

City of Memphis Division of Housing and Community Development



Consolidated Plan Annual Performance and Evaluation Report

Program Year 2013/Fiscal Year 2014
July 1, 2013-June 30, 2014

DRAFT FOR PUBLIC REVIEW AND COMMENT

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City of Memphis
Consolidated Annual Performance Evaluation Report
FY 2014
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CR-05 - Goals and Outcomes

Progress the jurisdiction has made in carrying out its strategic plan and its action plan.

91.520(a)

This could be an overview that includes major initiatives and highlights that were proposed and executed throughout the program year.

The City of Memphis' program year 2013/fiscal year 2014 (FY14) Consolidated Annual Performance Evaluation Report (CAPER) outlines the progress that the City of Memphis, Division of Housing and Community Development (HCD) has made in carrying out its strategic and annual action plan for the period of July 1, 2013 to June 30, 2014. The grants reported on for this period include the Community Development Block Grant (CDBG), HOME Investment Partnership funds, the Emergency Shelter Grant (ESG) Program, and Housing Opportunities for Persons with AIDS (HOPWA).

The CAPER provides HCD the opportunity to evaluate its efforts in following an approved Consolidated Plan and to examine the impact of its housing and community development programs in the Memphis community. The 2014-2016 Consolidated Plan identified four categories of projects, affordable housing, homeless, non-homeless special needs, and non-housing community development as described in Table 2 below. Significant areas of accomplishment include the following highlights.

Under affordable housing, HCD provided down payment assistance to 25 low and moderate income families through HCD. Community Housing Development Organizations (CHDOs) contributed to meeting housing needs through the construction of 3 new units available for rental or lease-purchase opportunities and the rehabilitation of 8 single family rental units. New construction of 2 rental units and rehab of 1 homeownership unit was underway and 3 units were acquired for future projects. The Housing Rehabilitation, Volunteer, and Minor Home repair programs provided assistance to homeowners to preserve and prevent the loss of their properties. A combined total of 43 low-income households were assisted through these programs. The affordable single and multi-family programs utilized HOME and CDBG funds for expended for Trinity Park with 5 HOME units, Melrose Place with 1 HOME unit, and Bearwater Creek with 10 HOME units, and Cleaborn Pointe at Heritage Landing. During FY14, there were 106 units completed and 105 units under construction at Cleaborn Pointe as part of Phase II and Phase III of the HOPE VI project.

Under the homeless category, HCD provided Emergency Solutions funding to nine agencies to serve a total of 3,872 people. 2858 persons were assisted through the HESG Shelter Category, 211 assisted through the HESG Homeless Prevention Category, 47 assisted through street outreach, and 756 assisted through the HESG Rapid Re-Housing Category. CDBG funds were also used for activities that provided services to homeless persons and families, including case management, housing assistance, and other support services. 3,162 persons were assisted through these programs.

In the non-homeless special needs category, 2902 persons were assisted through programs funded with CDBG funds. HOPWA funds were used to provide assistance to 368 persons including 209 persons served through short-term rent, mortgage, and utility assistance to prevent homelessness, 72 persons

provided tenant-based rental assistance, 55 persons provided permanent housing units, and 32 persons provided with transitional short term housing.

Under non-housing community development, funds were expended for the redevelopment of the Memphis Pyramid, which created 200 construction jobs. Two programs funded with community service grants provides employment and training to 224 persons, 20 to unemployed homeless individuals, and 204 to individuals who are 55 and older.

Comparison of the proposed versus actual outcomes for each outcome measure submitted with the consolidated plan and explain, if applicable, why progress was not made toward meeting goals and objectives. 91.520(g)

Categories, priority levels, funding sources and amounts, outcomes/objectives, goal outcome indicators, units of measure, targets, actual outcomes/outputs, and percentage completed for each of the grantee's program year goals.

Goal	Category	Source / Amount	Indicator	Unit of Measure	Expected - Strategic Plan	Actual - Strategic Plan	Percent Complete	Expected - Program Year	Actual - Program Year	Percent Complete
Develop permanent supportive housing & facilities	Non-Homeless Special Needs	CDBG: \$ / HOPWA: \$ / HOME: \$	Tenant-based rental assistance / Rapid Rehousing	Households Assisted	60	370	616.67%	0	0	
Develop permanent supportive housing & facilities	Non-Homeless Special Needs	CDBG: \$ / HOPWA: \$ / HOME: \$	Overnight/Emergency Shelter/Transitional Housing Beds added	Beds	30	0	0.00%	0	0	
Develop permanent supportive housing & facilities	Non-Homeless Special Needs	CDBG: \$ / HOPWA: \$ / HOME: \$	HIV/AIDS Housing Operations	Household Housing Unit	45	32	71.11%	0	0	

Develop transitional housing/support services	Non-Homeless Special Needs	CDBG: \$ / HOPWA: \$ / HOME: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	300	339	113.00%	0	
Develop transitional housing/support services	Non-Homeless Special Needs	CDBG: \$ / HOPWA: \$ / HOME: \$	Overnight/Emergency Shelter/Transitional Housing Beds added	Beds	30	212	706.67%	0	
Develop transitional housing/support services	Non-Homeless Special Needs	CDBG: \$ / HOPWA: \$ / HOME: \$	HIV/AIDS Housing Operations	Household Housing Unit	75	55	73.33%	0	
End Homelessness for the Chronically Homeless	Homeless	HOME: \$ / ESG: \$	Tenant-based rental assistance / Rapid Rehousing	Households Assisted	180	0	0.00%	0	
End Homelessness for the Chronically Homeless	Homeless	HOME: \$ / ESG: \$	Housing for Homeless added	Household Housing Unit	60	0	0.00%	0	
Increase mixed-income/special needs housing choice	Affordable Housing Non-Homeless Special Needs	HOME: \$	Rental units constructed	Household Housing Unit	150	116	77.33%	0	

Increase mixed-income/special needs housing choice	Affordable Housing Non-Homeless Special Needs	HOME: \$	Rental units rehabilitated	Household Housing Unit	30	80	266.67%	0	
Increase/expand accessible housing options	Affordable Housing	CDBG: \$ / HOME: \$	Rental units constructed	Household Housing Unit	30	10	33.33%	0	
Increase/expand accessible housing options	Affordable Housing	CDBG: \$ / HOME: \$	Rental units rehabilitated	Household Housing Unit	45	7	15.56%	0	
Increase/expand accessible housing options	Affordable Housing	CDBG: \$ / HOME: \$	Homeowner Housing Rehabilitated	Household Housing Unit	60	21	35.00%	0	
Preserve the existing housing stock	Affordable Housing	CDBG: \$ / HOME: \$	Rental units rehabilitated	Household Housing Unit	30	80	266.67%	0	
Preserve the existing housing stock	Affordable Housing	CDBG: \$ / HOME: \$	Homeowner Housing Rehabilitated	Household Housing Unit	60	68	113.33%	0	
Production of affordable rental housing	Affordable Housing Public Housing	CDBG: \$ / HOME: \$	Rental units constructed	Household Housing Unit	30	116	386.67%	0	
Production of affordable rental housing	Affordable Housing Public Housing	CDBG: \$ / HOME: \$	Rental units rehabilitated	Household Housing Unit	60	80	133.33%	0	

Provide tenant-based rental assistance	Non-Homeless Special Needs		Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit	Households Assisted	15	0	0.00%	0	
Provide tenant-based rental assistance	Non-Homeless Special Needs		Tenant-based rental assistance / Rapid Rehousing	Households Assisted	65	211	324.62%	0	
Provide tenant-based rental assistance	Non-Homeless Special Needs		Housing for People with HIV/AIDS added	Household Housing Unit	15	0	0.00%	0	
Rapid Re-Housing of homeless persons & families	Homeless	HOME: \$ / ESG: \$	Tenant-based rental assistance / Rapid Rehousing	Households Assisted	60	322	536.67%	0	
Rapid Re-Housing of homeless persons & families	Homeless	HOME: \$ / ESG: \$	Homelessness Prevention	Persons Assisted	300	26	8.67%	0	
Secure housing for homeless persons & families	Homeless	CDBG: \$ / HOME: \$ / ESG: \$	Tenant-based rental assistance / Rapid Rehousing	Households Assisted	116	0	0.00%	0	
Secure housing for homeless persons & families	Homeless	CDBG: \$ / HOME: \$ / ESG: \$	Housing for Homeless added	Household Housing Unit	98	0	0.00%	0	

Support job training/ placement and job creation	Non-Housing Community Development	CDBG: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	150	224	149.33%	0	
Support job training/ placement and job creation	Non-Housing Community Development	CDBG: \$	Jobs created/retained	Jobs	50	388	776.00%	0	
Support job training/ placement and job creation	Non-Housing Community Development	CDBG: \$	Businesses assisted	Businesses Assisted	3	25	833.33%	0	
To help fund public services and facilities	Non-Housing Community Development	CDBG: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	2000	3335	166.75%	0	
To plan neighborhoods of choice via area targeting	Affordable Housing Non-Housing Community Development	CDBG: \$ / HOME: \$	Rental units constructed	Household Housing Unit	30	10	33.33%	0	
To plan neighborhoods of choice via area targeting	Affordable Housing Non-Housing Community Development	CDBG: \$ / HOME: \$	Rental units rehabilitated	Household Housing Unit	30	80	266.67%	0	

To plan neighborhoods of choice via area targeting	Affordable Housing Non-Housing Community Development	CDBG: \$ / HOME: \$	Homeowner Housing Added	Household Housing Unit	60	38	63.33%	0	
To plan neighborhoods of choice via area targeting	Affordable Housing Non-Housing Community Development	CDBG: \$ / HOME: \$	Homeowner Housing Rehabilitated	Household Housing Unit	60	68	113.33%	0	

Table 1 - Accomplishments – Program Year & Strategic Plan to Date

Assess how the jurisdiction's use of funds, particularly CDBG, addresses the priorities and specific objectives identified in the plan, giving special attention to the highest priority activities identified.

The City of Memphis uses Community Development Block Grant (CDBG) funding in its Single-family Rehabilitation, the Volunteer Housing, and Minor Home Repair Programs to rehabilitate owner-occupied housing. These programs combine to help meet the objective of providing direct and indirect assistance that seeks to maintain the existing housing stock. Close to 95% of beneficiaries of the HARP program are elderly homeowners on limited income who are unable to maintain house that have fallen into disrepair and often is in violation of the local housing codes. The Affordable Multi-Family Housing Program helps support investor development of affordable rental housing for families with children and the elderly. Neighborhood redevelopment is being supported through Housing and Community Development's partnership with the Memphis Housing Authority's (MHA) and its housing redevelopment initiatives.

CDBG is extensively used for public services that respond to the needs of the elderly, youth, unemployed, poverty-stricken persons and to help create public facilities. Likewise, the elderly, mentally ill, and abused children Special Needs sub-populations are assisted with CDBG funds.

Memphis' use of CDBG funds continues to exceed goals and objectives of providing public and supportive services to homeless individuals and women with children; low-income families; youth; special needs populations including elderly persons. During FY 2014, the City of Memphis achieved its objectives of using CDBG to provide minor and major homeowner rehabilitation; and support two multi-family projects that will produce or maintain rental housing for very-low and low-income persons and families.

CR-15 - Resources and Investments 91.520(a)

Identify the resources made available

Source of Funds	Source	Expected Amount Available	Actual Amount Expended Program Year 2013
CDBG		\$9,335,871.00	\$9,869,889.88
HOME		\$2,677,909.00	\$3,147,335.15
ESG		\$602,2283.00	\$597,478.32
HOPWA		\$1,620,183.00	\$1,827,996.36
Other			

Table 2 – Resources Made Available

Leveraging

Explain how federal funds leveraged additional resources (private, state and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction that were used to address the needs identified in the plan.

HCD maximizes the City's Federal entitlement dollars to maximize the impact of its housing and community development programs. Partners that work in collaboration with HCD include other government agencies, private foundations, non-profit service providers, mortgage companies, lenders, and private investors. The efforts to leverage entitlement and other funds with private and other public resources are described below.

The Renaissance Business Center (RBC) provides technical assistance and loans to persons who wish to start or expand a small business. The RBC Business Opportunity Fund is a partnership between the Small Business Administration, Southeast Community Capital, the City of Memphis, and makes loans up to \$500,000 to small businesses. In FY2014, there were loans totaling \$1,337,700.00 made to small, minority, and women owned businesses. These loans created or retained 188 jobs.

Housing departments match and leverage funds by providing funding to for-profit and non-profit housing developers to rehabilitate or construct single and multi-family housing units. CHDO projects matched HOME funds with \$485,828.00. HCD has leveraged significant dollars for neighborhood revitalization efforts in partnership with the Memphis Housing Authority. A combination of HOPE VI, private, local government, CDBG, and foundation funding are currently being utilized in the Cleaborn Pointe at Heritage Landing HOPE VI revitalization project. This project will leverage a total of \$93.1 million in public and private funds. In FY2014, the Down Payment Assistance program leveraged over \$2,035,261.00 in private mortgage financing by providing funds to assist with down payments and closing costs.

The HCD Department of Special Needs Department requires match and leverage from organizations awarded funds through its competitive grant programs. In FY2014, HCD leveraged over \$1,215,511.00 in in-kind, volunteers, and primarily cash match from nonprofit organizations awarded funds through the ESG program. HCD also helps to coordinate the annual application to HUD for funding under the Continuum of Care and received an award in the amount of \$5,941,625.00 during FY2014.

HOME MBE/WBE report

Program Income – Enter the program amounts for the reporting period				
Balance on hand at beginning of reporting period	Amount received during reporting period	Total amount expended during reporting period	Amount expended for TBRA	Balance on hand at end of reporting period
\$	\$	\$	\$	\$
0	27,292	27,292	8,970	0

Table 3 – Program Income

Minority Business Enterprises and Women Business Enterprises – Indicate the number and dollar value of contracts for HOME projects completed during the reporting period						
	Total	Minority Business Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Contracts						
Dollar Amount	5,086,148	0	0	4,485,400	0	600,748
Number	12	0	0	8	0	4
Sub-Contracts						
Number	0	0	0	0	0	0
Dollar Amount	0	0	0	0	0	0
	Total	Women Business Enterprises	Male			
Contracts						
Dollar Amount	5,086,148	629,784	4,456,364			
Number	12	2	10			
Sub-Contracts						
Number	0	0	0			
Dollar Amount	0	0	0			

Table 4 – Minority Business and Women Business Enterprises

Minority Owners of Rental Property – Indicate the number of HOME assisted rental property owners and the total amount of HOME funds in these rental properties assisted						
	Total	Minority Property Owners				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Number						
Dollar Amount						

Table 5 – Minority Owners of Rental Property

Relocation and Real Property Acquisition – Indicate the number of persons displaced, the cost of relocation payments, the number of parcels acquired, and the cost of acquisition						
Parcels Acquired		3		18,922		
Businesses Displaced		0		0		
Nonprofit Organizations Displaced		0		0		
Households Temporarily Relocated, not Displaced		0		0		
Households Displaced	Total	Minority Property Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Number	0	0	0	0	0	0
Cost	0	0	0	0	0	0

Table 6 – Relocation and Real Property Acquisition

CR-20 - Affordable Housing 91.520(b)

Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate-income, and middle-income persons served.

	One-Year Goal	Actual
Number of homeless households to be provided affordable housing units	158	165
Number of non-homeless households to be provided affordable housing units	63	98
Number of special-needs households to be provided affordable housing units	64	287
Total	285	550

Table 7 – Number of Households

	One-Year Goal	Actual
Number of households supported through rental assistance	145	211
Number of households supported through the production of new units	33	125
Number of households supported through the rehab of existing units	65	69
Number of households supported through the acquisition of existing units	0	28
Total	243	433

Table 8 – Number of Households Supported

Discuss the difference between goals and outcomes and problems encountered in meeting these goals.

As described in the charts above, the City of Memphis Division of Housing and Community Development (HCD) has met its goals in the area of affordable housing.

The annual goal for rental assistance was met through the HOPWA and HOME funded tenant based rental assistance programs. HCD met its goal for the production of new housing through the completion of 106 units in phase II of the Cleaborn Pointe HOPE VI, Bearwater Creek, Melrose Place, Trinity Park, and CHDO projects. Another 105 units are currently underway in phase III of Cleaborn Pointe.

The goal of rehab for existing units was met through the HARP, Minor Home Repair, and CHDO Programs.

While there was not a goal set for acquisition of existing units, there were 25 units acquired through the down payment assistance program and 3 units were acquired by CHDOs for future housing development.

Discuss how these outcomes will impact future annual action plans.

Because the City of Memphis is meeting its goals in the area of affordable housing, there are no major adjustments or improvements to future action plans expected at this time. The Division of Housing and Community Development (HCD) will continue to monitor its performance and progress made under its entitlement grant and will adjust its strategies and activities when necessary. One area that HCD has been looking at in particular is the homeowner rehab programs and how HCD can better leverage its entitlement funds through partnerships and other means to better address the needs in the City of Memphis. While a specific alternative has not been finalized, HCD will continue to work to identify alternatives to the former rehabilitation program.

Include the number of extremely low-income, low-income, and moderate-income persons served by each activity where information on income by family size is required to determine the eligibility of the activity.

Number of Persons Served	CDBG Actual	HOME Actual
Extremely Low-income	19	13
Low-income	14	25
Moderate-income	9	65
Total	42	103

Table 9 – Number of Persons Served

CR-25 - Homeless and Other Special Needs 91.220(d, e); 91.320(d, e); 91.520(c)

Evaluate the jurisdiction's progress in meeting its specific objectives for reducing and ending homelessness through:

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

Memphis has a coordinated and centralized assessment process that involves numerous housing providers, street outreach teams, and common assessment tools. Our centralized assessment system has 4 components, all of which can be accessed through our web-based tool, the Memphis Homeless Options tool. 1) Families with children are directed to the hotline/central intake that provides diversion, shelter or TH placements, RRH, and PSH applications. Families have a single application and are assessed with the Structured Decision-Making risk tool to determine the level of support services appropriate. 2) Individuals without children are assessed for vulnerability to determine whether they are candidates for PSH. The Vulnerability Assessment Tool or VAT score determines a person's priority listing for PSH. 3) All veterans have access to the central intake at the VA and a phone-based hotline. 4) All others, or those not sure of where to go for help may access the web-based tool that includes a housing assessment and resource linkages. We have recently launched the web-based tool and have circulated the link through all our distribution lists. It is accessible with assistance for those who need it at the drop-in center downtown, and callers are instructed on how to access it through 211. It is accessible throughout the County.

Our Emergency Housing Partnership (EHP) of 17 programs serving families includes a hotline that is readily accessible and receives an average of 1,500 calls/month. CMI has an outreach worker focusing on identification of homeless school children. Our school liaisons identify homeless children in the schools and participate regularly in the EHP. We emphasize mediation and RRH as alternatives to shelter and TH placements. 90% of all families seeking shelter are able to avoid homelessness. Fewer than 2% of all households that were rapidly rehoused became homeless within the subsequent 2 yr period. Annual family homelessness is down 20%. No unsheltered families were identified in the 2013 PIT and are a rare occurrence in our community.

We are intently focused on reducing the unsheltered population in our community through coordinated street outreach and the vulnerability/prioritization process involved in the 100K Homes/Memphis100 campaign. We have outreach professionals that routinely find persons living in encampments, on the streets, or in abandoned buildings, and engage with these individuals to seek opportunities for permanent housing and supports as appropriate and desired by the individual. Staffing of outreach has increased through ESG and VA resources. Through our extreme weather events, Project Homeless

Connect, 100K Homes effort, and point in time counts, we have a much better understanding of our unsheltered population and make it a priority to address the needs of this vulnerable group.

Addressing the emergency shelter and transitional housing needs of homeless persons

There are 17 emergency shelter programs in Memphis, with 483 year-round beds. We have a shortage of shelter beds for single women. A new program, Room In The Inn opened in the 2013-2014 winter season to provide overnight shelter at various churches in the City for women and men who have no place to go to stay out of the cold. The program had a successful first year, operating four nights a week and is seeking to add more congregations to operate seven nights a week. There are 32 transitional housing programs with 1,222 beds. The average occupancy rate for these transitional housing programs during the 2014 point-in-time count was 74%. We believe the transitional housing capacity is more than sufficient. We are working to expand Rapid Rehousing programs for those who would typically be served in a transitional housing program given the strong evidence supporting this intervention for people who are not chronically homeless. Using the Vulnerability Index Service Prioritization Decision Assistance Tool (VI-SPDAT), we can identify those who are best served in Rapid Rehousing or Transitional Housing. At this point, Rapid Rehousing is available for families with children and veterans. There is a need for Rapid Rehousing for individuals.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

The Mayors' Action Plan to End Homelessness, currently in its third year of implementation, focuses on expediting exits from homelessness into permanent housing for all populations. We have redirected 55% of our transitional housing beds to more than double the number of permanent supportive housing units for chronically homeless individuals and vulnerable homeless families. We have emphasized strategies to reduce the length of stay in transitional housing programs and evaluate programs on how quickly and effectively they move people from homelessness to permanent housing.

The CAFTH measures recidivism, defined as the percentage of persons who exited to permanent housing but returned to homelessness within the subsequent two year period, on an annual basis as part of the

performance assessment process. The recidivism rate is a primary scoring metric for the annual funding process. Additionally, for families served with Rapid Rehousing, we measure on a monthly basis the number of families who return to homelessness or for additional financial assistance within two years of receiving initial assistance.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); and, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs

Coordination with public and private entities is a full-time endeavor for multiple staff of CAFTH on behalf of the CoC. We have strong partnerships with the City and County and a growing partnership with the local school district/Head Start. Private foundations routinely meet together, are aware of the Action Plan, and make grant awards informed by the CoC's strategies. CAFTH has an FTE dedicated to developing relationships with faith and civic groups. We coordinate with advocates to promote evidence-based interventions and increase community awareness of the Action Plan. We have a growing partnership with the TANF agency as they hold a seat on the Ranking and Review Committee. The Mayors' Committee to End Homelessness offers an opportunity to convene multiple "silos" including various State and Federal agencies (labor, schools, veterans, Human Services), private industry, and community leaders. HOPWA is coordinated through a City Administrator. The services are provided by five (5) nonprofit organizations.

The CoC lead agency has had numerous meetings with the PHA during calendar 2013. Our hope had been to secure dedicated vouchers that could support the creation of new PSH units. However, due to the sequester, we were unable to follow through on this plan. The CoC submitted written and oral presentations to the PHA's annual plan review process seeking prioritization of homeless persons for turnover vouchers. While we were unsuccessful in 2013, we plan to submit this request again and to advocate for its inclusion in the 2014 plan document. The Director of the Housing Authority staffs the Mayors' Committee to End Homelessness and we are optimistic that additional inroads can be made in 2014. The PHA notifies the CoC when waiting lists are opened for HCV or public housing, when their annual plan public meetings are held, and provides resource and application assistance at all Project Homeless Connect events.

CR-30 - Public Housing 91.220(h); 91.320(j)

Actions taken to address the needs of public housing

Working in conjunction with the Memphis Housing Authority (MHA), HCD assisted in the completion of the Choice Neighborhood Plan for Cleaborn/Foote Homes project area. IN FY14, Memphis used HOME funds to leverage funding for the construction of Phase II and III of the Cleaborn Pointe HOPE VI project.

Memphis worked with MHA to complete an application for Choice Neighborhoods Implementation funding. The application was not selected for a CNI award, so HCD will also assist the MHA in another application for a Choice Neighborhood Implementation Grant when the opportunity becomes available again. HCD provides opportunities for public housing residents as well as implements projects that will support public housing. Using local funds, HCD provides support to the RISE Foundation for its savings and financial literacy programs aimed at providing opportunities for public housing residents to become self-sufficient. Local capital improvement program funds were committed for infrastructure improvements that are part of the Cleaborn Homes HOPE VI Revitalization project, which will include 110 market rate units, 110 affordable units, 140 public housing units, and 40 project based voucher units. The project also includes parks, recreational facilities, and greenways aimed at reconnecting the community with the surrounding neighborhood.

HCD promotes both housing and public services programs for which public housing are eligible. The Down Payment Assistance program has special provisions to assist public housing residents seeking to become homeowners. Residents of public housing qualify for up to \$10,000.00 in down payment assistance funds and the SHAPE program provides opportunities for Housing Choice Voucher holders to use their vouchers toward the purchase of a home. In FY14, two public housing residents received down payment assistance through the program. Many of the community service grant programs offer youth from public housing to participate in a variety of programs.

Actions taken to encourage public housing residents to become more involved in management and participate in homeownership

The Memphis Housing Authority (MHA) works with Urban Strategies Memphis HOPE in coordinating and promoting programs that enhance the economic and social self-sufficiency of public housing residents. MHA also has an informal and formal grievance procedure that provides for the disposition of resident complaints or grievances. MHA has a Resident Advisory Board which meets with residents to receive input, suggestions and concerns as to public housing authority policies, operations and management.

Actions taken to provide assistance to troubled PHAs

There were no actions taken to provide assistance to troubled PHAs.

CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)

Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)

In FY2014, there were a number of specific actions have been taken to address regulatory barriers to affordable housing.

In October of 2013 a city ordinance was passed that addressed the amending the *Section 1103.2.4 of the 2009 International Building Code* that provides for the occupancies specified within the City of Memphis. The provisions of this ordinance are specifically enacted to further policy to provide that new single-family, duplexes and triplexes which are constructed with public funds be provided with design features to provide accessibility and usability for persons with mobility impairments.

The City established a vacant property registry which requires owners of vacant or abandoned property to register with the City of Memphis and providing the name of the owner and a current address as well as to pay a registration fee. This will alleviate some of the challenges to identifying the owners in the event that the properties have code violations or other issues and protect neighborhoods from decay that is often caused by vacant and abandoned properties.

The MidSouth Regional Greenprint Planning Initiative conducted a Fair Housing Equity Assessment (FHEA) during FY 2014 that identified seven (7) barriers to affordable housing in the Memphis area. Those barriers were Public Disinvestment in Minority and Low-Income Areas; Inadequate Public Transportation Choices; Predatory and Discriminatory Lending Practices; Lack of Knowledge of Fair Housing Rights and Responsibilities; Prevalence of Racially Prejudiced Attitudes and Patterns of Segregation; Limited Housing Options for People with Disabilities; and, Insufficient Affordable Housing Options. Data driven recommendations to eliminate these barriers have led to discussions of future actions that will reduce barriers to affordable housing.

A Public Safety and Clean Neighborhoods Senate bill relative to enacting the Land Bank Authority Act. The creation of the Land Bank Authority in Memphis and Shelby County was developed to assist with the eradication of blighted and problem properties. This legislation enabled the Memphis-Shelby County Land Bank to create Land Bank Authorities that have the statutory ability to facilitate the sale and disposal of all city/county surplus property; assemble property for redevelopment and work with government, private and nonprofit entities to devise effective land use strategies.

The Sale of Property in Blighted Urban Areas was also enacted to authorize Shelby County to sell tax delinquent properties located in qualified census tracts at a price below its market value, but equal to its appraised property value or the amount of taxes and fees owed on the property, whichever is lower. The Delinquent Tax Property Owner Interest clause also clarified that the amount of damages that may

be awarded to an individual with interest in a tax sale property who fails to receive property notice of the tax sale. The bill limited the maximum amount of damages to the market value of the property at the time of the tax sale.

Actions taken to address obstacles to meeting underserved needs. 91.220(k); 91.320(j)

The City of Memphis faces challenges in eliminating obstacles to underserved needs due to the reduction in its CDBG and HOME program funds and the significant number of low and moderate income citizens living in the City. While the City of Memphis has several programs aimed at addressing underserved needs, the reduction in CDBG funding has resulted in a reduction in the amount available for public service activities. The City continued to work with its nonprofit and other partners to identify other funding opportunities and to leverage related efforts. The Continuum of Care planning process continued to be conducted through the City's sub-contract agreement with the Community Alliance for the Homeless. The Alliance assisted in the planning process by ensuring there is input from the broader community, facilitated the preparation of the City's Continuum of Care application and updated the Needs Assessment for Homeless and Other Special Needs Populations. HCD gave particular attention to outreach efforts and expanding options to serve the severely mentally ill and others with special needs who are homeless or risk of becoming homeless through the Tenant Based Rental Assistance program and ESG funded programs. A lack of quality affordable rental housing remained a challenge in Memphis. HCD typically uses a competitive process for selecting projects that provide multi-family and other rental housing. However, in FY14, there were not sufficient funds to allocate through this process. HOME funds were used for affordable rental housing as part of the Cleaborn Homes HOPE VI revitalization project, Melrose Place, Bearwater Creek and for projects anticipated to receive allocations of low-income housing tax credits.

Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)

HCD's Lead Hazard Reduction Demonstration Grant (LHRD) is a federally funded program from the Office of Healthy Homes and Lead Hazard Control (OHHLHC) to reduce lead-based paint hazards in single-family and multi-family rental units that primarily house children under the age of six. This is a coordinated effort between inter-governmental agencies that include the Shelby County Health Department (SCHD), Memphis Housing Authority (MHA), the State of Tennessee Department of Environment and Conservation (TDEC), Shelby County Housing Department (SCHD). Under the existing Lead Hazard Demonstration Program, HCD's- Lead Paint Program completed and cleared 109 units during the fiscal year of 2014.

Shelby County Health Department (SCHD) provides free blood lead screening for children under age six. During FY2014, SCHD screened 3,426 children enrolled in child care. County wide there were 16,450 children screened for Lead exposure, with 420 children screening positive for elevated blood lead levels (elevated blood lead levels now include children with blood leads > 5 g/dl). Memphis/Shelby County continues to rank at one half or the national averages for lead-poisoned children. SCHD provides testing of children at day care centers, head start centers, WIC clinics and health fairs. The SCHD Childhood Lead Poisoning Prevention Program also provides educational materials, information on nutrition and proper cleaning demonstrations to reduce lead paint dust hazards.

Memphis Housing Authority, the State of Tennessee Department of Environment and Conservation and Shelby County Department of Housing provide referrals of properties that meet the criteria to participate in the program.

HCD will be taking an active role in raising public awareness of lead-based paint hazards through the partnership developed with Shelby County Health Department's education and outreach program.

Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j)

The City of Memphis has a substantial number of people who live in poverty. The 2011 American Communities Survey shows that 27.2% of people living in the City of Memphis at or below the poverty level. The poverty rate of the Memphis metro area is the highest when compared to the largest 51 metro areas in the U.S. and has increased in recent years. While many of the factors related to poverty are beyond the City's control, the City is committed to addressing issues related to poverty and to grow prosperity and opportunity for all of its citizens. Attacking poverty is a key component of Mayor Wharton, recognizing that Memphis cannot be a City of Choice with a 27.2% poverty rate. Reducing the poverty rate by 10% would bring the poverty rate in line with the rest of the country. To this end, Mayor Wharton has identified concrete goals to attack this issue, including: Eradicate public housing; Prevent homelessness; Decrease the unemployment rate and increase the number of living wage jobs; Decrease high school drop out rates and increase student test scores; and Improve health care outcomes for people in need. Many of the programs and activities undertaken during FY14 were related to reducing poverty. Activities under the homeless and special needs department focus on those most in need, while others, including promotion of homeownership, job training/creation, and education programs are long terms strategies to reducing poverty. These included the following: The Memphis Opportunity Fund, the Contractors Assistance program and other programs that provide job and life skills training, assisted and transitional housing, and micro-enterprise development; Job creation through major economic development activities; Activities aimed at increasing the economic self-sufficiency of public housing and housing choice voucher tenants, including the Housing Choice Voucher and Public Housing

Family Self-Sufficiency Programs; Working with code enforcement and others to insure that problem properties are reduced, which preserves the value of neighborhood property; Assisting low and moderate income citizens to purchase homes; and Providing public service activities including youth, elderly, homeless, community, health care, and education services to low and moderate income citizens. A majority of the funding used to support job/life skills training and micro-enterprise development is provided through direct City general revenue funding. As prescribed by HUD, assistance to low and moderate income families remains a focal point of HCD's mission. The Renaissance Business Center (RBC) under HCD is funded with City general funds and provides entrepreneurs and small businesses in Memphis with training, counseling, and information. The RBC houses the Small Business Association, Southeast Community Capital, Tennessee Small Business Development Center, Black Business Association, and Memphis Area Minority Contractor's Association, all of which provide counseling, financing opportunities, trainings, seminars, and technical assistance.

Actions taken to develop institutional structure. 91.220(k); 91.320(j)

HCD has operated the City of Memphis entitlement program for many years, since the 1970's when the CDBG program was created, and has a well-established structure for implementing its programs. HCD has and will continue to have broad partnerships with other agencies in the community who provide housing and community development programs and services. General administration, program implementation, and monitoring of the CDBG, HOME, ESG, and HOPWA programs are the responsibility of HCD. HCD is continually looking for ways to improve its service delivery to sub-grantees and other internal and external customers and undertakes professional development activities as appropriate.

To increase the availability of affordable housing for Memphis residents in FY14, HCD partnered with CHDOs, CDCs, other nonprofit housing providers, for-profit developers, the Memphis Housing Authority, lenders, the Tennessee Housing Development Agency, the Health Education and Housing Facilities Board, and other related agencies. These partnerships helped to leverage scarce federal resources and create more affordable housing opportunities.

To meet the needs of the homeless population in Memphis, the City of Memphis and Shelby County Mayors convened a group of stakeholders in 2010 around the development of the Action Plan to End Homelessness. During FY14, HCD worked with homeless housing and service providers to implement the strategies identified in the plan.

No significant gaps in the institutional structure of HCD have been identified, however HCD recognizes the need for continual development, capitalization, and capacity building for the agency as well as for our non-profit partners to carry out housing and other activities.

Actions taken to enhance coordination between public and private housing and social service agencies. 91.220(k); 91.320(j)

Memphis has a good history of successful partnerships aimed at providing housing and community development programs and services to its citizens. A variety of public and private resources are coordinated to help Memphis' families and individuals through traditional and innovative approaches to meeting the needs.

HCD coordinated with key local government departments to carry out housing and community development strategies. These included but were not limited to Memphis Police Department, Memphis Fire Department, Public Works, Engineering, Public Services and Neighborhoods, General Services, the Office of Planning and Development, Shelby County Housing, Shelby County Health Department, Office of Community Services, Memphis Light Gas and Water, Memphis City Schools, and the Memphis Housing Authority. All of these departments have a role in shaping and maintaining healthy communities and HCD communicates and coordinates with appropriate departments as needed.

Equally important in FY14 were the partnerships with local nonprofit service providers, homeless service and housing providers, community housing development organizations, community development corporations, faith-based institutions, organizations serving persons with special needs, foundations, intermediaries, private housing developers, quasi government agencies, and others. The partnerships included grant funding, coordination with programs provided through these organizations, leveraging resources, information sharing, and other activities aimed at identifying and meeting the needs within the community.

HCD also continued to work closely with the regional and local HUD field office to receive technical assistance and trainings as needed, as well as working together on shared initiatives and events such as Fair Housing and others. HCD partners with the State Housing Agency (the Tennessee Housing Development Agency) on several programs including: low-income housing tax credits, multi family programs, networking and information sharing through the Tennessee Affordable Housing Coalition, and other initiatives.

In the area of economic development, HCD partnered with the Memphis Chamber, Economic Development Growth Engine, Memphis Office of Resource Enterprise, the Small Business Administration, the Renaissance Business Center, and other agencies charged with economic development to make connections between entrepreneurs, businesses, training programs, and job seekers to enhance access to jobs and economic growth and opportunities.

Identify actions taken to overcome the effects of any impediments identified in the jurisdictions analysis of impediments to fair housing choice. 91.520(a)

An update to the City of Memphis Analysis of Impediments to Fair Housing was completed in October 2011. In the analysis, there are a number of recommendations identified that are aimed at the creation of a comprehensive housing strategy to increase the production of affordable and accessible housing,

particularly in low poverty communities with access to opportunities. Recommendations dealing specifically with removal of barriers to affordable housing are discussed in the narrative below.

HCD continued its agreement in FY14 with Memphis Area Legal Services to operate the Memphis Fair Housing Center, which is located at 109 North Main Street. The contract called for outreach, education, investigation and enforcement activities. FY14 funds were used to help pay for operating costs of the Center, including a portion of staff salaries. HCD also provided funding to the Memphis Community Development Council to continue updates of their lending studies to determine trends by banks, savings and loans, credit unions, mortgage companies and finance companies that do business in Shelby County.

In FY2014, HCD allocated \$214,315.00 in CDBG funds for activities that affirmatively furthered fair housing in Memphis. This included three contracts:

- 1) The Memphis Area Legal Services (MALS) contract helps operate the Memphis Fair Housing Center (\$123,020.00), and
- 2) A second MALS contract funds the acceptance and investigation of complaints related to the Memphis Fair Housing Ordinance (\$45,832.00), and
- 3) The Memphis Community Development Council (formerly MACRO) contract allows update of their bank lending study (\$19,315.00).

On April 11, 2014, HCD partnered with the Fair Housing Alliance of Greater Memphis, the local HUD office, Memphis Consumer Credit, Shelby County Government and other local organizations to present the 13th Annual Fair Housing Conference. The conference held sessions related to the fair housing component of the Regional Greenprint plan, a HUD headquarters update on the proposed rule for AIs and Section 3, homeless veterans and discrimination against those with disabilities, and a review of West Tennessee Home Mortgage Disclosure Act (HMDA) data and fair lending issues.

CR-40 - Monitoring 91.220 and 91.230

Description of the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements

HCD's compliance department provides project eligibility and approval, federal reviews, and long term monitoring. These three areas are coordinated with the legal, accounting, and planning departments to insure overall project collaboration and to insure that projects are tracked from conception to long-term monitoring and tracking. Compliance also provides critical functions to individual departments that administer programs. All HCD departments are in the process of finalizing policies and procedures to help insure compliance.

HCD's strategic personnel plan includes the training of all essential staff in HUD regulations, including CDBG, HOME, and the competitive grants it receives. The plans include the hiring of consultants as needed to train staff in a manner that enables them to effectively administer programs.

HCD has a project tracking system that it designed to insure that applicable program requirements are followed for every HUD funded project. Program staff report monthly to the Administration concerning all HCD projects which includes: budgets, number of units, contract status, IDIS numbers, and other information. The document is a summary of all projects/major resources in the division and the spending status. This is critical to insure adherence to the budget, draw downs, the public service cap, and the planning and administration cap.

HCD staff responsible for long-term project monitoring coordinates with all other departments to insure compliance with long term contractual and regulatory requirements.

The Law Division has assigned two attorneys to HCD and will continue to fund an assistant City Attorney as well as a senior assistant City Attorney. In addition to other services, the attorneys provide a legal review of all contracts to make sure that all legal requirements are met. An internal auditor remains in place to provide and insure compliance with HUD financial standards.

Monitoring procedures for subrecipient activities are include in HCD's subrecipient management strategy. The manual provides a detailed outline of the City's policies and procedures for informing and monitoring its nonprofit subrecipients. In addition, HCD continues to consult with accounting firms to evaluate the financial management systems of subrecipient agencies in complying with HUD financial standards.

The City of Memphis created the Memphis Office of Resource Enterprise (MORE) to enhance outreach to small, minority, and women-owned businesses. MORE was created to identify, communicate, and

facilitate purchasing and partnering opportunities for minority, women, and locally owned businesses, to grow the pool of minority and women-owned businesses, and to increase community prosperity and purchasing power.

HCD's planning department works with other departments and consultants to ensure that comprehensive planning requirements are met and to assess progress made towards Consolidated Planning goals. The planning staff use Geographic Information Systems (GIS) to develop, conduct, and present mapping projects that illustrate where community needs exist and where progress is being made to meet these community needs. Staff work with consultants to update and prepare a housing needs assessment and market analysis as part of its Consolidated Plan. Staff also work on a number of neighborhood analysis and planning efforts on an ongoing basis.

Citizen Participation Plan 91.105(d); 91.115(d)

Description of the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.

HCD undertakes the following measures to provide citizens with reasonable notice and an opportunity to comment on performance reports:

- HCD publishes a summary of the expenditures and notice of availability of the draft CAPER in the newspaper at least 15 days before the deadline for submission to HUD
- HCD publishes the draft report on its website
- HCD makes the report available at its offices and the public library
- HCD presents the information from the CAPER at a public hearing held every year in conjunction with the start of the planning process for the Annual Plan
- HCD uses social media to post information about reports and public hearings

CR-45 - CDBG 91.520(c)

Specify the nature of, and reasons for, any changes in the jurisdiction's program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.

While there is basically little change, several program objectives have been impacted:

1. The ability of Memphis to produce affordable rental housing, preserve the existing housing stock, etc. has been limited by the needs and demand for assistance in the face of decreasing entitlements.
2. The redefining and combination of the housing repair programs is being undertaken to respond to procurement, monitoring, and program administrative regulations while funding has decreased.
3. Memphis' poverty level and the age of the housing stock compound the City's challenge to impact the rental housing needs of the low and very low income population.
4. The funding allocation process Memphis uses (SCIF) faces an increasing demand for supportive housing and public service assistance (e.g. homeless housing/services, special needs housing/services, tenant based rental assistance, etc.). Funding cut-backs have restricted grant allocations.
5. The objective of supporting job creation, job-training and placement efforts is a challenge. Memphis is looking to increase its emphasis on programming and outreach to experienced service providers and collaboration with other City initiatives that seek to increase employment options and decrease local poverty.

[BEDI grantees] Describe accomplishments and program outcomes during the last year.

The City began the process of transferring a BEDI grant awarded in 2009 to an alternate project during FY2014. The new project is the redevelopment of the Sears Crosstown facility.

In FY2013, the City also had a BEDI and Section 108 Loan funds available for the Pyramid Redevelopment project. During this previous fiscal year, the City spent \$1,272,949 in Section 108 loan funding. During the construction phase of the project, there have been 200 construction jobs created.

CR-50 - HOME 91.520(d)

Include the results of on-site inspections of affordable rental housing assisted under the program to determine compliance with housing codes and other applicable regulations

Please list those projects that should have been inspected on-site this program year based upon the schedule in §92.504(d). Indicate which of these were inspected and a summary of issues that were detected during the inspection. For those that were not inspected, please indicate the reason and how you will remedy the situation.

For projects carried out under the Real Estate Development department, Each reimbursement request for all HOME-assisted projects are inspected on site by an internal construction inspector for project compliance with HOME regulations. There were a total of 14 inspections completed on HOME-assisted project in the Real Estate Development Department. A total of 9 inspections were completed for the Bearwater Project, 3 inspections for the Trinity Phase II Project, and 2 for the Cleaborn Project. An inspection report was provided by the construction inspector for each inspection and there were no noted deficiencies or issues for any of the inspections completed. There was 1 reimbursement for the Melrose Place Project but it was not construction related therefore there was no inspection completed.

For rental housing projects administered through the CHDO program, all housing projects are inspected and approved by an MHA/NPH Inspector before any payments are made to the CHDO.

There were a total of 85 inspections completed for the HOME funded tenant based rental assistance (TBRA) program during FY14. 35 initially failed due to minor HQS issues. The 35 inspections that failed have been re-inspected and have passed. A total for FY14 HOME TBRA passing inspections is 85.

**Provide an assessment of the jurisdiction's affirmative marketing actions for HOME units.
92.351(b)**

The City of Memphis in compliance with the Federal regulations published as the Final Rule on September 16, 1996, for the HOME Investment Partnerships Act at Title II of the Cranston-Gonzalez National Affordable Housing Act, as amended, (42 U.S.C. 12701 et seq.) maintains affirmative marketing procedures and requirements for rental and homebuyer projects containing 5 or more HOME-assisted units. Persons or organizations that enter into contractual agreement with the City to develop projects consisting of 5 or more HOME-assisted units will take steps to provide information and otherwise attract eligible persons in the housing market area to available housing without regard to race, color, national origin, sex, religion, familial status or disability. (The affirmative marketing procedures do not apply to families with Section 8 tenant-based rental housing assistance or families with tenant-based rental

assistance provided with HOME funds.) The affirmative marketing requirements and procedures require at minimum but are not limited to the following:

1. Developers of eligible HOME-assisted projects must adopt methods for informing the public, owners, and potential tenants about Federal Fair Housing Laws and the City's Affirmative Marketing Policy (e.g., the use of the Equal Housing Opportunity logotype or slogan in press releases and solicitations for owners, written communication to fair housing and other groups, and use of the City of Memphis Fair Housing Brochure).
2. Developers of eligible HOME-assisted projects must use the Equal Housing Opportunity logotype or slogan in any advertisement purchased from commercial media.
3. Developers of eligible HOME-assisted projects must display the Fair Housing Poster in view of any potential tenant, owner and the public.
4. To the extent practicable, the developer of eligible HOME-assisted units must use community contacts for marketing such units and reach out to inform and solicit applications from persons who would not likely apply without special outreach (e.g., neighborhood associations, community development corporations, places of worship, employment centers, fair housing groups, or housing counseling agencies).
5. Developers of eligible HOME-assisted units will maintain records that describe the actions taken to affirmatively market units and in such form to assess the results of these actions.
6. As a part of the City of Memphis HOME Program requirements, the City will monitor the compliance with these affirmative marketing procedures and requirements. The City will seek expeditious correction of any infractions and make referrals to proper enforcement agencies as appropriate and applicable.

Refer to IDIS reports to describe the amount and use of program income for projects, including the number of projects and owner and tenant characteristics

In FY14, there was \$27,291.50 receipted and expended for two projects, affordable multi family housing and tenant based rental assistance.

Describe other actions taken to foster and maintain affordable housing. 91.220(k) (STATES ONLY: Including the coordination of LIHTC with the development of affordable housing). 91.320(j)

The City of Memphis provided down payment assistance to 25 low and moderate income families through HCD. Community Housing Development Organizations (CHDOs) also contributed to meeting housing needs through the construction of 3 new units available for rental or lease-purchase opportunities and the rehabilitation of 8 single family rental units. New construction of 2 rental units and rehab of 1 homeownership unit was underway and 3 units were acquired for future projects.

Also under affordable housing, the Housing Rehabilitation, Volunteer, and Minor Home repair programs provided assistance to homeowners to preserve and prevent the loss of their properties. A combined total of 43 low- income households were assisted through these programs. HOME funds were expended for Trinity Park, Melrose Place, and Bearwater Creek, and Cleaborn Pointe at Heritage Landing.

CR-55 - HOPWA 91.520(e)

Identify the number of individuals assisted and the types of assistance provided

Table for report on the one-year goals for the number of households provided housing through the use of HOPWA activities for: short-term rent, mortgage, and utility assistance payments to prevent homelessness of the individual or family; tenant-based rental assistance; and units provided in housing facilities developed, leased, or operated with HOPWA funds.

Number of Households Served Through:	One-year Goal	Actual
Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or family	0	209
Tenant-based rental assistance	0	72
Units provided in permanent housing facilities developed, leased, or operated with HOPWA funds	0	55
Units provided in transitional short-term housing facilities developed, leased, or operated with HOPWA funds	0	32

Table 10 – HOPWA Number of Households Served

Narrative

The City of Memphis Metropolitan Statistical Area consists of Shelby, Tipton, and Fayette Counties in Tennessee, Crittenden County in Arkansas, and DeSoto, Marshall, Tate, and Tunica Counties in Mississippi. The City of Memphis allocated its approximately 2.45 million FY2014 HOPWA award to five project sponsors, Friends For Life Corporation (FFL), Hope House Day Care Center, Urban Family Ministries Community Development Corporation (CDC), Meritan, Inc., and Case Management, Inc. All project sponsors addresses client needs by providing short-term permanent housing through the Tenant-Based Rental Assistance (TBRA) program; short-term housing assistance through short-term rent, mortgage, and utility assistance and short-term supportive housing or transitional housing; and, permanent supportive housing.

TBRA was administered by Friends For Life Corporation, Hope House Day Care, and Urban Family Ministries CDC. TBRA missed its goal of 74 households by 2 households, serving 72.

The need for short-term rent, mortgage, and utilities activity was fulfilled by a contract with Friends For Life Corporation. FFL exceeded its goal of 180 households by 29, serving 209 households. Although FFL

met its household units goal, it had over \$200,000 remaining in its contract. To address this concern, discussions are underway, which include adding an additional Case Manager position and increasing the \$1,750 STRMU subsidy cap.

Case Management operates a short-term supportive housing facility called Peabody House. Peabody House exceeded its projected goal by five persons. For the upcoming FY2015, Peabody House budgeted for a full-time Case Manager position. The Case Manager position will also be trained and provided with SSI/SSDI Outreach Access and Recovery (SOAR) services so that clients will be eligible for an income source which will provide stabilization and prevent future homelessness.

Permanent Housing Facilities were funded through another contract with FFL, which funded Aloysius Commons and Aloysius New Beginnings. Aloysius Commons provides 15 one-bedroom units and 1 two-bedroom unit for consumers and family members. Aloysius New Beginnings provides up to 10 studio apartments for consumers who are chronically homeless and have a co-occurring disorder. Both facilities require consumers to pay 30% of their income for rent. The permanent housing facilities exceeded its goal of 27 by 5, serving 32 households.

Meritan provided a supportive service only homemaker program which served 37 households compared to a goal of 35. It was not included in the table presented above since it did not meet its criteria.

CR-60 - ESG 91.520(g) (ESG Recipients only)

ESG Supplement to the CAPER in *e-snaps*

For Paperwork Reduction Act

1. Recipient Information—All Recipients Complete

Basic Grant Information

Recipient Name	MEMPHIS
Organizational DUNS Number	051386258
EIN/TIN Number	626000361
Identify the Field Office	KNOXVILLE
Identify CoC(s) in which the recipient or subrecipient(s) will provide ESG assistance	Memphis/Shelby County CoC

ESG Contact Name

Prefix
First Name
Middle Name
Last Name
Suffix
Title

ESG Contact Address

Street Address 1
Street Address 2
City
State
ZIP Code
Phone Number
Extension
Fax Number
Email Address

ESG Secondary Contact

Prefix
First Name
Last Name
Suffix
Title
Phone Number
Extension
Email Address

2. Reporting Period—All Recipients Complete

Program Year Start Date	07/01/2013
	CAPER

Program Year End Date

06/30/2014

3a. Subrecipient Form – Complete one form for each subrecipient

Subrecipient or Contractor Name: MEMPHIS

City: Memphis

State: TN

Zip Code: 38103, 2026

DUNS Number: 051386258

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Unit of Government

ESG Subgrant or Contract Award Amount: 0

CR-65 - Persons Assisted

4. Persons Served

4a. Complete for Homelessness Prevention Activities

Number of Persons in Households	Total
Adults	82
Children	129
Don't Know/Refused/Other	0
Missing Information	0
Total	211

Table 11 – Household Information for Homeless Prevention Activities

4b. Complete for Rapid Re-Housing Activities

Number of Persons in Households	Total
Adults	206
Children	550
Don't Know/Refused/Other	0
Missing Information	0
Total	756

Table 12 – Household Information for Rapid Re-Housing Activities

4c. Complete for Shelter

Number of Persons in Households	Total
Adults	1,171
Children	1,500
Don't Know/Refused/Other	12
Missing Information	175
Total	2,858

Table 13 – Shelter Information

4d. Street Outreach

Number of Persons in Households	Total
Adults	47
Children	0
Don't Know/Refused/Other	0
Missing Information	0
Total	47

Table 14 – Household Information for Street Outreach

4e. Totals for all Persons Served with ESG

Number of Persons in Households	Total
Adults	3,437
Children	6,398
Don't Know/Refused/Other	12
Missing Information	175
Total	10,022

Table 15 – Household Information for Persons Served with ESG

5. Gender—Complete for All Activities

	Total
Male	236
Female	497
Transgender	0
Don't Know/Refused/Other	0
Missing Information	1,806
Total	2,539

Table 16 - Gender Information

6. Age—Complete for All Activities

	Total
Under 18	546
18-24	189
25 and over	440
Don't Know/Refused/Other	0
Missing Information	1,573
Total	2,748

Table 17 – Age Information

7. Special Populations Served—Complete for All Activities

Number of Persons in Households

Subpopulation	Total Persons Served – Prevention	Total Persons Served – RRH	Total Persons Served in Emergency Shelters	Total
Veterans	0	0	0	2
Victims of Domestic Violence	18	0	0	61
Elderly	0	0	0	2
HIV/AIDS	0	0	0	4
Chronically Homeless	0	0	0	0
Persons with Disabilities:				
Severely Mentally Ill	0	0	0	28
Chronic Substance Abuse	1	0	0	110
Other Disability	2	0	0	115
Total (Unduplicated if possible)	0	0	0	0

Table 18 – Special Population Served

CR-70 – ESG 91.520(g) - Assistance Provided and Outcomes

10. Shelter Utilization

Number of New Units - Rehabbed	0
Number of New Units - Conversion	0
Total Number of bed-nights available	20,805
Total Number of bed-nights provided	19,839
Capacity Utilization	95.36%

Table 19 – Shelter Capacity

11. Project Outcomes Data measured under the performance standards developed in consultation with the CoC(s)

The Memphis and Shelby County Homeless Consortium adopted a set of performance measures and performance targets in 2012 and has revised them each year. The measures are directly related to the requirements of the HEARTH Act, as well as those identified locally such as occupancy and cost effectiveness. The measures assess performance in emergency shelter, transitional housing, permanent supportive housing, and rapid re-housing. The performance benchmarks are included in the contracts between the City of Memphis and the subrecipients.

CR-75 – Expenditures

11. Expenditures

11a. ESG Expenditures for Homelessness Prevention

	Dollar Amount of Expenditures in Program Year		
	FY 2009	FY 2010	FY 2011
Expenditures for Rental Assistance	0	0	15,178
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance	0	0	51,895
Expenditures for Housing Relocation & Stabilization Services - Services	0	0	0
Expenditures for Homeless Prevention under Emergency Shelter Grants Program	0	0	0
Subtotal Homelessness Prevention	0	0	67,073

Table 20 – ESG Expenditures for Homelessness Prevention

11b. ESG Expenditures for Rapid Re-Housing

	Dollar Amount of Expenditures in Program Year		
	FY 2009	FY 2010	FY 2011
Expenditures for Rental Assistance	0	0	0
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance	0	0	0
Expenditures for Housing Relocation & Stabilization Services - Services	0	0	0
Expenditures for Homeless Assistance under Emergency Shelter Grants Program	0	0	178,790
Subtotal Rapid Re-Housing	0	0	178,790

Table 21 – ESG Expenditures for Rapid Re-Housing

11c. ESG Expenditures for Emergency Shelter

	Dollar Amount of Expenditures in Program Year		
	FY 2009	FY 2010	FY 2011
Essential Services	0	0	65,201
Operations	0	0	86,674
Renovation	0	0	0
Major Rehab	0	0	0
Conversion	0	0	0
Subtotal	0	0	151,875

Table 22 -- ESG Expenditures for Emergency Shelter

11d. Other Grant Expenditures

	Dollar Amount of Expenditures in Program Year		
	FY 2009	FY 2010	FY 2011
HMIS	0	0	0
Administration	0	0	0
Street Outreach	0	0	8,869

Table 23 - Other Grant Expenditures

11e. Total ESG Grant Funds

Total ESG Funds Expended	FY 2009	FY 2010	FY 2011
397,738	0	0	397,738

Table 24 - Total ESG Funds Expended

11f. Match Source

	FY 2009	FY 2010	FY 2011
Other Non-ESG HUD Funds	0	0	32,525
Other Federal Funds	0	0	75,000
State Government	0	0	0
Local Government	0	0	50,000
Private Funds	0	0	217,769
Other	0	0	38,838
Fees	0	0	0
Program Income	0	0	0
Total Match Amount	0	0	414,132

Table 25 - Other Funds Expended on Eligible ESG Activities

11g. Total

Total Amount of Funds Expended on ESG Activities	FY 2009	FY 2010	FY 2011
811,870	0	0	811,870

Table 26 - Total Amount of Funds Expended on ESG Activities

**HOUSING & COMMUNITY DEVELOPMENT
EMERGENCY SHELTER GRANT
ANNUAL PERFORMANCE REPORT
7/1/13-6/30/14**

PROJECT ID	PROJECT NAME	EXPENDED THIS PERIOD	REMAINING ENCUMBRANCE AT JUNE 30 TH	BUDGETED AMOUNT
	ESG			
2	HESG SHELTER	309,238.98		309,238.98
7	STREET OUTREACH	3,163.05		3,163.05
2	HESG RAPID RE-HOUSING	74,439.75		74,439.75
2	HMIS (DATA COLLECTION	22,600.21		22,600.21
	SUB-TOTAL	409,441.99	0.00	409,441.99
CD90021	ESG			
2	HESG HOMELESS PREVENTION	125,459.88		125,459.88
7	ESG ADMINISTRATION	27,122.75		27,122.75
23	LOWENSTEIN HOUSE (ES)	18,886.45		18,886.45
95	YMCA O&M	679.34		679.34
17	MEMPHIS FAMILY SHELTER (OPERATION & MAINT)	11,887.43		11,887.43
89	SYNERGY TREATMENT CTR (ES)	3,999.98		3,999.98
57	SHEILD'S FAMILY SHELTER (ES)	0.50		0.50
	SUB-TOTAL	188,036.33	0.00	188,036.33
GRAND TOTALS		597,478.32	0.00	597,478.32

NOTE:

**HOUSING & COMMUNITY DEVELOPMENT
HOUSING OPPORTUNITIES FOR PERSONS WITH AIDS
ANNUAL PERFORMANCE REPORT
7/1/13-6/30/14**

PROJECT ID	PROJECT NAME	EXPENDED THIS PERIOD	REMAINING ENCUMBRANCE AT JUNE 30 TH	BUDGETED AMOUNT
CD90021	HOPWA			
97	HOPE HOUSE TBRA	116,463.50		116,463.50
97	HOPE HOUSE DAYCARE CTR (SS)	66,642.14		66,642.14
97	HOPE HOUSE (AD)	12,817.39		12,817.39
95	FRIENDS FOR LIFE (STRMU) SS	75,456.93		75,456.93
95	FRIENDS FOR LIFE (SS)	3,579.74		3,579.74
95	FRIENDS FOR LIFE (STRMU)	142,201.33		142,201.33
95	FRIENDS FOR LIFE TBRA (SS)	163,581.47	160,007.74	323,589.21
95	FRIENDS FOR LIFE (HP)	200.00		200.00
98	CASE MANAGEMENT (HO)	237,646.99	56,817.01	294,464.00
98	CASE MANAGEMENT (SS)	14,135.00		14,135.00
98	CASE MANAGEMENT (AD)	17,624.72		17,624.72
18	MERITAN (SS)	168,219.09	63,386.16	231,605.25
18	MERITAN HOPWA	11,754.26		11,754.26
96	URBAN STREET MIN TBRA (SS)	131,608.14		131,608.14
96	URBAN FAMILY MINISTRIES TBRA	79,625.47		79,625.47
96	URBAN FAMILY MINISTRIES (AD)	18,421.58		18,421.58
95	FRIENDS FOR LIFE (HSG SUB)	230,953.92	327,586.08	558,540.00
95	FRIENDS FOR LIFE (AD)	55,700.39		55,700.39
95	FRIENDS FOR LIFE TBRA	234,464.91	214,935.09	449,400.00
38	HOPWA PROGRAM ADMINISTRATION	46,899.39		46,899.39
TOTALS		1,827,996.36	822,732.08	2,650,728.44

**HOUSING AND COMMUNITY DEVELOPMENT
HOME PROGRAM
ANNUAL PERFORMANCE REPORT
7/01/13 - 6/30/14**

PROJECT ID	PROJECT NAME	EXPENDED THIS PERIOD	REMAINING ENCUMBRANCE AT JUNE 30 TH	BUDGETED AMOUNT
12457	HOME PROGRAM 10			
15	DPA	76,456.00		76,456.00
45	TRINITY PARK PHASE II	151,927.19		151,927.19
35	ORANGE MOUND CDC ADMIN	9,602.60		9,602.60
34	NEW CHICAGO CDC	3,990.00		3,990.00
34	ORANGE MOUND CDC	8,247.86	979.39	9,227.25
34	RIVERVIEW/KANSAS CDC	52,672.30	220,120.68	272,792.98
	SUB-TOTAL	302,895.95	221,100.07	523,996.02
12632	HOME PROGRAM 13			
31	HOME ADMIN	175,003.53		175,003.53
10	FRAYSER CDC	80,000.00	170,000.00	250,000.00
30	NHO MANAGEMENT ADMIN	18,546.13		18,546.13
10	NHO MANAGEMENT PROJECT	53,704.95	162,973.78	216,678.73
	SUB-TOTAL	327,254.61	332,973.78	660,228.39
12301	HOME PROGRAM 07			
34	THE WORKS CDC PROJ	62,990.00	12,120.00	75,110.00
35	THE WORKS CDC ADMIN	13,717.08		13,717.08
34	RIVERVIEW/KANSAS CDC	11,850.00		11,850.00
	SUB-TOTAL	88,557.08	12,120.00	100,677.08
12341	HOME PROGRAM 08			
45	MULTI FAMILY/BEARWATER	126,211.74		126,211.74
35	NHOM ADMIN	6,805.53		6,805.53
	SUB-TOTAL	133,017.27	0.00	133,017.27
12389	HOME PROGRAM 09			
35	NHOM CDC ADMIN	18,894.80		18,894.80
34	NHOM CDC	96,315.57		96,315.57
	SUB-TOTAL	115,210.37	0.00	115,210.37
12518	HOME PROGRAM 11			
34	NEW CHICAGO CDC	12,000.00		12,000.00
9 44	HARP SINGLE FAMILY REHAB	32,632.00		32,632.00
4	MIFA	8,108.00		8,108.00
4	TBRA-CASE MANAGEMENT INC	135,830.96		135,830.96
34	OMDC CDC	129,362.90		129,362.90
35	OMDC CDC ADMIN	20,231.45		20,231.45
94	CLEABORN POINTE/HERITAGE TRAILS	1,423,220.98	141,779.02	1,565,000.00
	SUB-TOTAL	1,761,386.29	141,779.02	1,903,165.31
12568	HOME PROGRAM 12			
37	HOME ADMIN	40,768.14		40,768.14
9 44	HARP SINGLE FAMILY REHAB	66,051.00	78,560.50	144,611.50
34	FRAYSER CDC	64,000.00		64,000.00
4	NEW CHICAGO ADMIN	1,830.00		1,830.00
35	TBRA - GRACE HOUSE	16,874.60		16,874.60
4	TBRA - CAAP	156,605.35		156,605.35
35	FRAYSER CDC ADMIN	34,958.47		34,958.47
34	HYDE PARK CDC	19,822.50	26,522.23	46,344.73
35	HYDE PARK CDC ADMIN	10,103.52		10,103.52
35	NORTH MEMPHIS CDC ADM	8,000.00		8,000.00
	SUB-TOTAL	419,013.58	105,082.73	524,096.31

PROJECT ID	PROJECT NAME	EXPENDED THIS PERIOD	REMAINING ENCUMBRANCE AT JUNE 30 TH	BUDGETED AMOUNT
GRAND TOTALS		3,147,335.15	813,055.60	3,960,390.75

NOTE:

**HOUSING AND COMMUNITY DEVELOPMENT
COMMUNITY DEVELOPMENT BLOCK GRANT
ANNUAL PERFORMANCE REPORT
7/1/13-6/30/14**

PROJECT ID	PROJECT NAME	EXPENDED THIS PERIOD	REMAINING ENCUMBRANCE AT JUNE 30 TH	BUDGETED AMOUNT
CD90001 DIRECTOR'S OFFICE PROGRAM DEL				
34 84	FY14/PY13 PROGRAM DELIVERY	201,140.01	11,748.58	212,888.59
SUB-TOTAL		201,140.01	11,748.58	212,888.59
CD90002 ACCOUNTING OFFICE PROGRAM DEL				
35 85 55	FY14/PY13 PROGRAM DELIVERY	383,885.12		383,885.12
SUB-TOTAL		383,885.12	0.00	383,885.12
CD90003 HUMAN RESOURCES PROGRAM DEL				
36 86	FY14/PY13 PROGRAM DELIVERY	163,510.53	36,915.44	200,425.97
SUB-TOTAL		163,510.53	36,915.44	200,425.97
CD90008 INFORMATION SERVICES PROGAM DEL				
39 87	FY14/PY13 PROGRAM DELIVERY	16,668.03	37,331.97	54,000.00
SUB-TOTAL		16,668.03	37,331.97	54,000.00
CD90004 MONITORING AND COMPLIANCE PD				
37 12	FY14/PY13 PROGRAM DELIVERY	658,509.23	92,046.61	750,555.84
98	MEMPHIS PYRAMID REDEVELOPMENT	584,534.46		584,534.46
43 12	PPD STUDIO PROGRAM DELIVERY	207,977.50	22,850.25	230,827.75
42	BEALE STREET LANDING			0.00
22 90	PROPERTY MAINTENANCE	311,330.00		311,330.00
SUB-TOTAL		1,762,351.19	114,896.86	1,877,248.05
CD90005 LEGAL				
38 65	FY14/PY13 PROGRAM DELIVERY	247,717.00	11,715.64	259,432.64
SUB-TOTAL		247,717.00	11,715.64	259,432.64
CD90009 HARP/MAJOR/MINOR REHAB PROGRAMS				
40 44	FY14/PY13 HARP HSG PROG DEL	209,688.94	257,933.14	467,622.08
11	VOLUNTEER HOME REPAIR	89,000.00		89,000.00
10	MINOR HOME REPAIR	148,670.06	27,375.00	176,045.06
9	NSPI REHAB PD			0.00
9 11	HARP MAJOR REHAB	254,338.45	95,783.00	350,121.45
SUB-TOTAL		701,697.45	381,091.14	1,082,788.59
CD90011 FAITH BASED INITIATIVES				
				0.00
21	FRAYSER COMMUNITY PROJECT	122,242.16	153,943.21	276,185.37
21	M.O.R.E	74,002.15		74,002.15
108	CDBG-R/SMA/GRAND PROMENADE	75,315.16		75,315.16
41 34 8	CD/FAITH BASED PROG. DELIVERY	385,324.14	79,076.76	464,400.90
SUB-TOTAL		656,883.61	233,019.97	889,903.58
CD90013 SOCIAL SERVICES				
24	SUMMER ENRICHMENT PRG	182,396.25	17,603.75	200,000.00
SUB-TOTAL		182,396.25	17,603.75	200,000.00
CD90014 REAL ESTATE DEVELOPMENT				
39	UNIVERSITY PLACE INFRAST			0.00
39	UNIVERSITY PLACE/LAMAR TER ACQ			0.00
39	UNIVERSITY PLACE PHAS I PUB IMPV			0.00

**HOUSING AND COMMUNITY DEVELOPMENT
COMMUNITY DEVELOPMENT BLOCK GRANT
ANNUAL PERFORMANCE REPORT
7/1/13-6/30/14**

PROJECT ID	PROJECT NAME	EXPENDED THIS PERIOD	REMAINING ENCUMBRANCE AT JUNE 30 TH	BUDGETED AMOUNT
94	CLEABORN HOMES/TRIANGLE NIOR			0.00
45	RIVERVIEW/KANSAS TEXAS COURT ACQ			0.00
42 43	FY14/PY13 REAL ESTATE DEV PD	271,119.61	14,172.37	285,291.98
45	A NEW PLACE APTS	170,000.00		170,000.00
21	CHICAGO PARK PLACE LP			0.00
45	MIFA MULTI-FAMILY HSG REHAB			0.00
45	EXCHANGE BLDG GUARANTY/108			0.00
SUB-TOTAL		441,119.61	14,172.37	455,291.98
CD90016 DESIGN				
66	FY13/PY12 PROGRAM DELIVERY			0.00
SUB-TOTAL		0.00	0.00	0.00
CD90019 FINANCE				
44	FY14/PY13 FINANCE PD	331,092.35	70,490.30	401,582.65
SUB-TOTAL		331,092.35	70,490.30	401,582.65
CD90021 SPECIAL NEEDS/HOMELESS				
1 16	AGAPE	22,900.63		22,900.63
1	OHC - Midtown Community Group	14,860.25	10,139.75	25,000.00
45 41	FY14/PY13 COMM.SVC PD	148,767.64	94,955.20	243,722.84
28	EDUCATION AND ENRICHMENT	7,045.04		7,045.04
76	COURT APPOINTED SPECIAL ADVOCATES	7,644.69		7,644.69
25	DOOR OF HOPE	22,231.11		22,231.11
32 53	FAIR HOUSING ENFORCEMENT	53,220.14		53,220.14
52	GRACE HOUSE OF MEMPHIS		23,195.75	23,195.75
1 26	WELLNESS UNIVERSITY	25,849.58		25,849.58
1	MEMPHIS RECOVERY CENTERS	18,749.97		18,749.97
1	MEMPHIS STRONG INITIATIVE	29,350.00		29,350.00
20 27	HELP CARE - TITLE XX PROGRAM MATCH	120,804.45	9,195.55	130,000.00
64	HELPCARE HOMEMAKER SERVICES	9,669.81	15,330.19	25,000.00
1 19	HOPE HOUSE STRENGTHN FFF	21,888.92	3,111.08	25,000.00
45 93	COMM SVC/SPEC NEED PUBLIC FAC PD	151,859.40	91,863.44	243,722.84
1	PORTER-LEATH RUNAWAY SHELTER	20,000.00		20,000.00
1	LOWENSTIEN HOUSE	13,529.97	4,511.03	18,041.00
2 13	MACRO-BANK LENDING STUDY	19,662.19		19,662.19
19 3	MEMPHIS AREA LEGAL FAIR HOUSING CTR	135,144.78	9,855.22	145,000.00
1	HPRR/ TCSA	13,218.93	16,781.07	30,000.00
1 74	MEMPHIS CHILD ADVOCACY CENTER	17,385.88	7,614.12	25,000.00
2 14	MEMPHIS FOOD BANK	67,018.58		67,018.58
49	LITERACYCOUNCIL OF MID SOUTH	2,763.80		2,763.80
8 80	MEMPHIS CTR FOR INDEPENDENT LIVING	37,054.97	2,945.03	40,000.00
1 30	MERITAN (SENIOR SERVICES)	27,499.97		27,499.97
36	CLEAN MEMPHIS	6,250.00		6,250.00
26 48	COMMUNITY ALLIANCE FOR THE HOMLESS	150,375.14		150,375.14
100	HOSPITALITY HUB			0.00
29	SENIOR COMPANION PROGRAM	8,884.80		8,884.80
1 59	MIFA ARMY HRC	59,837.60	11,852.48	71,690.08
1	SHARED COST HOMEMAKER PROGRAM	15,902.25		15,902.25
1 32	SHELBY RESIDENTAL AND VOC SVC/AFTER SCHOOL TUTORING			0.00
62	ALLIANCE FOR NONPROFIT EXCELLENCE			0.00
32	SYNERGY TREATMENT CENTER			0.00
1 73	THE EXCHANGE CLUB/ADOLECENT DOM VIO	23,866.78		23,866.78
7 32	TBRA CASE MANAGEMENT	124,688.76	22,666.17	147,354.93
1 51	YMCA OF GREATER MEMPHIS	24,074.08		24,074.08
42	PENDLOVE	3,295.92		3,295.92
1	HOMELESS JOB INITIATIVE	21,983.64		21,983.64
SUB-TOTAL		1,447,279.67	324,016.08	1,771,295.75

**HOUSING AND COMMUNITY DEVELOPMENT
COMMUNITY DEVELOPMENT BLOCK GRANT
ANNUAL PERFORMANCE REPORT
7/1/13-6/30/14**

PROJECT ID	PROJECT NAME	EXPENDED THIS PERIOD	REMAINING ENCUMBRANCE AT JUNE 30 TH	BUDGETED AMOUNT
CD90028 PORTFOLIO MANAGEMENT				
17 78	SECTION 108/MILLCREEK	258,046.00		258,046.00
78	SECTION 108/BASSPRO/PYRAMID	137,549.75		137,549.75
17 78	SECTION 108/UNIVERSITY PLACE	461,783.75		461,783.75
78	SECTION 108/COURT SQUARE			0.00
77	EXCHANGE BLDG LOAN GUARANTY	117,905.22		117,905.22
46 69	FY014/PY13 PORTFOLIO PROG. DEL	321,242.14	14,857.61	336,099.75
SUB-TOTAL		1,296,526.86	14,857.61	1,311,384.47
CD90030 PLANNING AND GRANTS				
56	NEIGHBORHOOD PLANS	50,123.26		50,123.26
27 23 31	INTERN CONTRACTS	118,456.20	7,166.22	125,622.42
75	ARTSPACE			0.00
6	CHOICE NEIGHBORHOOD MATCH/ UOFM			0.00
25 63	PLANNING AND MAT. DEVELOPMENT	12,359.70		12,359.70
47 31	FY14/PY13 PLAN/GRTS PROG. DEL	200,519.89	4,721.81	205,241.70
24 6	NEIGHBORHOOD PLANS	85,000.00		85,000.00
6	CHOICE NEIGHBORHOOD MATCH/CONSILIENCE			0.00
6	CHOICE NEIGHBORHOOD MATCH/URBAN STRA	7,650.00		7,650.00
6	CHOICE NEIGHBORHOOD MATCH/RPOWELLDS	2,225.00		2,225.00
62	ALLIANCE FOR NONPROFIT EXCELLENCE	45,623.01	4,376.99	50,000.00
SUB-TOTAL		521,957.06	16,265.02	538,222.08
CD90039 CENTRAL OFFICE PROGRAM DEL				
48 88	FY14/PY13 PROGRAM DELIVERY	285,322.93		285,322.93
SUB-TOTAL		285,322.93	0.00	285,322.93
CD90000 GENERAL ADMINISTRATION				
33 38	FY14/PY13 GEN. ADMIN COSTS	1,136,542.62	18,425.25	1,154,967.87
31	NON PROFIT HSG PD	93,799.59		93,799.59
SUB-TOTAL		1,230,342.21	18,425.25	1,248,767.46
GRAND TOTALS		9,869,889.88	1,302,549.98	11,172,439.86

CR-60 - ESG 91.520(g) (ESG Recipients only)

ESG Supplement to the CAPER in *e-snaps*

For Paperwork Reduction Act

1. Recipient Information—All Recipients Complete

Basic Grant Information

Recipient Name	MEMPHIS
Organizational DUNS Number	051386258
EIN/TIN Number	626000361
Identify the Field Office	KNOXVILLE
Identify CoC(s) in which the recipient or subrecipient(s) will provide ESG assistance	Memphis and Shelby County

ESG Contact Name

Prefix Ms.
First Name: Kimberly
Middle Name
Last Name: Mitchell
Suffix
Title: Administrator, Homeless and Special Needs

ESG Contact Address

Street Address 1: 701 North Main Street
Street
Street Address 2
City: Memphis
State: TN
ZIP Code: 38107
Phone Number: 901-576-7347
Extension
Fax Number
Email Address:
Kimberly.Mitchell@memphistn.gov

ESG Secondary Contact

Prefix N/A
First Name N/A
Last Name N/A
Suffix N/A
Title N/A
Phone Number N/A
Extension N/A

Email Address N/A

2. Reporting Period—All Recipients Complete

Program Year Start Date 07/01/2013
Program Year End Date 06/30/2014

3a. Subrecipient Form – Complete one form for each subrecipient

Subrecipient or Contractor Name CAAP, Inc.
City Memphis
State TN
Zip Code 38118
DUNS Number 146267294
Is subrecipient a victim services provider No
Subrecipient Organization Type Other Nonprofit Organization
ESG Subgrant or Contract Award Amount \$15,000.00

Subrecipient or Contractor Name	SHIELD, Inc.
City	Memphis
State	TN
Zip Code	38
DUNS Number	096554626
Is subrecipient a victim services provider	No
Subrecipient Organization Type	Other Nonprofit Organization
ESG Subgrant or Contract Award Amount	\$30,000.00

ESG Subgrant or Contract Award Amount \$15,000.00

Subrecipient or Contractor Name Outreach, Housing and Community, Inc.

City Memphis

State TN

Zip Code 38103

DUNS Number 078706979

Is subrecipient a victim services provider No

Subrecipient Organization Type Other Nonprofit Organization

ESG Subgrant or Contract Award Amount \$11,239.38

**Subrecipient or Contractor Name Family Promise of Memphis
City Memphis
State TN
Zip Code 38112
DUNS Number
Is subrecipient a victim services provider
Subrecipient Organization Type Other Nonprofit Organization
ESG Subgrant or Contract Award Amount \$22,906.00**

Subrecipient or Contractor Name MIFA

City Memphis

State TN

Zip Code 38126

DUNS Number

Is subrecipient a victim services provider

Subrecipient Organization Type Other Nonprofit Organization

ESG Subgrant or Contract Award Amount \$110,863.27

Subrecipient or Contractor Name Salvation Army

City Memphis

State TN

Zip Code 38105

DUNS Number

Is subrecipient a victim services provider

Subrecipient Organization Type Other Nonprofit Organization

ESG Subgrant or Contract Award Amount \$49,000.00

Subrecipient or Contractor Name	Case Management
City	MEMPHIS
State	TN
Zip Code	38131
DUNS Number	
Is subrecipient a victim services provider	
Subrecipient Organization Type	
ESG Subgrant or Contract Award Amount	\$35,000.00