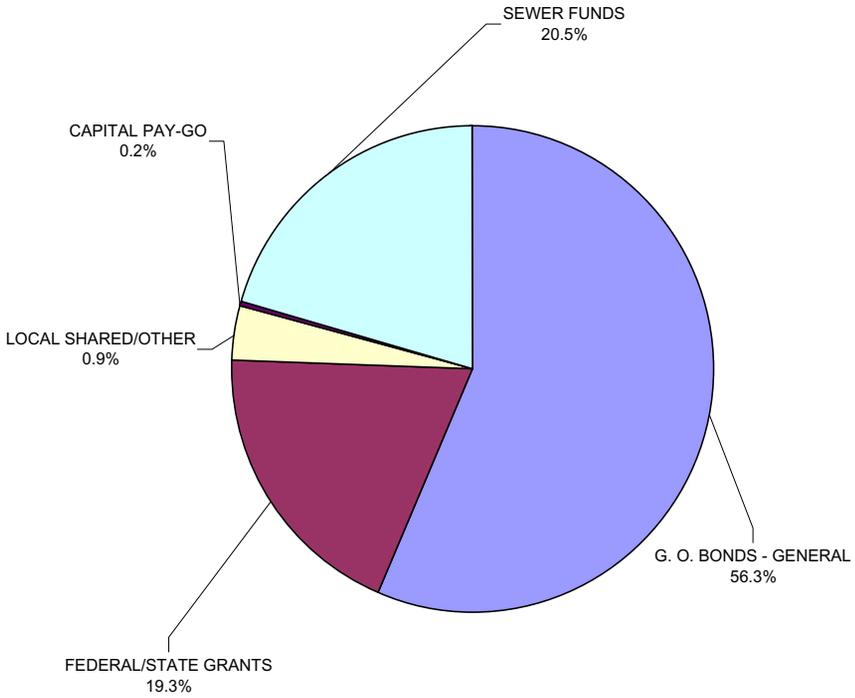


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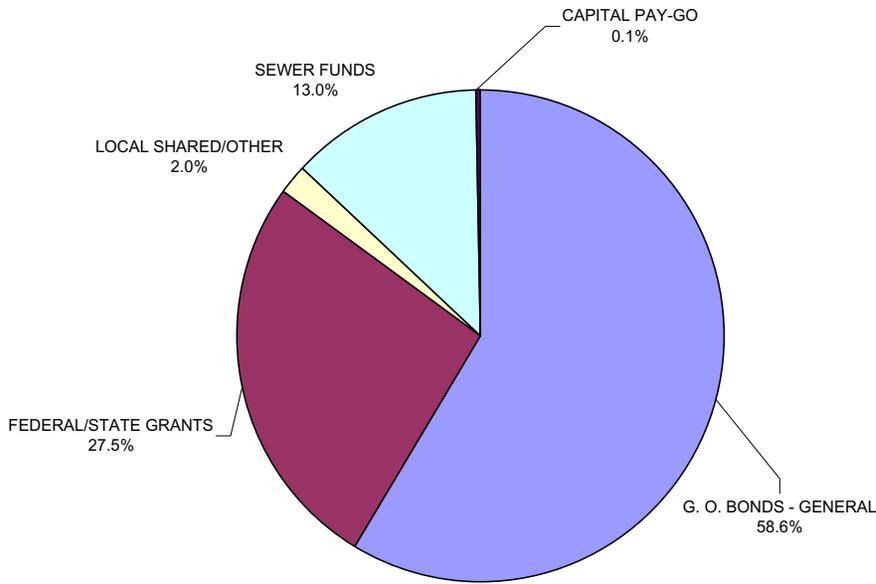
- **The Police Division's** budget includes funds for more than 200 replacement police cars. In addition, funding for the Multiple Database Search and Analysis Solution (MDSAS) will help the Police Division better fight crime by utilizing intelligent electronic crime fighting methods.
- **The Parks Division's** budget includes funds for the Zoo's Northwest Passage, equipment for the Whitehaven and Riverside golf courses, ADA improvements to the Liberty Bowl restrooms and improvements to the Leftwich Tennis Center.
- **The Public Works Division's** budget includes funds to pave 100 lane miles of streets each year. ADA ramp improvements, fourteen road projects and three bridge projects also highlight the FY 2007 budget. The **Stormwater Fund** CIP budget will allow the City to make major investments in drainage infrastructure throughout the City. The **Sewer Fund** projects are for the repair and replacement of sewer infrastructure, new sewer connections and improvements to the treatment plants.
- **The Public Services and Neighborhoods Division's** budget is highlighted by funding for a new animal shelter and a fourth vehicle inspection station. Library roof repairs are also included in this budget.
- **The General Services Division's** budget includes major ADA improvements, funding for minor improvements to various City buildings and miscellaneous equipment replacements.
- **Housing and Community Development's** budget includes considerable funding for redevelopment of Uptown, Lamar Terrace and Dixie Homes.
- **Planning and Development's** budget has funding to help revitalize some commercial areas of our city.
- **The Engineering Division's** budget includes funding for replacement of traffic signals, intelligent transportation improvements, and a major traffic signal modification at the intersection of New Allen and Ridgemont.
- **Information System's** budget includes projects to upgrade the City's Information technology infrastructure.
- **The Memphis Area Transit Authority's** capital improvement budget is heavily leveraged by Federal and State funding. A project that will benefit from outside funding includes a new bus transfer station near the Memphis International Airport. Preventative maintenance is funded entirely by G.O. Bonds.
- **Riverfront Development's** budget includes funds for Beale Street Landing and Cobblestone improvements.



FY 2007 – 2011 CAPITAL IMPROVEMENT PROGRAM WHERE THE MONEY COMES FROM



FY 2007 BUDGET

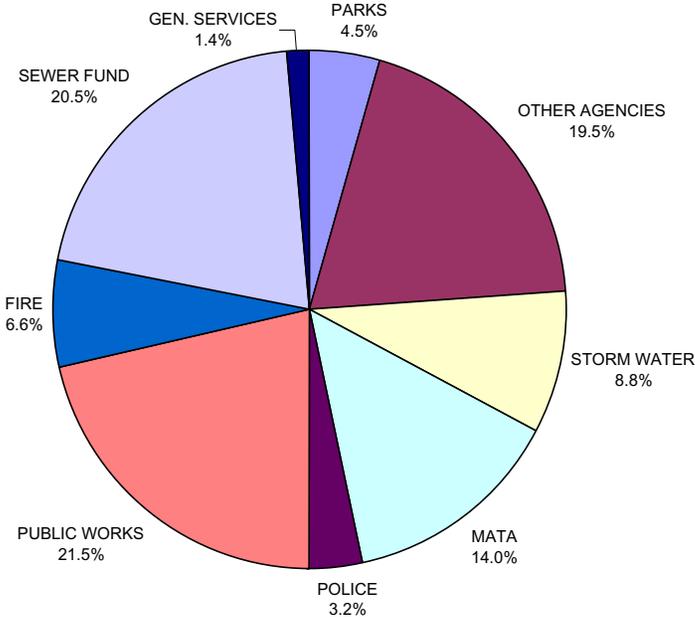


FY 2007 - 2011 PROGRAM*

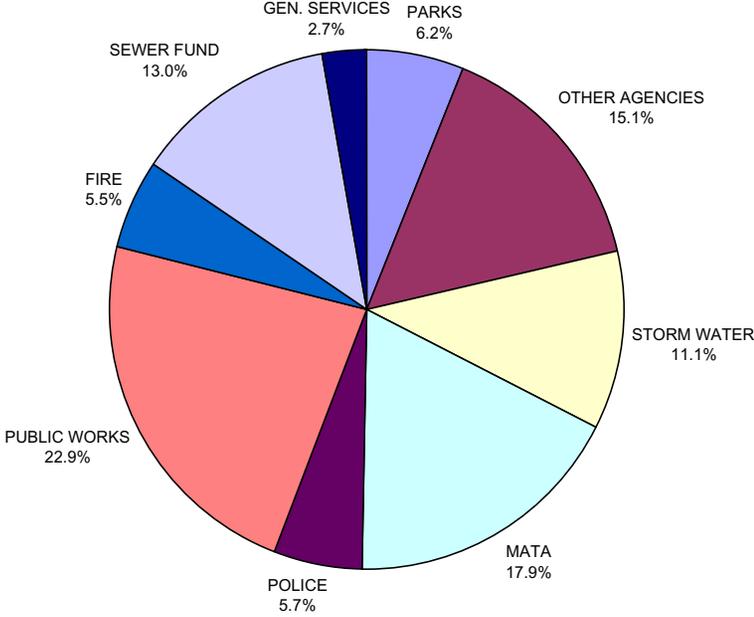
*Includes Reprogrammed Allocations



FY 2007 – 2011 CAPITAL IMPROVEMENT PROGRAM WHERE THE MONEY GOES



FY 2007 BUDGET



FY 2007 - 2011 PROGRAM*

*Includes Reprogrammed Allocations

