

**Special Revenue Funds** are used to budget for specific revenue sources that are legally restricted to expenditures for specific purposes. Included in special revenue funds are:

**Finance**

Metro Alarm Fund revenues and expenditures.

**Park Services**

Zoo, Memphis Museum Inc. and Martin Luther King Park Improvements grant revenues and expenditures.

**Public Works**

Solid Waste Management revenues and expenditures.

**Office of Planning and Development**

Federal, State and Local grant revenues and expenditures.

■ **charges for services**

| <b>Category</b>  | <b>FY 2005<br/>Actual</b> | <b>FY 2006<br/>Forecast</b> | <b>FY 2006<br/>Budget</b> | <b>FY 2007<br/>Adopted</b> |
|------------------|---------------------------|-----------------------------|---------------------------|----------------------------|
| Metro Alarm Fund | (484,176)                 | (554,874)                   | (554,673)                 | (555,673)                  |

**Description**

*This fund is used to account for the enforcement of City Ordinance 4640. The purpose of this ordinance is to encourage alarm users and alarm businesses to maintain operational reliability; properly use alarm systems; and to reduce or eliminate false alarm dispatch requests. The ordinance requires alarm users to maintain valid permits for the operation of alarm systems and establishes a fee structure for such permits.*

**Operating Budget**

| <b>Category</b>              | <b>FY 2005 Actual</b> | <b>FY 2006 Forecast</b> | <b>FY 2006 Budget</b> | <b>FY 2007 Adopted</b> |
|------------------------------|-----------------------|-------------------------|-----------------------|------------------------|
| Personal services            | 279,770               | 211,552                 | 185,388               | 237,200                |
| Materials & supplies         | 90,087                | 125,369                 | 177,719               | 136,069                |
| Misc expense                 | 0                     | 0                       | 191,566               | 182,404                |
| <b>Total Expenditures</b>    | <b>369,857</b>        | <b>336,921</b>          | <b>554,673</b>        | <b>555,673</b>         |
| Charges for Services         | (484,176)             | (554,874)               | (554,673)             | (555,673)              |
| Revenue Over (Under) Expense | (114,319)             | (217,953)               | 0                     | 0                      |
| <i>Funded Staffing Level</i> | 5.67                  | 5.00                    | 5.00                  | 5.00                   |

**GOALS, OBJECTIVES & PERFORMANCE MEASURES**

| <b>Goal</b>   | <b>Objective</b>   | <b>Performance Measure</b>                      | <b>Actual FY 2005</b> | <b>Estimated FY 2006</b> | <b>Adopted FY 2007</b> |
|---|--|---|-----------------------|--------------------------|------------------------|
| Maximize alarm revenue collections  | To track and acquire new accounts and maintain billable accounts           | Percent increase in revenue collections         | 44%                   | 5%                       | 10%                    |
| Provide employee career development through professional skills training and job-related cross training | To cross-train employees on job related responsibilities by June 2005      | Number of employees cross-trained               | 4                     | 8                        | 9                      |
|   | To provide skill enhancement training to employees                         | Number of employees attending skills training   | 3                     | 9                        | 9                      |
| Reduce False Alarm (FA) calls/Calls for Service (CFS)   | To track False Alarm activity, invoke penalty fees and/or mandate FA Class | Percent reduction of False Alarm calls          | 12%                   | 20%                      | 15%                    |
|   |  | Percent of revenues collected from penalty fees | 14.5%                 | 10%                      | 10%                    |



**GOALS, OBJECTIVES & PERFORMANCE MEASURES**

| Goal   | Objective  | Performance Measure   | Actual FY 2005 | Estimated FY 2006 | Adopted FY 2007 |
|--|--|---|----------------|-------------------|-----------------|
|  |  | Number of False Alarm classes conducted annually                | 8              | 10                | 10              |
| To increase fee structure for commercial/alarm users | To present research and real occurrence status to the Council's and Commission for approval in amending the ordinance. | Percent increase in revenues collected due to new fee structure | Not Applicable | 100%              | 100%            |



**Description**

*The Memphis Zoo preserves wildlife through education, conservation and research. The Zoo is operated through a public/private partnership between the City of Memphis and Memphis Zoological Society.*

**Operating Budget**

| <b>Category</b>      | <b>FY 2005<br/>Actual</b> | <b>FY 2006<br/>Forecast</b> | <b>FY 2006<br/>Budget</b> | <b>FY 2007<br/>Adopted</b> |
|----------------------|---------------------------|-----------------------------|---------------------------|----------------------------|
| Personal services    | 0                         | 951,504                     | 0                         | 951,504                    |
| Materials & supplies | 0                         | 775,000                     | 0                         | 775,000                    |
| Gross Expenditure    | 0                         | 1,726,504                   | 0                         | 1,726,504                  |
| Expense Recoveries   | 0                         | (1,726,504)                 | 0                         | (1,726,504)                |
| Net Expenditures     | 0                         | 0                           | 0                         | 0                          |



**Description**

*To reimburse the City of Memphis for expenditures on behalf of the Memphis Museum System. Funding is provided by Memphis Museums, Inc.*

**Operating Budget**

| <b>Category</b>          | <b>FY 2005<br/>Actual</b> | <b>FY 2006<br/>Forecast</b> | <b>FY 2006<br/>Budget</b> | <b>FY 2007<br/>Adopted</b> |
|--------------------------|---------------------------|-----------------------------|---------------------------|----------------------------|
| Personal Services        | 1,040,872                 | 1,017,669                   | 1,174,787                 | 1,162,173                  |
| Supplies/Services        | 0                         | 0                           | 0                         | 0                          |
| Capital Outlay           | 0                         | 0                           | 0                         | 0                          |
| <b>Total Expenditure</b> | <b>1,040,872</b>          | <b>1,017,669</b>            | <b>1,174,787</b>          | <b>1,162,173</b>           |
| Expense Recoveries       | (1,040,872)               | (1,017,669)                 | (1,174,787)               | (1,162,173)                |
| <b>Net Expenditures</b>  | <b>0</b>                  | <b>0</b>                    | <b>0</b>                  | <b>0</b>                   |



**Description**

*To reimburse the City of Memphis for expenditures on behalf of the Martin Luther King Park Improvements. Funding is provided by a leasing contract with Williams Refinery (MAPCO).*

**Operating Budget**

| <b>Category</b>           | <b>FY 2005<br/>Actual</b> | <b>FY 2006<br/>Forecast</b> | <b>FY 2006<br/>Budget</b> | <b>FY 2007<br/>Adopted</b> |
|---------------------------|---------------------------|-----------------------------|---------------------------|----------------------------|
| Personal services         | 68,070                    | 121,895                     | 0                         | 178,466                    |
| Materials & supplies      | 1,582                     | 24                          | 0                         | 0                          |
| Capital outlay            | 0                         | 0                           | 0                         | 18,744                     |
| Transfer To Fixed Assets  |                           |                             |                           |                            |
| Capital                   | 0                         | 0                           | 0                         | 0                          |
| Transfers out             | 0                         | 0                           | 0                         | 183,780                    |
| <b>Total Expenditures</b> | <b>69,652</b>             | <b>121,919</b>              | <b>0</b>                  | <b>380,990</b>             |
| Charges for Services      | (125,000)                 | (121,919)                   | 0                         | (380,990)                  |
| <b>Net Expenditures</b>   | <b>(55,348)</b>           | <b>0</b>                    | <b>0</b>                  | <b>0</b>                   |

**GOALS, OBJECTIVES & PERFORMANCE MEASURES**

| <b>Goal</b>  | <b>Objective</b>  | <b>Performance Measure</b> | <b>Actual FY 2005</b> | <b>Estimated FY 2006</b> | <b>Adopted FY 2007</b> |
|--|---|----------------------------|-----------------------|--------------------------|------------------------|
| To increase the maintenance level of the existing services at Martin Luther King Park. | To provide site-based personnel   | Number of personnel        | 6                     | 6                        | 6                      |
|  | To maintain coordination and cooperation between Park Services and Premco | Number of meetings         | 0                     | 3                        | 3                      |

## Operating Budget

| Category                     | FY 2005<br>Actual | FY 2006<br>Forecast | FY 2006<br>Budget | FY 2007<br>Adopted |
|------------------------------|-------------------|---------------------|-------------------|--------------------|
| Personal services            | 24,528,329        | 25,725,372          | 27,044,732        | 26,817,828         |
| Materials & supplies         | 5,828,966         | 7,451,145           | 6,353,001         | 6,658,248          |
| Capital outlay               | 377,954           | 535,100             | 525,000           | 524,775            |
| Transfer To Fixed Assets     |                   |                     |                   |                    |
| Capital                      | 0                 | 0                   | 0                 | 0                  |
| Service charges              | 12,449,514        | 13,361,678          | 13,729,865        | 13,783,361         |
| Transfers out                | 0                 | 1,390,747           | 1,390,748         | 1,390,748          |
| Gross Expenditure            | 43,184,763        | 48,464,042          | 49,043,346        | 49,174,960         |
| Expense Recoveries           | (137,523)         | (236,809)           | (118,450)         | (118,450)          |
| Total Expenditures           | 43,047,240        | 48,227,233          | 48,924,896        | 49,056,510         |
| Charges for Services         | (22,431,531)      | (46,733,147)        | (43,943,000)      | (49,056,510)       |
| Net Expenditures             | 20,615,709        | 1,494,086           | 4,981,896         | 0                  |
| <i>Funded Staffing Level</i> | 609.94            | 580.67              | 635.00            | 628.00             |

**Description**

*Provide organizational effectiveness by administrative support to all solid waste service centers.*

**Operating Budget**

| <b>Category</b>              | <b>FY 2005<br/>Actual</b> | <b>FY 2006<br/>Forecast</b> | <b>FY 2006<br/>Budget</b> | <b>FY 2007<br/>Adopted</b> |
|------------------------------|---------------------------|-----------------------------|---------------------------|----------------------------|
| Personal services            | 1,217,666                 | 1,392,795                   | 1,499,320                 | 1,496,058                  |
| Materials & supplies         | 463,372                   | 523,725                     | 517,587                   | 542,587                    |
| Gross Expenditure            | 1,681,038                 | 1,916,520                   | 2,016,907                 | 2,038,645                  |
| Expense Recoveries           | (8,372)                   | (32,646)                    | (7,250)                   | (7,250)                    |
| Total Expenditures           | 1,672,666                 | 1,883,874                   | 2,009,657                 | 2,031,395                  |
| Charges for Services         | (21,942,788)              | (46,224,747)                | (43,473,000)              | (48,586,510)               |
| Net Expenditures             | (20,270,122)              | (44,340,873)                | (41,463,343)              | (46,555,115)               |
| <i>Funded Staffing Level</i> | 33.05                     | 30.00                       | 36.00                     | 36.00                      |

**GOALS, OBJECTIVES & PERFORMANCE MEASURES**

| <b>Goal</b>   | <b>Objective</b>  | <b>Performance<br/>Measure</b>                        | <b>Actual<br/>FY 2005</b> | <b>Estimated<br/>FY 2006</b> | <b>Adopted<br/>FY 2007</b> |
|---|---|---|---------------------------|------------------------------|----------------------------|
| Provide effective Solid Waste Administrative Services | To provide quality customer service                         | Number of telephone contacts received                 | 97,280                    | 113,000                      | 117,500                    |
|   |   | Number of telephone contacts per employee             | 9,728                     | 11,600                       | 11,200                     |
|   |   | Number of complaints received directly by Solid Waste | 9,578                     | 10,000                       | 11,200                     |
|   | To provide efficient and accountable fee collection         | Number of new starts                                  | 5,420                     | 6,000                        | 4,000                      |
|   |   | Number of carts repaired per year                     | 29,546                    | 30,000                       | 30,000                     |
|   | To provide an efficient and timely cart maintenance program | Number of carts repaired per employee per day         | 9                         | 9                            | 9                          |

**GOALS, OBJECTIVES & PERFORMANCE MEASURES**

| <b>Goal</b>                              | <b>Objective</b>                         | <b>Performance Measure</b>                          | <b>Actual FY 2005</b> | <b>Estimated FY 2006</b> | <b>Adopted FY 2007</b> |
|--|--|---|-----------------------|--------------------------|------------------------|
|  |  | Percent of carts delivered within 3 working days    | 94%                   | 95%                      | 95%                    |
|  |  | Number of repairs per employee per carts in service | 15,828                | 16,600                   | 16,600                 |
|  |  | Average time to repair carts                        | 36 hours              | 36 hours                 | 36 hours               |
| Minimize the number of OJI events        | To minimize the number of OJI events     | Number of FTEs per lost time OJI event              | 144                   | 4                        | 4                      |
| Ensure employee skill levels remain high | To provide man-days of training per year | Number of man-days training time per year           | 117                   | 115                      | 115                    |

**Description**

*To protect and promote public health by providing solid waste collection services to the citizens of Memphis.*

**Operating Budget**

| <b>Category</b>              | <b>FY 2005<br/>Actual</b> | <b>FY 2006<br/>Forecast</b> | <b>FY 2006<br/>Budget</b> | <b>FY 2007<br/>Adopted</b> |
|------------------------------|---------------------------|-----------------------------|---------------------------|----------------------------|
| Personal services            | 20,966,514                | 21,780,626                  | 22,871,567                | 22,634,938                 |
| Materials & supplies         | 5,068,710                 | 6,341,653                   | 5,339,552                 | 5,574,000                  |
| Capital outlay               | 377,954                   | 535,100                     | 525,000                   | 524,775                    |
| Transfer To Fixed Assets     |                           |                             |                           |                            |
| Capital                      | 0                         | 0                           | 0                         | 0                          |
| Service charges              | 6,283,963                 | 6,601,565                   | 6,729,865                 | 6,783,361                  |
| Transfers out                | 0                         | 418,876                     | 418,877                   | 418,877                    |
| Gross Expenditure            | 32,697,141                | 35,677,820                  | 35,884,861                | 35,935,951                 |
| Expense Recoveries           | (18,143)                  | (67,000)                    | (1,200)                   | (1,200)                    |
| Total Expenditures           | 32,678,998                | 35,610,820                  | 35,883,661                | 35,934,751                 |
| Charges for Services         | 0                         | (48,400)                    | 0                         | 0                          |
| Net Expenditures             | 32,678,998                | 35,562,420                  | 35,883,661                | 35,934,751                 |
| <i>Funded Staffing Level</i> | 524.86                    | 498.75                      | 543.00                    | 537.00                     |

**GOALS, OBJECTIVES & PERFORMANCE MEASURES**

| <b>Goal</b>   | <b>Objective</b>   | <b>Performance<br/>Measure</b>          | <b>Actual<br/>FY 2005</b> | <b>Estimated<br/>FY 2006</b> | <b>Adopted<br/>FY 2007</b> |
|---|--|---|---------------------------|------------------------------|----------------------------|
| Collect residential solid waste and curbside recycling weekly from single-family residences | To provide garbage collection services in a consistent, scheduled manner             | Percent of citizens reporting favorably | 96%                       | 95%                          | 95%                        |
|   | To provide curbside recyclable collection services in a consistent, scheduled manner | Percent of citizens reporting favorably | 91%                       | 89%                          | 89%                        |
|   | To collect curbside trash and bulky items within one week                            | Percent of citizens reporting favorably | 79%                       | 70%                          | 70%                        |
|   | To maintain neatness of Solid Waste crews during the performance of their duties     | Percent of citizens reporting favorably | 74%                       | 70%                          | 72%                        |
|   | To provide efficient collection of MSW   | Tons collected (MSW)                    | 322,805                   | 345,000                      | 345,000                    |



**GOALS, OBJECTIVES & PERFORMANCE MEASURES**

| <b>Goal</b>                              | <b>Objective</b>                         | <b>Performance Measure</b>                                | <b>Actual FY 2005</b> | <b>Estimated FY 2006</b> | <b>Adopted FY 2007</b> |
|--|--|---|-----------------------|--------------------------|------------------------|
|  |  | Number of residential customers (in-house service)        | 185,032               | 183,531                  | 182,000                |
|  |  | Tons collected per employee                               | 561                   | 540                      | 540                    |
|  |  | Number of contract customers                              | 22,699                | 22,700                   | 22,700                 |
| Minimize the number of OJI events        | To minimize the number of OJI events     | Number of FTEs per lost time OJI shall not be less than 4 | 1,468                 | 4                        | 4                      |
| Ensure employee skill levels remain high | To provide man-days of training per year | Number of man-days of training per year                   | 516                   | 500                      | 600                    |

**Description**

*To process/transfer and dispose of municipal waste for approximately 650,000 residents of Memphis.*

**Operating Budget**

| <b>Category</b>              | <b>FY 2005<br/>Actual</b> | <b>FY 2006<br/>Forecast</b> | <b>FY 2006<br/>Budget</b> | <b>FY 2007<br/>Adopted</b> |
|------------------------------|---------------------------|-----------------------------|---------------------------|----------------------------|
| Personal services            | 1,844,018                 | 1,989,189                   | 2,102,144                 | 2,111,257                  |
| Materials & supplies         | 114,120                   | 391,350                     | 265,650                   | 305,849                    |
| Service charges              | 6,165,551                 | 6,760,113                   | 7,000,000                 | 7,000,000                  |
| Gross Expenditure            | 8,123,689                 | 9,140,652                   | 9,367,794                 | 9,417,106                  |
| Expense Recoveries           | (111,008)                 | (137,163)                   | (110,000)                 | (110,000)                  |
| Net Expenditures             | 8,012,681                 | 9,003,489                   | 9,257,794                 | 9,307,106                  |
| <i>Funded Staffing Level</i> | 42.28                     | 41.92                       | 45.00                     | 44.00                      |

**GOALS, OBJECTIVES & PERFORMANCE MEASURES**

| <b>Goal</b>   | <b>Objective</b>  | <b>Performance<br/>Measure</b>  | <b>Actual<br/>FY 2005</b> | <b>Estimated<br/>FY 2006</b> | <b>Adopted<br/>FY 2007</b> |
|---|---|---|---------------------------|------------------------------|----------------------------|
| Provide environmentally sound solid waste processing/ transfer and disposal | To achieve compliance with environmental regulations                      | Number of violations  | 0                         | 0                            | 0                          |
| Provide efficient transportation of municipal solid waste to landfill       | To increase the percent of total waste processed through transfer station | Percent of total waste transferred through consolidation at transfer stations | 82%                       | 82%                          | 82%                        |
|   |   | Amount delivered to transfer station  | 223,685                   | 216,000                      | 216,000                    |
|   | To provide timely and efficient dead animal pick-up                       | Number of animals collected per employee                                      | 5,020                     | 4,900                        | 4,900                      |
| Minimize the number of OJI events   | To minimize the number of OJI events                                      | Number of FTEs per lost time OJI event  | 184                       | 4                            | 4                          |
| Ensure employee skill levels remain high                                    | To provide man-days of training per year                                  | Number of man-days of training per year                                       | 41                        | 45                           | 45                         |

**Description**

*To provide the citizens of Memphis the opportunity to participate in a convenient and effective yard waste diversion and curb side recycling program conserving landfill capacity and natural resources.*

**Operating Budget**

| <b>Category</b>              | <b>FY 2005<br/>Actual</b> | <b>FY 2006<br/>Forecast</b> | <b>FY 2006<br/>Budget</b> | <b>FY 2007<br/>Adopted</b> |
|------------------------------|---------------------------|-----------------------------|---------------------------|----------------------------|
| Personal services            | 500,131                   | 562,762                     | 571,701                   | 575,575                    |
| Materials & supplies         | 182,764                   | 194,417                     | 230,212                   | 235,812                    |
| Transfers out                | 0                         | 971,871                     | 971,871                   | 971,871                    |
| Total Expenditures           | 682,895                   | 1,729,050                   | 1,773,784                 | 1,783,258                  |
| Charges for Services         | (488,743)                 | (460,000)                   | (470,000)                 | (470,000)                  |
| Net Expenditures             | 194,152                   | 1,269,050                   | 1,303,784                 | 1,313,258                  |
| <i>Funded Staffing Level</i> | 9.75                      | 10.00                       | 11.00                     | 11.00                      |

**GOALS, OBJECTIVES & PERFORMANCE MEASURES**

| <b>Goal</b>  | <b>Objective</b>  | <b>Performance<br/>Measure</b>                 | <b>Actual<br/>FY 2005</b> | <b>Estimated<br/>FY 2006</b> | <b>Adopted<br/>FY 2007</b> |
|--|---|--|---------------------------|------------------------------|----------------------------|
| Operate convenient and productive curbside recycling program       | To increase participation in the recycling program by increasing recyclable tonnage collected | Amount of recyclable tonnage collected         | 9,368                     | 9,300                        | 10,000                     |
| Provide increased recycling opportunities for multi-family housing | To expand recycling drop-off centers during the fiscal year                                   | Number of centers expanded                     | 0                         | 0                            | 1                          |
| Provide an effective yard waste diversion program                  | To divert organic yard waste from Class 1 landfills   | Tons of yard waste recycled                    | 98,798                    | 100,000                      | 80,000                     |
|  |   | Revenue received from processed yard waste     | \$98,802                  | \$100,000                    | \$100,000                  |
|  |   | Tons of MSW diverted to Class IV landfill      | 41,149                    | 40,000                       | 40,000                     |
| Extend life of Class I landfill capacity                           | To meet or surpass State Solid Waste reduction goal of 25 percent                             | Percent achieved in landfill tonnage reduction | 33%                       | 36%                          | 32%                        |
|  |   | Landfill fees avoided                          | \$2.3 million             | \$1.6 million                | \$1.6 million              |



**GOALS, OBJECTIVES & PERFORMANCE MEASURES**

| <b>Goal</b>                              | <b>Objective</b>                         | <b>Performance Measure</b>                        | <b>Actual FY 2005</b> | <b>Estimated FY 2006</b> | <b>Adopted FY 2007</b> |
|--|--|---|-----------------------|--------------------------|------------------------|
|  |  | Percent of customers utilizing recycling services | 30%                   | 30%                      | 30%                    |
|  |  | Tonnage from recycling drop-off centers           | 514                   | 500                      | 500                    |
|  |  | Recycling revenue                                 | \$330,091             | \$300,000                | \$300,000              |
|  |  | Tons collected per employee per year              | 99                    | 105                      | 110                    |
| Minimize the number of OJI events        | To minimize the number of OJI events     | Number of FTEs per lost time OJI event            | 44                    | 4                        | 4                      |
| Ensure employee skill levels remain high | To provide man-days of training per year | Number of man-days training per year              | 16                    | 25                       | 25                     |



**PUBLIC WORKS**

**AUTHORIZED COMPLEMENT**

| Service Center/Position Title           | Authorized Positions | Service Center/Position Title                  | Authorized Positions |
|---|----------------------|--|----------------------|
| <u>Solid Waste Administration</u>       |                      |  |                      |
| ADMR SOLID WASTE OPER                   | 1                    | SUPER DISPOSAL SP WASTE                        | 1                    |
| ANALYST PROGRAMMER                      | 1                    | SUPER TRANSFER STATION                         | 3                    |
| CLERK ACCOUNTING B                      | 1                    | TECH DISPOSAL                                  | 2                    |
| CLERK GENERAL B                         | 1                    | TECH TRANSFER STATION                          | 2                    |
| CLERK GENERAL B                         | 6                    | <b>Total Solid Waste Disposal</b>              | <b>46</b>            |
| COORD FLEET MAINT                       | 1                    | <u>Solid Waste Recycling</u>                   |                      |
| CREWPERSON                              | 2                    | ADMR RECYCLING                                 | 1                    |
| FOREMAN SANITATION                      | 2                    | COORD RECYCLING                                | 1                    |
| INSP RNT                                | 1                    | CREWPERSON                                     | 2                    |
| INSP SERVICE FEE                        | 3                    | DRIVER TRACTOR TRAILER                         | 1                    |
| INSP SERVICE FEE SENIOR                 | 1                    | MECH HEAVY EQUIP                               | 3                    |
| MECH MNT                                | 12                   | MGR COMPOST                                    | 1                    |
| MGR SOLID WASTE FEES                    | 1                    | REP RECYCLING                                  | 1                    |
| MGR SUPPORT SVCS SWM                    | 1                    | SECRETARY C                                    | 1                    |
| SECRETARY A                             | 1                    | <b>Total Solid Waste Recycling</b>             | <b>11</b>            |
| SECRETARY C                             | 1                    | <b><u>TOTAL PUBLIC WORKS</u>    <u>653</u></b> |                      |
| SPEC HEALTH SAFETY                      | 1                    |  |                      |
| SUPER CART CENTRAL                      | 1                    |  |                      |
| <b>Total Solid Waste Administration</b> | <b>37</b>            |  |                      |
| <u>Solid Waste Collections</u>          |                      |  |                      |
| ADMR SOLID WASTE SECTOR                 | 2                    |  |                      |
| CLERK GENERAL A                         | 1                    |  |                      |
| CLERK GENERAL B                         | 4                    |  |                      |
| CLERK GENERAL C                         | 6                    |  |                      |
| CREWCHIEF                               | 161                  |  |                      |
| CREWPERSON                              | 274                  |  |                      |
| DISPATCHER                              | 1                    |  |                      |
| DRIVER TRUCK                            | 61                   |  |                      |
| MGR SANITATION AREA                     | 5                    |  |                      |
| OPER HEAVY EQUIP                        | 5                    |  |                      |
| OPER SPEC EQUIP II                      | 13                   |  |                      |
| SUPER CLERICAL OPER                     | 2                    |  |                      |
| SUPER ZONE SANITATION                   | 24                   |  |                      |
| <b>Total Solid Waste Collections</b>    | <b>559</b>           |  |                      |
| <u>Solid Waste Disposal</u>             |                      |  |                      |
| CREWPERSON                              | 7                    |  |                      |
| DRIVER TRACTOR TRAILER                  | 21                   |  |                      |
| DRIVER TRUCK                            | 8                    |  |                      |
| OPER HEAVY EQUIP                        | 2                    |  |                      |



**Operating Budget**

| <b>Category</b>              | <b>FY 2005<br/>Actual</b> | <b>FY 2006<br/>Forecast</b> | <b>FY 2006<br/>Budget</b> | <b>FY 2007<br/>Adopted</b> |
|------------------------------|---------------------------|-----------------------------|---------------------------|----------------------------|
| <b>Grant Expenditures</b>    |                           |                             |                           |                            |
| Depot Redevelopment Agency   | 224,499                   | 198,830                     | 198,830                   | 213,467                    |
| Industrial Development Board | 310,186                   | 400,000                     | 400,000                   | 400,000                    |
| Congestion Management Grant  | 375,485                   | 1,300,000                   | 1,300,000                 | 1,300,000                  |
| Neighborhood Planning/CRA    | 257,799                   | 316,075                     | 389,599                   | 418,228                    |
| CRA/Projects                 | 2,146,485                 | 2,721,390                   | 2,721,390                 | 2,914,152                  |
| Tree Bank                    | 0                         | 5,000                       | 5,000                     | 5,000                      |
| <b>Total Expenditures</b>    | <b>3,314,454</b>          | <b>4,941,295</b>            | <b>5,014,819</b>          | <b>5,250,847</b>           |
| <b>Grant Revenues</b>        |                           |                             |                           |                            |
| Depot Redevelopment Agency   | (224,499)                 | (198,830)                   | (198,830)                 | (213,467)                  |
| Industrial Development Board | (310,186)                 | (400,000)                   | (400,000)                 | (400,000)                  |
| Congestion Management Grant  | (375,485)                 | (1,300,000)                 | (1,300,000)               | (1,300,000)                |
| Neighborhood Planning/CRA    | (257,799)                 | (316,075)                   | (389,599)                 | (418,228)                  |
| CRA Projects                 | (2,146,485)               | (2,721,390)                 | (2,721,390)               | (2,914,152)                |
| Tree Bank                    | 0                         | (5,000)                     | (5,000)                   | (5,000)                    |
| <b>Total Revenues</b>        | <b>(3,314,454)</b>        | <b>(4,941,295)</b>          | <b>(5,014,819)</b>        | <b>(5,250,847)</b>         |

