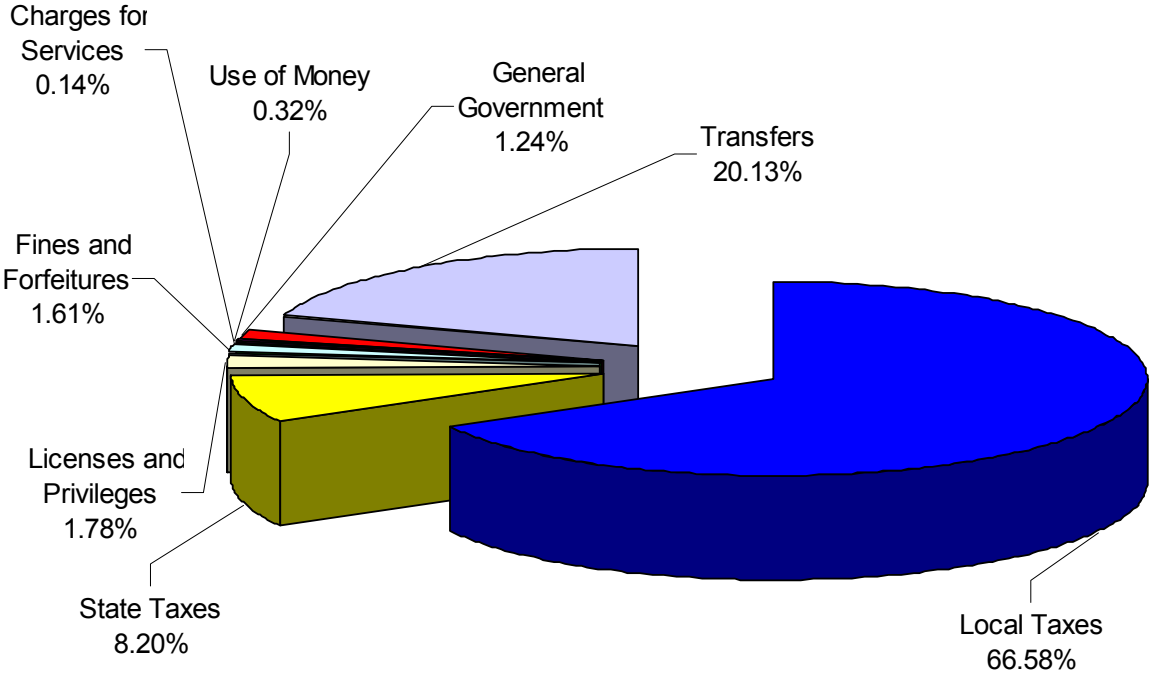
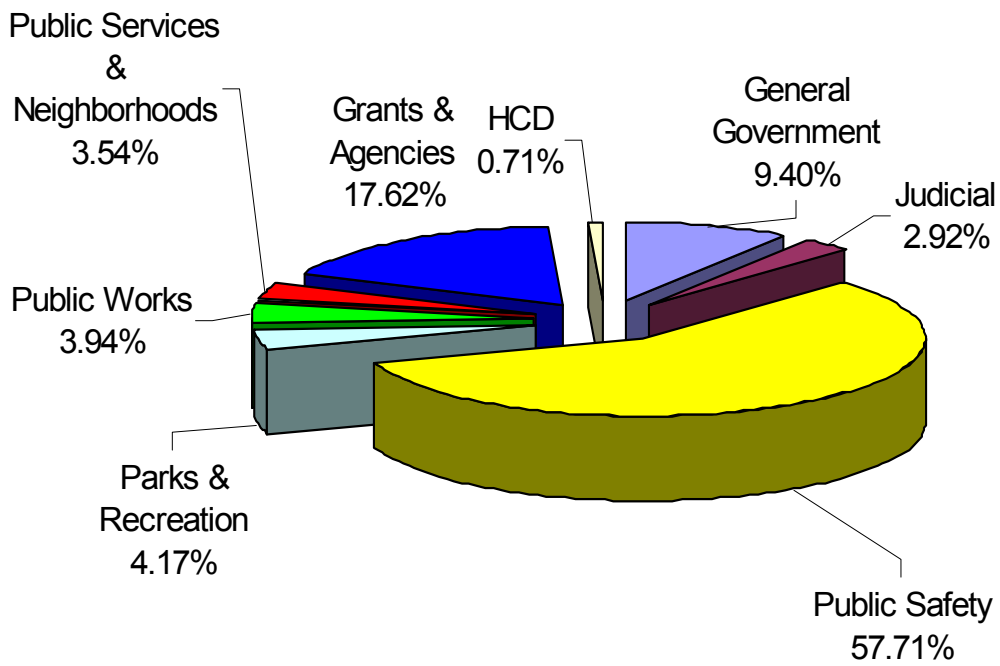


FY2011 REVENUES



FY2011 EXPENDITURES



BUDGET SUMMARY ALL FUNDS

Description	FY 2009 Actual	FY 2010 Adopted	FY 2010 Forecast	FY 2011 Adopted
Revenues				
Local Taxes	494,287,431	491,221,569	502,028,552	504,850,296
State Taxes	59,035,786	61,653,667	51,553,412	52,045,528
Licenses and Privileges	10,863,887	11,250,873	11,191,822	11,287,710
Fines and Forfeitures	9,371,777	8,878,855	9,645,135	10,250,000
Grants	245,485	131,000	133,362	131,000
Charges for Services	233,836,137	243,600,334	246,846,018	288,806,054
Use of Money	4,628,478	5,515,669	4,092,796	4,035,679
Intergovernmental Revenue	2,477,423	2,496,839	2,074,268	2,072,243
Divisional Revenue	40,744,771	40,025,299	42,384,614	42,606,558
Other Revenues	33,643,654	35,915,781	34,641,622	42,799,807
Transfers In	76,991,570	87,604,469	87,591,444	140,178,504
Total Revenues	966,126,399	988,294,355	992,183,045	1,099,063,379
Expenditures				
General Government	54,933,385	55,573,562	55,965,715	63,283,143
Public Safety	363,185,256	378,398,719	348,712,149	388,478,240
Parks & Recreation	24,838,901	21,758,292	22,297,159	28,071,375
Public Works	12,942,884	25,585,522	24,881,161	26,539,887
Special Revenue Fund	60,141,250	57,942,821	59,315,555	62,094,769
Sewer Fund	54,484,178	65,967,000	53,700,000	75,766,000
Storm Water Fund	20,337,223	22,366,000	20,658,472	24,732,500
Internal Service Fund	124,370,003	126,221,508	148,097,919	156,912,193
Public Services & Neighborhoods	18,601,300	18,766,778	19,239,415	23,800,301
Housing & Community Development	4,687,732	4,691,213	5,300,232	4,761,631
Judicial	21,337,434	17,551,063	18,572,562	19,642,593
Health Services	13,754,191	5,000,000	5,000,000	0
Memphis Area Transit Authority (MATA)	17,901,721	17,930,000	17,930,000	16,930,000
Other Grants & Agencies	44,189,802	36,757,808	81,613,759	101,659,012
Debt Service: Redemption of Serial Bonds and Notes	58,564,534	64,938,016	64,938,016	24,099,970
Interest and Other Costs	58,989,048	54,341,871	54,392,973	106,551,265
Total Expenditures	953,258,842	973,790,173	1,064,480,259	1,123,332,879
Contribution (Use) of Fund Balance	12,867,557	14,504,182	(72,297,214)	(24,269,500)
Fund balance beginning of year	152,499,528	145,906,840	145,906,840	160,411,022
Fund balance end of year	145,906,840	160,411,022	73,609,626	136,141,522



GENERAL FUND

Description	FY 2009 Actual	FY 2010 Budget	FY 2010 Forecast	FY 2011 Adopted
Revenues				
Local Taxes	414,907,933	412,614,167	420,067,091	422,636,835
State Taxes	59,035,786	61,653,667	51,553,412	52,045,528
Licenses and Privileges	10,863,887	11,250,873	11,191,822	11,287,710
Fines and Forfeitures	9,371,777	8,873,855	9,645,000	10,245,000
Grants	108,975	0	0	0
Charges for Services	1,150,002	912,877	917,400	917,400
Use of Money	3,064,197	3,515,669	2,092,796	2,035,679
Divisional Revenue	40,788,328	40,025,299	40,649,480	42,606,558
Other Revenues	3,592,037	4,156,471	4,166,751	7,880,881
Total General Revenues	542,882,922	543,002,878	540,283,752	549,655,591
Transfers	61,623,216	74,322,433	74,684,323	127,766,897
Total Revenues/Transfers	604,506,138	617,325,311	614,968,075	677,422,488
Expenditures				
Personnel	409,512,072	428,870,165	421,969,146	437,928,476
Materials & Supplies	94,208,221	102,738,598	108,376,445	105,228,180
Capital Outlay	3,574,929	2,498,345	2,774,074	1,336,772
Grants & Subsidies	83,005,157	62,393,239	68,147,802	63,601,398
Inventory	18,135	91,675	64,725	75,300
Transfer Out	10,317,537	4,853,041	44,826,766	64,996,056
Total Expenditures	600,636,051	601,445,063	646,158,958	673,166,182
Charges for Services	(37,964,758)	(40,025,299)	(42,378,202)	(42,606,558)
Net Audit Adjustment	1,618,127	0	0	0
Net City Expenditures	564,289,420	561,419,764	603,780,756	630,559,624
Contribution (Use) of Fund Balance	8,045,000	15,880,248	(29,462,161)	4,256,306
Fund balance beginning of year	98,558,000	106,603,000	106,603,000	77,140,839
Fund balance end of year	106,603,000	122,483,248	77,140,839	81,397,145
<i>Staffing Level</i>				6,505.00

SPECIAL REVENUE FUND

Special Revenue Funds are used to account of the proceeds of specific revenue sources (other than expendable trusts or for major capital projects) that are legally restricted to expenditures for specific purposes.

Category	FY 2009 Actual	FY 2010 Budget	FY 2010 Forecast	FY 2011 Adopted
<u>Revenues</u>				
Charges For Services	51,351,647	52,897,123	51,490,633	59,658,033
Grant Revenue	136,510	131,000	133,362	131,000
Other Revenue	3,177,056	4,844,604	4,845,081	5,036,962
Oper Trf In-General Fund	(3,261,756)	91,048	(2,649,686)	3,112,105
Total Revenue	51,403,457	57,963,775	53,819,390	67,938,100
<u>Expenditures</u>				
Personnel Services	29,500,624	29,124,328	29,413,515	30,602,211
Materials & Supplies	9,531,863	7,972,627	9,146,177	9,352,470
Grants & Subsidies	5,206,495	4,844,604	4,844,604	5,036,962
Capital Outlay	265,093	466,315	436,136	414,775
Transfer Out	1,912,215	1,559,657	1,662,215	2,693,215
Other Expenditures	13,724,960	13,975,290	13,812,908	13,995,136
Gross Expenditures	60,141,250	57,942,821	59,315,555	62,094,769
Expense Recoveries	0	0	0	0
Total Expenditures	60,141,250	57,942,821	59,315,555	62,094,769
Contribution(Use) of Fund Balance	(8,737,793)	20,954	(5,496,165)	5,843,331
Fund balance beginning of year	1,507,000	(2,040,000)	(2,019,046)	(7,515,211)
Fund balance end of year	(2,040,000)	(2,019,046)	(7,515,211)	(1,671,880)
<i>Staffing Level</i>	<i>610.00</i>	<i>613.00</i>	<i>593.66</i>	<i>609.00</i>



DEBT SERVICE FUND

The **Debt Service Fund** is used to account for the accumulation of resources for and the the payment of general long-term debt principal, interest, and related costs.

Category	FY 2009 Actual	FY 2010 Adopted	FY 2010 Forecast	FY 2011 Adopted
Revenues				
Current Property Taxes	76,860,045	76,057,402	79,411,461	80,213,461
Delinquent Property Taxes	2,519,453	2,550,000	2,550,000	2,000,000
In Lieu Of Taxes-Contractual	1,559,047	1,122,000	1,539,747	1,700,000
Hotel-Motel Tax	398,314	399,533	399,533	401,270
Use of Money	1,564,281	2,000,000	2,000,000	2,000,000
Intergovernmental Revenues				
Memphis Shelby County Airport Authority	2,075,930	2,074,268	2,074,268	2,072,243
Memphis Shelby County Port Commission	401,493	422,571	0	0
Other	5,031,977	3,484,173	3,484,173	3,305,194
Total Revenues	90,410,540	88,109,947	91,459,182	91,692,168
Other Sources				
Transfer from General Fund	5,652,990	4,119,706	5,407,006	2,933,756
Transfer from Municipal State Aid Fund	2,285,896	1,768,300	1,768,300	1,768,300
Transfer from Stormwater Fund	4,412,440	4,412,440	4,412,440	4,412,440
Transfer from Solid Waste Management Fund	1,662,215	1,662,215	0	1,662,215
Transfer from Hotel Motel Fund	902,813	867,375	867,375	1,182,896
Operating transfers in components units:				
Board of Education	0	0	0	0
Proceeds from Refunding Bonds	0	0	0	0
Total Other Sources	14,916,354	12,830,036	12,455,121	11,959,607
Total Revenue/Other Sources	105,326,894	100,939,983	103,914,303	103,651,775

DEBT SERVICE FUND

The **Debt Service Fund** is used to account for the accumulation of resources for and the the payment of general long-term debt principal, interest, and related costs.

Category	FY 2009 Actual	FY 2010 Adopted	FY 2010 Forecast	FY 2011 Adopted
Expenditures				
Redemption of serial bonds and notes	58,564,534	64,938,016	64,938,016	24,099,970
Interest	52,450,523	53,991,871	53,991,871	55,211,265
Other	538,525	350,000	401,102	350,000
Operating transfer Out (General Fund)	6,000,000	0	0	51,000,000
Retirement of Refunded Debt	0	0	0	0
Total Expenditures	117,553,582	119,279,887	119,330,989	130,661,235
Other use:				
Total Expenditures/Other Sources	117,553,582	119,279,887	119,330,989	130,661,235
Contribution(Use) of Fund Balance	(12,226,688)	(18,339,904)	(15,416,686)	(27,009,460)
Fund balance beginning of year	58,715,528	35,970,492	46,488,840	31,072,154
Fund balance end of year	46,488,840	17,630,588	31,072,154	4,062,694

INTERNAL SERVICE FUND

INTERNAL SERVICE FUNDS are used to budget for the costs of goods or services provided by one division or service center to other divisions for the City on a cost reimbursement basis.

Category	FY 2009 Actual	FY 2010 Budget	FY 2010 Forecast	FY 2011 Adopted
Revenues				
Charges For Services	127,727,648	125,773,334	140,744,457	152,664,621
Planned Use of Fund Balance	0	0	0	0
Total Revenues	127,727,648	125,773,334	140,744,457	152,664,621
Expenditures				
Personal Services	11,348,807	12,661,750	11,827,309	13,224,892
Supplies/Services	7,020,873	9,278,364	10,202,651	10,522,966
Inventory	17,531,049	17,470,826	19,220,032	18,892,583
Capital	518,005	275,452	446,390	148,595
Project Costs	0	0	0	0
Transfer to Fixed Assets	(399,032)	(148,000)	(323,938)	0
Expense Recoveries	0	0	0	0
Claims Incurred	88,350,301	86,683,116	102,506,914	108,480,259
Transfers Out	0	0	4,218,561	5,642,898
Total Expenditures	124,370,003	126,221,508	148,097,919	156,912,193
Operating Income (Loss)	3,357,645	(448,174)	(7,353,462)	(4,247,572)
Fund balance beginning of year	(4,774,000)	(7,185,000)	(7,185,000)	(7,633,174)
Fund balance end of year	(7,185,000)	(7,633,174)	(14,538,462)	(11,880,746)
<i>Staffing Level</i>	<i>205</i>	<i>205</i>	<i>199</i>	<i>205</i>

ENTERPRISE FUND

Enterprise Funds account for the acquisition, operations and maintenance of the City's facilities. These services are entirely or predominantly supported by user charges. The City periodically determines whether the revenue earned, expense incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

Category	FY 2009 Actual	FY 2010 Budget	FY 2010 Forecast	FY 2011 Adopted
Revenues				
Interest on Investments	669,672	1,950,000	200,000	200,000
Charges For Services	53,606,840	64,017,000	53,693,528	75,566,000
Transfers in General Fund	452,000	452,000	452,000	452,000
Stormwater Fees	19,679,736	21,909,000	20,400,000	24,275,500
Fines & Forfeitures	0	5,000	135	5,000
Other	205,487	0	(193,663)	0
Total Revenue	74,613,735	88,333,000	74,552,000	100,498,500
Expenditures				
Personnel Services	23,892,696	26,581,293	24,508,707	27,585,512
Materials & Supplies	22,154,627	28,419,747	29,100,868	29,032,016
Capital Outlay	2,573,120	4,715,540	5,481,049	5,024,540
Transfer To Fixed Assets	(801,160)	(3,151,500)	(3,116,500)	(3,601,500)
Bond Issue Costs	0	0		
Gross Expenditures	47,819,283	56,565,080	55,974,124	58,040,568
Bond Sale Expense	41,307	150,000	139,000	0
Pension Fees	11,784	1,000	2,285	0
Dividend to General Fund	1,300,000	1,300,000	1,300,000	1,300,000
Cost Allocation - General Fund	300,000	1,375,000	1,375,000	1,375,000
MLG&W Billing	260,924	408,000	408,000	408,000
In Lieu of Tax	4,586,681	4,000,000	4,000,000	4,000,000
Materials & Supplies	1,408,503	160,000	50,000	50,000
Payment on Debt Service	11,026,740	17,216,000	19,692,440	20,171,440
State Loan Principal & Interest	0	132,000	68,500	147,000
Depreciation	602,878	500,000	500,000	500,000
Increase (Decrease) in Net Assets	7,470,327	4,159,480	(9,140,877)	14,506,492
Total Expenditures	74,828,427	85,966,560	74,368,472	100,498,500
Contribution (Use) of Fund Balance	(214,692)	2,366,440	183,528	0
Fund balance beginning of year	19,879,000	22,387,000	22,387,000	24,753,440
Fund balance end of year	22,387,000	24,753,440	22,570,528	24,753,440
<i>Staffing Level</i>	437	437	398	437

AN ORDINANCE TO APPROPRIATE THE PROCEEDS OF THE TAX LEVY ON THE ASSESSED VALUES ON ALL PROPERTIES OF EVERY SPECIES WITHIN THE CITY LIMITS FOR GENERAL PURPOSES FOR THE FISCAL YEAR JULY 1, 2010 THROUGH JUNE 30, 2011, INCLUSIVE, TOGETHER WITH ALL COLLECTIONS FROM PRIVILEGES, LICENSES, FEES, FINES, PERMITS, CHARGES, REQUESTS, TRANSFERS FROM NON-BUDGET ACCOUNTS, EARNINGS, REFUNDS, AND ALL OTHER ITEMS CONSTITUTING THE REVENUE RECEIPTS OF THE CITY OF MEMPHIS FOR THE FISCAL YEAR JULY 1, 2010 THROUGH JUNE 30, 2011, INCLUSIVE, TO PROVIDE THE MANNER IN WHICH MONIES MAY BE TRANSFERRED FROM ONE FUND TO ANOTHER AND TO PROVIDE THE STANDARD CODE OR DESIGNATIONS UNDER WHICH THE APPROPRIATIONS ARE TO BE ADMINISTERED AND ACCOUNTING CONTROL MAINTAINED.

SECTION 1. BE IT ORDAINED that the anticipated receipts herein appropriated shall be designated as follows:

1. GENERAL FUND, which shall embrace all expenditures for the accounts of the City corporation, except for the expenditures hereinafter appropriated to the Special Revenue Funds, Debt Service, Enterprise Funds, Internal Service Fund and Fiduciary Fund, including current operations and outlays for construction and equipment to be made from receipts herein appropriated.

**GENERAL FUND
GENERAL REVENUES**

LOCAL TAXES	
Ad Valorem Tax- Current	262,743,000
Ad Valorem Tax Prior	7,800,000
Rec In Lieu Of Taxes - Cont	5,220,511
Prop Taxes Int & Penalty	6,161,000
Bankruptcy Interest & Penalty	151,500
Special Assessment - Prior	100,000
Local Sales Tax	95,000,000
Alcoholic Bev Insp Fee	4,000,000
Beer Sales Tax	14,673,000
Gross Receipts Bus. Tax	8,287,500
Interest Penalties & Commissions	222,337
Mixed Drink Tax	2,424,000
Bank Excise Tax	792,987
State Appointment TVA	7,700,000
Cable TV Franchise Fees	4,545,000
Miscellaneous Franchise Tax	500,000
Warrants and Levies	1,000
Miscellaneous Tax Recoveries	2,000,000
MLGW/Williams Pipeline	315,000
TOTAL LOCAL TAXES	422,636,835

STATE TAXES (LOCAL SHARE)	
State Income Tax	8,900,000
State Sales Tax	41,000,000
Telecommunication Sales Tax	61,800
State Shared Beer Tax	345,000
Alcoholic Beverage Tax	265,200
Spec Petroleum Product Tax	1,473,528
<i>TOTAL STATE TAXES (LOCAL SHARE)</i>	<u>52,045,528</u>
LICENSES & PRIVILEGES	
Liquor By The Oz License	270,405
Taxi Drivers Licenses	28,217
Gaming Pub Amusement Fees	13,000
Wrecker Permit Fee	9,088
Miscellaneous Permits	70,000
Beer Applications	57,000
Auto-Veh Reg/Inspect Fee	10,700,000
Beer Permits	140,000
<i>TOTAL LICENSES & PRIVILEGES</i>	<u>11,287,710</u>
FINES AND FORFEITURES	
Court Fines	5,700,000
Court Costs	4,000,000
Fines & Forfeitures	139,000
Beer Applications (Fines)	150,000
Arrest Fees	256,000
<i>TOTAL FINES & FORFEITURES</i>	<u>10,245,000</u>
CHARGES FOR SERVICES	
Tax Sales-Attorneys Fee	600,000
MLG &W Rents	2,400
Parking Lots	315,000
<i>TOTAL CHARGES FOR SERVICES</i>	<u>917,400</u>
USE OF MONEY	
Interest on Investments	1,960,000
Net Income/Investors	2,528
State Litigation - Tax Commission	73,151
<i>TOTAL USE OF MONEY</i>	<u>2,035,679</u>

OTHER REVENUES	7,880,881
TRANSFERS	
In Lieu of Tax-MLG&W	53,750,000
In Lieu of Tax-Sewer Fund	3,874,897
Transfer in Debt Service Fund	51,000,000
Transfer In Mun St Aid Fund	16,811,000
Transfer In Sewer Fund	1,300,000
Transfer In Solid Waste	1,031,000
<i>TOTAL TRANSFERS</i>	<u>127,766,897</u>
TOTAL GENERAL REVENUES/ TRANSFERS IN	634,815,930

**GENERAL FUND
DEPARTMENTAL REVENUES**

EXECUTIVE	
Federal Grants	123,882
Local Shared Revenue	414,322
<i>TOTAL EXECUTIVE</i>	<u>538,204</u>
FINANCE	
Rezoning Ordinance Publication Changes	10,000
<i>TOTAL FINANCE</i>	<u>10,000</u>
FIRE	
Anti-Neglect Enforcement Program	240,000
Ambulance Service	16,220,000
Fire-Misc Collections	31,000
Local Shared Revenue	20,000
International Airport	3,802,196
<i>TOTAL FIRE</i>	<u>20,313,196</u>
POLICE	
Fines & Forfeitures	54,106
DUI BAC Fees	4,500
Sex Offender Registry Fees	48,790
Police Special Events	850,000
Sale of Reports	259,060
Officers in the School	1,067,000
Misc Revenue	39,000
Federal Grants	240,000
<i>TOTAL POLICE</i>	<u>2,562,456</u>

PARKS

Admissions - School Groups	14,000
Admissions - Groups	2,900
Admissions - Museum Workshops	17,800
Admissions - General	269,900
Museum Planetarium Fee	67,000
Senior Citizens Meals	135,000
Concessions	414,200
Golf Car Fees	1,124,000
Pro Shop Sales	107,500
Green Fees	1,850,400
Softball	67,250
Basketball	20,250
Ball Permit	14,400
Class Fees	92,200
Rental Fees	220,135
Day Camp Fees	214,050
After School Camp	7,500
Outside Revenue	1,576,320
St TN Highway Maint Grant	111,372
Local Shared Revenue	332,500
Misc Revenue	27,800
<i>TOTAL PARKS</i>	<u>6,686,477</u>

PUBLIC WORKS

St TN Highway Maint Grant	<u>486,695</u>
<i>TOTAL PUBLIC WORKS</i>	<u>486,695</u>

HUMAN RESOURCES

Gym Fees	<u>15,000</u>
<i>TOTAL HUMAN RESOURCES</i>	<u>15,000</u>

PUBLIC SERVICES

Dog License	274,965
County Dog License Fee	83,568
Library Fines & Fees	850,000
Weights/Measures Fees	200,000

Fleet/Mobile Fees	262,650
Shelter Fees	181,239
Animal Vaccination	18,234
Local Shared Revenue	654,709
City of Bartlett	1,034,000
Misc Income	50,000
Grant Revenue - Library	16,000
TOTAL PUBLIC SERVICES	3,625,365
GENERAL SERVICES	
Wrecker & Storage Charges	1,028,920
Tow Fees	1,099,214
Rent of Land	39,168
Easements and Encroachments	86,340
Fiber Optic Franchise Tax	447,960
TOTAL GENERAL SERVICES	2,701,602
COMMUNITY ENHANCEMENT	
Special Assessment Tax	398,000
St TN Interstate Grant	750,000
TOTAL COMMUNITY ENHANCEMENT	1,148,000
ENGINEERING	
Subdivision Plan Insp Fees	385,000
Street Cut Inspection Fee	250,000
Signs-Loading Zones	12,800
Arc Lights	4,000
Sale of Reports	14,363
Traffic Signals	66,000
Parking Meters	580,000
MLG&W Rent	400
St TN Highway Maint Grant	95,000
Sidewalk Permits	88,000
TOTAL ENGINEERING	1,495,563
INFORMATION SYSTEMS	1,200,000
CITY COURT CLERK	
Court Fees	1,824,000
TOTAL CITY COURT CLERK	1,824,000
PLANNING AND DEVELOPMENT	
Landmarks Commission Misc. Revenue	0
TOTAL PLANNING AND DEVELOPMENT	0
TOTAL DEPARTMENTAL REVENUES	42,606,558

TOTAL REVENUES GENERAL FUND 677,422,488

**GENERAL FUND
EXPENDITURE BUDGET**

EXECUTIVE

Mayor's Office	1,087,347
Chief Administrative Office	542,589
Auditing	987,615
Mayor's Citizen Service Center	357,404
Youth Services/Community Affairs	3,709,169
Emergency Operations Center	760,478
TOTAL EXECUTIVE	<u>7,444,602</u>

FINANCE

Administration	526,238
Financial Management	1,846,681
Purchasing	741,454
Budget	712,191
Debt & Investment Management	175,927
City Treasurer	1,275,394
Financial & Strategic Planning Office	505,991
TOTAL FINANCE	<u>5,783,876</u>

FIRE

Administration	1,775,780
Apparatus Maintenance\Hydrant Repair	6,686,286
Logistical Services	2,023,091
Training	2,855,682
Communications	5,344,483
Fire Prevention/Public Education	5,272,401
Firefighting	105,946,441
EVS	27,021,964
Airport	3,016,839
TOTAL FIRE	<u>159,942,967</u>



POLICE	
Executive Administration	35,304,375
Support Services	25,956,714
Precincts	122,553,814
Investigative Services	23,220,271
Special Operations	21,500,099
<i>TOTAL POLICE</i>	<u>228,535,273</u>
PARKS	
Administration	654,200
Planning & Development	147,465
Park Operations	5,771,096
Park Facilities	3,326,354
Zoo	1,568,873
Brooks Museum	646,800
Memphis Botanic Gardens	578,664
Fairgrounds/Stadium	1,932,621
Recreation	8,542,064
Golf	4,903,238
<i>TOTAL PARKS</i>	<u>28,071,375</u>
PUBLIC WORKS	
Administration	784,718
Street Maintenance	6,145,268
Street Lighting	10,997,095
<i>TOTAL PUBLIC WORKS</i>	<u>17,927,081</u>
HUMAN RESOURCES	
Administration/EAP	1,192,772
Benefits	(22,440)
Employment	1,218,118
Compensation/Records Administration	1,038,327
Labor Relations	390,537
Quality & Professional Development	473,057
Testing & Recruitment	3,136,061
<i>TOTAL HUMAN RESOURCES</i>	<u>7,426,432</u>

PUBLIC SERVICES & NEIGHBORHOODS	
Administration	417,735
Special Services	557,064
Animal Shelter	2,551,609
Vehicle Inspection	2,571,518
Memphis/Shelby County Music Commission	198,928
Memphis Public Libraries	17,503,447
<i>TOTAL PUBLIC SERVICES & NEIGHBORHOODS</i>	<u>23,800,301</u>
GENERAL SERVICES	
Administration	686,343
Property Maintenance	6,559,174
Real Estate	357,315
Operation Of City Hall	2,088,209
Impound Lot	2,948,361
<i>TOTAL GENERAL SERVICES</i>	<u>12,639,402</u>
HOUSING & COMMUNITY DEVELOPMENT	
Housing	314,238
Economic Development	3,362,002
Community Initiatives	777,105
Business Development Center	308,286
<i>TOTAL HOUSING & COMMUNITY DEVELOPMENT</i>	<u>4,761,631</u>
COMMUNITY ENHANCEMENT	
Administration	500,816
Community Enhancement	8,409,558
<i>TOTAL COMMUNITY ENHANCEMENT</i>	<u>8,910,374</u>
CITY ATTORNEY	13,981,077
ENGINEERING	
Engineering Administration	3,350,722
Signs And Markings	2,628,257
Traffic Signal Maintenance	2,633,827
<i>TOTAL ENGINEERING</i>	<u>8,612,806</u>
INFORMATION SYSTEMS	19,474,712
CITY COUNCIL	1,603,745
CITY COURT JUDGES	617,200

CITY COURT CLERK	3,352,323
RED LIGHT CAMERA	1,691,993
	<u>5,044,316</u>
GRANTS & AGENCIES	
Chamber Foundation	1,350,000
Coliseum	200,000
Convention Center	1,000,000
Death Benefits	600,000
Delta Commission on Aging	143,906
Memphis Child Advocacy Center	100,000
Elections	75,000
Landmarks Commission	236,134
MATA	16,930,000
MLGW Citizen Assistant	1,000,000
Memphis Film & Tape	150,000
Pensioners Insurance	21,998,408
Planning & Development	2,050,000
Riverfront Development	2,637,621
Shelby County	7,681,705
Shelby County Assessor	404,238
Transfer Out- Storm Water Fund	452,000
Transfer Out - Board of Education	60,000,000
Transfer Out- CRA Program	1,300,000
Black Business Association	150,000
Urban Art	130,000
<i>TOTAL GRANTS & AGENCIES</i>	<u>118,589,012</u>
TOTAL EXPENDITURES / TRANSFERS GENERAL FUND	673,166,182
CONTRIBUTION TO FUND BALANCE	4,256,306
	<u><u>677,422,488</u></u>

2. SPECIAL REVENUE FUNDS

A. HOTEL/MOTEL TAX FUND

HOTEL/MOTEL TAX FUND
REVENUE BUDGET



Hotel/Motel Tax	3,000,000
Transfer from New Memphis Arena Fund	800,000
TOTAL REVENUES	<u>3,800,000</u>

EXPENDITURE BUDGET

Convention/Visitor's Bureau	1,817,104
Transfer to New Memphis Arena Fund	800,000
Transfer To Debt Service Fund	1,182,896
TOTAL EXPENDITURES	<u>3,800,000</u>

B. MUNICIPAL AID FUND, which shall embrace expenditures from Municipal State Aid Fund receipts.

**MUNICIPAL STATE AID FUND
REVENUE BUDGET**

State Three Cent Tax	3,846,000
State One Cent Tax	2,062,300
State Gas Tax	12,671,000
TOTAL REVENUES	<u>18,579,300</u>

EXPENDITURE BUDGET

Operating Transfer Out To General Fund	16,811,000
Operating Transfer Out To Debt Service Fund	1,768,300
TOTAL EXPENDITURES	<u>18,579,300</u>

C. NEW MEMPHIS ARENA FUND

**NEW MEMPHIS ARENA FUND
REVENUE BUDGET**

Local Taxes	800,000
State Shared Revenues	12,750,000
Transfer From Hotel Motel Fund	800,000
Transfer From MLGW	2,500,000
TOTAL REVENUES	<u>16,850,000</u>

EXPENDITURE BUDGET

Grants and Subsidies - Sports Authority	15,250,000
Transfer To Hotel Motel Fund	800,000



Contribution to Fund Balance	800,000
<i>TOTAL EXPENDITURES</i>	16,850,000

D. METRO ALARM FUND

METRO ALARM FUND
REVENUE BUDGET

Alarm Revenue	486,863
<i>TOTAL REVENUE</i>	486,863

EXPENDITURE BUDGET

Alarm Operating Expenses	422,234
Contribution to Fund Balance	64,629
<i>TOTAL EXPENDITURES</i>	486,863

E. ZOO GRANT

ZOO GRANT
REVENUE BUDGET

Contribution from Fund Balance	95,000
<i>TOTAL REVENUE</i>	95,000

EXPENDITURE BUDGET

Zoo Grant Expenses	95,000
<i>TOTAL EXPENDITURES</i>	95,000

F. MLK PARK IMPROVEMENTS

MLK PARK IMPROVEMENTS
REVENUE BUDGET

MLK Park Improvements Revenue	131,000
Contributed from Fund Balance	127,754
<i>TOTAL REVENUE</i>	258,754

EXPENDITURE BUDGET

MLK Park Improvements Expenses	258,754
<i>TOTAL EXPENDITURES</i>	258,754

G. SOLID WASTE MANAGEMENT FUND

SOLID WASTE MANAGEMENT FUND
REVENUE BUDGET

Solid Waste Disposal Fee	58,998,170
Recycling Proceeds	173,000
TOTAL REVENUES	<u>59,171,170</u>

EXPENDITURE BUDGET

Solid Waste Management Expenses	56,281,819
Contribution To Fund Balance	2,889,351
TOTAL EXPENDITURES	<u>59,171,170</u>

H. PLANNING & DEVELOPMENT

PLANNING & DEVELOPMENT
REVENUE BUDGET

Depot Redevelopment Agency	335,310
Industrial Dev Board	600,000
Neighborhood Planning/CRA	504,193
CRA/Projects	3,569,500
Tree Bank	27,959
TOTAL REVENUE	<u>5,036,962</u>

EXPENDITURE BUDGET

Depot Redevelopment Agency	335,310
Industrial Dev Board	600,000
Neighborhood Planning/CRA	504,193
CRA/Projects	3,569,500
Tree Bank	27,959
TOTAL EXPENDITURE	<u>5,036,962</u>

3. DEBT SERVICE FUND

The Debt Service Fund shall embrace expenditures for the payment of interest and installments on the public debt.

DEBT SERVICE FUND
REVENUE BUDGET

Current Property Tax	80,213,461
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Delinquent Property Tax	2,000,000
In Lieu of Taxes- Contractual	1,700,000
Hotel-Motel Tax	401,270
Use of Money	2,000,000
Intergovernmental Rev.- Airport	2,072,243
Other Revenues	3,305,194
Transfer from Municipal State Aid Fund	1,768,300
Transfer from General Fund	2,933,756
Transfer from Solid Waste Management Fund	1,662,215
Transfer from Storm Water Management Fund	4,412,440
Transfer from Hotel/Motel Fund	1,182,896
Contribution from Fund Balance	27,009,460
<i>TOTAL REVENUES / TRANSFERS IN</i>	<u>130,661,235</u>

EXPENDITURE BUDGET

Redemption of serial bonds and notes	24,099,970
Interest	55,211,265
Transfer to General Fund	51,000,000
Other	350,000
<i>TOTAL EXPENDITURES / TRANSFERS OUT</i>	<u>130,661,235</u>

4. ENTERPRISE FUNDS

A. SEWER FUND which shall embrace expenditures from City Sewer Fees, Connection Fees, Miscellaneous Fees, and other monies used for Sewer Services operating and debt service purposes.

SEWER FUND
REVENUE BUDGET

Sewer Fees	74,954,000
Sewer Connection Fees	150,000
Sewer Special Connections	30,000
Rents	32,000
Subdivision Development Fees	400,000
Interest on Investments	200,000
<i>TOTAL REVENUES</i>	<u>75,766,000</u>

EXPENDITURE BUDGET

Environmental Inspection & Preventive Maintenance	5,353,099
T E Maxson Treatment Plant	14,508,761



Maynard Stiles Treatment Plant	14,022,925
Lift Stations	1,226,380
Environmental Administration	1,601,832
Environmental Maintenance	6,011,824
Sanitary Sewer Design	1,101,724
Dividend To General Fund	1,300,000
Cost Allocation- General Fund	1,075,000
In Lieu of Tax	4,000,000
Payment of Debt Service	15,759,000
State Loan & Principal & Interest	147,000
Increase (Decrease) in Net Assets	9,658,455
TOTAL EXPENDITURES	75,766,000

B. STORM WATER FUND which shall embrace expenditures from City Storm Water Fees, Drainage Fees, Miscellaneous Fees, and other monies used for Storm Water Services operating and debt service purposes.

**STORM WATER FUND
REVENUE BUDGET**

Storm Water Fees	24,275,500
Open Transfer In - General Fund	452,000
Fines & Forfeitures	5,000
TOTAL REVENUES	24,732,500

EXPENDITURE BUDGET

PW/Drain Maintenance	6,323,321
PW/ Heavy Equipment Services	2,525,881
PW/ Flood Control	1,382,580
PW/Storm Water	1,259,138
CE/ Street Sweeping	2,378,996
ENG/ Drainage Design	344,107
Cost Allocation- General Fund	300,000
MLGW Billing	408,000
Materials & Supplies	50,000
Depreciation	500,000
Transfer Out - Debt Service	4,412,440
Increase (Decrease) in Net Assets	4,848,037
TOTAL EXPENDITURES	24,732,500

5. INTERNAL SERVICE FUNDHEALTHCARE
REVENUE BUDGET

Employer Contributions	43,149,682
Employee Contributions	16,247,269
Other (Medicare Part D/Interest)	1,053,000
TOTAL REVENUES	60,449,951

EXPENDITURE BUDGET

Personnel	330,880
Materials & Supplies	3,830,721
Claims Incurred	58,579,340
Transfer Out	5,642,898
Other	2,700
Increase/(Decreases) in Net Assets	(7,936,588)
TOTAL EXPENDITURES	60,449,951

6. FIDUCIARY FUNDOTHER POST EMPLOYMENT BENEFITS (OPEB)
ADDITIONS

Employer	36,757,136
Members	13,840,267
Medicare Part D	805,000
Transfer In	5,642,898
Interest on Investments	92,000
TOTAL ADDITIONS	57,137,301

DEDUCTIONS

Benefits	49,900,919
Administrative Expenses	3,545,066
Other	2,300

Increase/(Decrease) in Net Assets	3,689,016
<i>TOTAL DEDUCTIONS</i>	<u>57,137,301</u>

SECTION 2. BE IT FURTHER ORDAINED that for the purposes of budget control, administration and accounting of the appropriations made herein for the fiscal year, July 1, 2010, through June 30, 2011, inclusive, the Division and Program names shall be as set out in accordance with the requirements of Section One (1) hereof.

SECTION 3. BE IT FURTHER ORDAINED that Council estimates of the revenues of the City of Memphis for the fiscal year, July 1, 2010, through June 30, 2011, inclusive, which are applicable to the purposes for which taxes are levied shall be set in the schedule within Section 1.

SECTION 4. BE IT FURTHER ORDAINED that all monies subject to appropriation by all divisions shall be deposited with the City Treasurer for the use of the City and all monies so received shall be considered appropriated regardless of the foregoing estimates by items until the appropriations have been filled.

Thereupon, any surplus shall become and be designated Unappropriated Revenue and be subject to lawful appropriation by the Council. Such amounts are not appropriated for the use of the Division receiving same, but shall be carried as a memorandum of collections and earnings.

SECTION 5. BE IT FURTHER ORDAINED that the Comptroller shall have no power to authorize withdrawal of funds constituting the current operating revenues of the City of Memphis from the Treasury of the City of Memphis nor shall any obligations for the expenditures of any such funds be incurred except in pursuance of this ordinance; provided, however, that the Council may appropriate in the current year a greater amount for the operation of any Division, or for any corporate purpose other than those for which an appropriation shall have been made herein in the event that the current revenues shall be available for such purposes; and, provided further, that said expenditures shall be authorized by ordinance or resolution duly adopted by the Council.

SECTION 6. BE IT FURTHER ORDAINED that where work is done or materials furnished by one service center for another service center, the Comptroller is directed to charge the appropriation of the service center receiving and to credit the appropriation of the service center furnishing such labor or materials with the proper cost thereof, when said charge is accepted by the service center receiving same.

SECTION 7. BE IT FURTHER ORDAINED that the Comptroller shall maintain on file in his/her office the line item budget of each program, and that sums not to exceed the preceding amounts set forth in totals by Division and Program for the several funds shall so far as may be needed, be appropriated for the purpose shown for the fiscal year, July 1, 2010 through June 30, 2011, inclusive.

The Mayor shall have the authority to approve transfers between line items within the total amounts of each category (Personnel, Supplies and Services, Grants & Subsidies, Capital Outlay and Expense Recoveries).

The Mayor shall have the authority to approve transfers between categories within the total amounts of each program as set forth herein, however, each transfer shall have a maximum limit of \$50,000 and each Program shall have an annual cumulative limit of \$100,000 for transfers between categories, within the total amounts of each Program. Any transfer of appropriations between Programs shall be made only upon the authorization by ordinance or resolution of the Council.

SECTION 8. BE IT FURTHER ORDAINED, that at the end of the fiscal year which is fixed as June 30, the City Comptroller be authorized to transfer funds as necessary in order that budgeted appropriations not be exceeded in each Program and that the transfer of funds shall not result in an increase in the total Fiscal Year 2011 budget.

SECTION 9. BE IT FURTHER ORDAINED that pursuant to the provisions of the City Charter as amended when any obligation has been incurred by order, contract, agreement to purchase, hire, receive or otherwise obtain anything of value for the use of the City by the joint action of the respective Division Directors, a liability shall be construed to have been created against the appropriation of the Division affected and the respective Division Directors and Program Heads in charge and other persons are prohibited from incurring liabilities in excess of the amount appropriated for each budget of each Program, the totals of which are set out in Section One (1), hereof, of additional amounts which may hereafter be authorized by the Council.

SECTION 10. BE IT FURTHER ORDAINED that, at the close of each fiscal year, which is fixed as June 30, any unencumbered balance of an appropriation shall revert to the appropriate fund balance account or net assets account and shall be subject to reappropriation by the Council, but appropriations may be made during any year from the current year budget in furtherance of improvements or for any corporate purpose which will not be completed within such year.

SECTION 11. BE IT FURTHER ORDAINED that it shall be the duty of the Comptroller to keep an account of each object item appropriation made by the City Council and each such account shall show the appropriations made thereto, the amounts drawn thereon, and he/she shall make available such information on each appropriation account to the Directors of the various Divisions.

SECTION 12. BE IT FURTHER ORDAINED that no claims against the City shall be paid except by means of a check, manual or electronic, on the Treasury issued and signed/authorized by the Comptroller.

SECTION 13. BE IT FURTHER ORDAINED that the Council expressly declares that each section, subsection, paragraph and provision of this ordinance is severable, and that should any portion of this ordinance be held unconstitutional or invalid, the same shall not affect the remainder of this ordinance, but such unconstitutional or invalid portion be elided, and the City Council declares that it would have passed this ordinance with such unconstitutional or invalid portions elided.

SECTION 14. BE IT FURTHER ORDAINED that this ordinance take effect from and after the date it shall have been passed by the Council, signed by the Chairman of the Council, certified and delivered to the Office of the Mayor in writing by the Comptroller and become effective as otherwise provided by law.

Harold B. Collins, Chairperson

Attest: Patrice Thomas, Comptroller



SUMMARY

AUTHORIZED COMPLIMENT

	FY 2009 Actual	FY 2010 Authorized	FY 2011 Adopted
GENERAL FUND			
Executive			
Mayor's Office	12	12	10
Chief Administrative Office	5	5	5
Auditing	11	11	10
Mayor's Citizen Service Center	9	9	7
Youth Services/Community Affairs	7	7	7
Emergency Operations Center	14	14	14
Total Executive	58	58	53
Finance			
Administration	3	3	3
Prevailing Wage Office	2	2	2
Accounting	13	13	13
Accounts Payable	11	11	8
Payroll	7	7	7
Records Management	5	5	5
Purchasing	13	13	12
Budget Office	11	11	9
Debt/Investment Management	4	4	4
Operations/Collections	23	23	23
Permits	0	0	0
Office of Financial & Strategic Planning	0	0	4
Total Finance	92	92	90
Fire Services			
Administration	24	24	27
Apparatus Maintenance	20	20	15
Logistical Services	19	19	18
Training	33	25	26
Communications	68	66	66
Fire Prevention	65	65	65
Fire Fighting	1333	1305	1305
Emergency Medical Services	323	308	308
Airport	44	44	44
Total Fire Services	1929	1876	1874
Police Services			
Administration	97	89	75



SUMMARY

AUTHORIZED COMPLIMENT

Crime Prevention	0	0	0
Vice & Narcotics	168	163	219
Inspectional Services	29	30	33
Training Academy	253	120	230
Research & Development	13	11	14
Support Services	11	8	9
Communication Services	193	225	184
Financial Services	12	12	12
Personnel Services	8	8	8
Information Technology	7	7	7
Property & Evidence	42	0	36
Real Time Crime Center	16	0	41
Precincts	1471	1487	1508
Investigative Services	293	280	281
Special Operations	135	131	210
Traffic Bureau	185	184	149
Total Police Services	2933	2755	3016

Park Services

Administration	8	8	8
Planning & Development	5	5	4
Park Operations	78	78	69
Pink Palace	24	24	22
Historic Homes	1	3	3
Lichterman Nature Center	9	8	7
Memphis Botanic Garden	7	7	7
Fairgrounds/Stadium	0	1	0
Adult Athletics	0	0	0
Senior Centers	16	16	15
Ewing Children's Theatre/Hobby Center	0	0	0
Skinner Center	3	4	3
Athletics	4	3	4
Recreation Operations	3	3	3
Community Centers	83	79	89
Indoor Aquatics Facilities	2	2	2
Golf	21	21	25
Total Park Services	264	262	261

Public Works

Administration	14	14	14
Street Maintenance	148	148	126
Total Public Works	162	162	140



SUMMARY

AUTHORIZED COMPLIMENT

Human Resources

Administration	5	5	5
Employee Special Services	3	3	3
Benefits Administration	2	2	2
Employment	12	12	16
Compensation/Records Administration	16	16	15
Labor Relations	4	4	4
Quality & Professional Development	4	4	3
Testing & Recruitment	6	6	6
Total Human Resources	52	52	54

Public Services

Administration	4	4	4
Multi-Cultural & Religious Affairs	3	3	2
Second Chance	4	4	4
Civilian Law Enforcement Board	2	1	2
Animal Services	45	45	43
Sexual Assault Center	8	7	0
Motor Vehicle Inspections	33	33	45
Music	2	2	2
Libraries	320	320	273
Total Public Services	421	419	375

General Services

Administration	8	8	8
Property Maintenance	94	96	94
Real Estate	7	7	6
Operation City Hall	16	17	15
Grounds Maintenance	0	0	0
City Beautiful	0	0	0
Impound Lot	36	38	34
Total General Services	161	166	157

HCD

Code Enforcement	0	0	0
Housing	2	2	2
Renaissance Development Center	3	3	3
Total HCD	5	5	5

Community Enhancement

Administration	3	3	3
Grounds Maintenance	46	46	46



SUMMARY

AUTHORIZED COMPLIMENT

City Beautiful	4	4	4
Systematic Code Enforcement	75	75	77
Street Sweeping	0	0	0
Total Community Enhancement	128	128	130

City Attorney

City Attorney's Office	35	35	35
Claims	7	7	7
Contract Compliance	3	3	3
Intergovernmental Relations	2	2	2
Risk Management	3	3	3
Permits/Grants	5	5	5
Grants Compliance	6	6	6
Health & Safety	5	5	5
Ethics Office	2	2	2
Total City Attorney	68	68	68

City Engineering

Civil Design & Administration	20	20	19
Survey	16	16	15
Mapping & Property	3	3	3
Construction Inspections	22	22	22
Traffic Engineering	19	19	19
Building Design & Construction	9	9	9
Signs & Markings	30	30	29
Signal Maintenance	33	33	30
Total City Engineering	152	152	146

Information Services

Administration	0	20	20
Radio Maintenance	0	19	19
Total Information Services	0	39	39

City Council

City Council	26	26	26
Total City Council	26	26	26

City Court Judges

City Court Judges	5	5	5
Total City Court Judges	5	5	5



SUMMARY

AUTHORIZED COMPLIMENT

City Court Clerk			
City Court Clerk	66	66	66
Total City Court Clerk	<u>66</u>	<u>66</u>	<u>66</u>
GENERAL FUND TOTAL	6522	6331	6505
SPECIAL REVENUE FUND			
Metro Alarm Fund	5	5	5
Solid Waste Management Fund	653	653	610
SPECIAL REVENUE FUND TOTAL	<u>658</u>	<u>658</u>	<u>615</u>
ENTERPRISE FUNDS			
Sewer Treatment & Collection - Operating Fund	290	290	290
Storm Water Fund	147	147	147
ENTERPRISE FUNDS TOTAL	<u>437</u>	<u>437</u>	<u>437</u>
INTERNAL SERVICE FUNDS			
Health Insurance Fund	12	12	12
Printing & Mail Fund	13	13	13
Fleet Management Fund	177	181	180
INTERNAL SERVICE FUNDS TOTAL	<u>202</u>	<u>206</u>	<u>205</u>
TOTAL AUTHORIZED COMPLIMENT	<u><u>7819</u></u>	<u><u>7632</u></u>	<u><u>7762</u></u>



2011 Capital Improvement Budget Process

The Fiscal Years 2011-2015 **Capital Improvement Program (CIP)** is a multi-year plan for capital expenditures to replace and expand the City's infrastructure, vehicles and equipment. The program is updated annually to reflect the latest priorities and to provide updated cost estimates and available revenue sources.

The purpose of the CIP is to fund capital projects and capital acquisitions that will provide a long-term benefit to the citizens of Memphis. Because of the long-term benefit of the projects in the CIP, these projects are financed over a longer period of time. Present and future users of the projects pay for the projects.

The **Capital Improvement Budget** is the annual budget that funds major construction projects, acquisition of property, capital equipment purchases and ongoing capital programs for the City. For program purposes, the City defines a capital improvement as a major improvement or acquisition, over \$50,000, that will last 10 years or a major improvement or acquisition over \$50,000. Capital Acquisitions between \$5,000 and \$50,000 have a useful life of 5 years.

The CIP process begins in October with the submission of projects by each division. Costs and priorities for the projects are developed through a planning process that includes the Capital Committee and the Budget Office.

Preparing the Capital Improvement Program requires identifying the various sources of revenue for the projects such as general obligation bonds, federal grants, state grants, private funds and Capital Pay As You Go. In addition, each project must be evaluated as to the impact it will have on the City's operating budget.

New facilities require staff, utilities, maintenance and other costs that must be included in the operating budget. Projects in the Capital Improvement Program are ranked using various criteria such as the amount of funds available, importance to the overall mission of the Division and strategic priorities of the Mayor and City Council.

Estimates of costs for each capital project will include planning and design, land acquisition, site improvements, construction and other costs needed to make new facilities operational. As a general rule, architectural/engineering costs are 12% of the construction cost of a building project. Large construction projects over \$1,000,000 are generally designed one year and constructed the next year. A/E costs for street and bridge projects can vary according to the type of project and other factors.

Projects are reviewed by the Administration based on need, impact on the area, quality of life in our neighborhoods and the general economic climate of the City. The Mayor then submits the proposed CIP to the City Council in April for adoption. Adoption by the City Council allocates funds for the first year of the program with specific language on how to appropriate and spend capital funds contained in the CIP resolution. Projects allocated in previous years' Capital Budgets are reprogrammed according to the priorities of the Mayor and Divisions.

Financing the Capital Improvement Program**Long Term Debt**

The City's proposed Capital Budget has \$197,729,013 in total allocations for FY 2011. General Obligation Bonds are \$119,654,751 or 60.51% of the total revenue for the FY 2011.

Federal Grants/State Grants

Federal and State grants represent \$46,275,963 or 23.4% of the revenue in the FY 2011 Capital Budget. The majority of these Federal funds are for MATA projects and Public Works projects that qualify for Federal grants. State grants represent the State matching portion of the MATA funds and Public Works projects that qualify for State funds.

Sewer Funds

Sewer funds are \$19,244,000 or 9.7% of the revenue in the FY 2011 Capital Budget and are used to fund projects to maintain and improve the sewer system. The Sewer Fund issues revenue bonds to finance most projects.

Capital Improvement Budget Highlights

The Fire Division's capital budget includes funds for continuous upgrade of its various fire station locations, and new construction dollars for previous annexation areas.

The Police Division's budget includes funds for precinct renovations and a Skycop System.

The Park's Division's budget includes funding for Wolf River greenway improvements and rehabilitations to Douglas Pool and the Mallory-Neely and Magevney House.

The Public Works' Division's budget includes funds to pave more than 400 lane miles of streets each year. ADA ramp improvements, several road projects, including Elvis Presley Blvd. also highlight the FY 2011 budget. The **Stormwater Fund** CIP budget will allow the City to make major investments in drainage infrastructure throughout the City. The **Sewer Fund** projects are for the repair and replacement of sewer infrastructure, new sanitary sewers, and improvements to the treatment plants.

The Public Services and Neighborhoods Division's budget is highlighted by equipment funding for the animal shelter.

The General Services Division's budget includes major ADA improvements, funding for minor improvements to various City buildings and miscellaneous equipment replacement. This budget also reflects a new strategy to concentrate City-wide vehicle purchasing to achieve economic scale. Vehicle acquisitions include 150 marked police cars, 3 fire engines and various heavy duty service equipment.

Housing and Community Development's budget includes continued funding for the Hope VI and the redevelopment of Dixie Homes. Development and construction of the Fairgrounds is represented in the Fairgrounds Public Greenspace Project.

The Engineering Division's budget includes funding for replacement of traffic signals, and intelligent transportation improvements.

Information System's budget includes projects to upgrade the City's information technology infrastructure, and upgrade the telephone system. An Enterprise Management System also highlights this budget

SUMMARY

CAPITAL IMPROVEMENT PROGRAM

The Memphis Area Transit Authority's capital improvement budget is heavily leveraged by Federal and State funding. A project that will benefit from outside funding includes a new bus transfer station near the Memphis International Airport. Preventive maintenance is funded partially by G.O. Bonds.

The Riverfront Development's budget includes funds for Cobblestone improvements, the funds for this project are 100% leveraged.



SUMMARY

CAPITAL IMPROVEMENT PROGRAM

Division	Project Number	Project Description	Reprogrammed Dollars	FY2011	Total
CITY ENGINEERING					
	EN01026	Medical CTR Streetscape	-	1,720,000	1,720,000
	EN01004	Traffic Signals	-	500,000	500,000
	EN01003	Urban Art	-	400,000	400,000
	EN01022	Nucor Steel Fast Track	2,000,000	-	2,000,000
	EN01023	Riviana Fast Track	500,000	-	500,000
	EN01007	Traffic Calming	-	500,000	500,000
					-
Total for City Engineering			2,500,000	3,120,000	5,620,000
EMA Emergency Management Agency					
	PS01003	Emergency Warning Sirens	-	100,000	100,000
					-
Total for EMA			-	100,000	100,000
FIRE					
	FS04001	Personal Protective Equip	-	1,072,951	1,072,951
	FS02001	Fire Station Repair	-	2,528,000	2,528,000
	FS02018	Fire Station #63	-	566,000	566,000
	FS02020	Southwind Fire Station	-	1,500,000	1,500,000
	FS02011	Replace Fire Station # 43	-	-	-
	FS03012	Capital Acquisition	-	225,000	225,000
					-
Total for Fire			-	5,891,951	5,891,951
GENERAL SERVICES					
	GS01010	ADA Facility Compliance	-	1,252,000	1,252,000
	GS01007	Major Modif/Improv to Property	-	4,965,000	4,965,000
	GS01001	City Hall Improvements	-	-	-
	GS01003	City-Wide Energy Modification	-	-	-
	GS01019	VSC St Jude Shop Relocation	-	-	-
	GS01018	VSC W Precinct Shop Relocation	-	-	-
	GS0211B	Capital Acquisition- Fire	-	4,508,284	4,508,284
	GS0211C	Capital Acquisition- Police	-	4,042,500	4,042,500
	GS0211D	Capital Acquisition- Parks	-	680,500	680,500
	GS0211A	Capital Acquisition-Executive	-	80,443	80,443
	GS0211E	Capital Acquisition- Public Works	-	562,856	562,856
		Capital Acquisition-Community			
	GS0211H	Enhancement	-	167,700	167,700
	GS0211G	Capital Acquisition- Public Service	-	70,000	70,000
	GS0211J	Capital Acquisition-Information	-	50,000	50,000
	GS0211I	Capital Acquisition-Engineering	-	486,947	486,947
	GS0211F	Capital Acquisition	-	215,620	215,620
					-
Total for General Services			-	17,081,850	17,081,850



SUMMARY

CAPITAL IMPROVEMENT PROGRAM

Division	Project Number	Project Description	Reprogrammed Dollars	FY2011	Total
HOUSING AND COMMUNITY DEVELOPMENT					
	CD01085	Fairgrounds Public Green Space	-	11,900,000	11,900,000
	CD01033	MHA-Dixie Homes	-	6,590,391	6,590,391
	CD01083	Triangle Noir (UE)	-	25,897,925	25,897,925
	CD01084	SVRS	-	500,000	500,000
	CD01087	Economic Development Program	-	5,000,000	5,000,000
					-
Total for Housing and Community Development			-	49,888,316	49,888,316
INFORMATION SERVICES					
	IS01007	Replace Obsolete Equipment	-	2,000,000	2,000,000
	IS01059	Traffic Signal Inventory Caps	-	700,000	700,000
	IS01062	Telephone Systems Upgrade	-	850,000	850,000
	IS01068	Enterprise Asset Mgmt Sys	-	1,000,000	1,000,000
	IS01070	Website/Intranet Upgrade	-	340,000	340,000
	IS01069	Enterprise Email Upgrade	-	250,000	250,000
	IS01067	ADA Accessibility Routing	-	350,000	350,000
	IS01071	Weights/Measures Billing SW	-	65,000	65,000
	IS01055	Radio Maint. Infrast Upgrade.	-	1,106,396	1,106,396
					-
Total for Information Services			-	6,661,396	6,661,396
MATA					
	GA03018	MATA-Preventive Maint.	-	13,406,000	13,406,000
	GA03007	MATA-Bus Replacement	-	4,940,000	4,940,000
	GA03011	MATA-Paratransit Bus	-	1,770,000	1,770,000
	GA03001	MATA-Service Vehicles	-	420,000	420,000
	GA03022	MATA-Adv Public Transp System	-	800,000	800,000
	GA03021	MATA-Regional Rail Plan	-	6,750,000	6,750,000
					-
Total for MATA			-	28,086,000	28,086,000
PARKS					
	PK09002	Zoo Major Maintenance	-	250,000	250,000
	PK01026	Gaston Comm. Center Repairs	-	392,000	392,000
	PK07012	Greenway Improvements	-	1,556,000	1,556,000
	PK04015	Douglass Pool Bathhouse/Pump	-	330,000	330,000
	PK08027	Mallory-Neely House	-	300,000	300,000
	PK07089	Charjean Park Improvement	-	650,000	650,000
	PK07109	Morris Park Improvements	-	35,000	35,000
					-
Total for Parks			-	3,513,000	3,513,000



SUMMARY

CAPITAL IMPROVEMENT PROGRAM

Division	Project Number	Project Description	Reprogrammed Dollars	FY2011	Total
POLICE SERVICES					
	PD04013	Crump Station	-	4,400,000	4,400,000
	PD02003	Traffic Precinct	-	400,000	400,000
	PD02004	Precinct Renovations	-	240,000	240,000
	PD03008	Capital Acquisition	-	505,000	505,000
					-
Total for Police Services			-	5,545,000	5,545,000
PUBLIC SERVICES					
	PS01010	Animal Shelter Replacement	-	900,000	900,000
					-
Total for Public Services			-	900,000	900,000
PUBLIC WORKS					
	PW04007	ADA Curb Ramp	-	2,200,000	2,200,000
	PW04065	Safe Route to School-Frayser	-	259,000	259,000
	PW04066	Safe Route to School-Rozelle	-	250,000	250,000
	PW01040	Asphalt/Paving	-	11,500,000	11,500,000
	PW01093	Street Lighting	-	700,000	700,000
	PW02006	S. Parkway Bridge of ICRR	-	100,000	100,000
	PW02015	Holmes St. Br over CSX RR	-	250,000	250,000
	PW01180	Northridge	-	990,000	990,000
	PW01023	Second/I-40/Cedar	-	3,952,000	3,952,000
	PW01064	Elvis Presley/Shelby/Winch	-	1,800,000	1,800,000
	PW04080	Pidgeon Rail/road Project	-	-	-
	PW01216	Hawkins Mill E of University	-	71,000	71,000
	PW01219	St Elmo at Mt Terrace St	-	141,700	141,700
	PW01222	Raleigh Millington-New Allen	-	124,000	124,000
	PW01218	S Parkway East at College	-	423,000	423,000
	PW01217	S Perkins at Old Lamar	-	857,000	857,000
	PW04075	STP ADA Curb Ramp	2,508,000	-	2,508,000
	PW01198	ARRA Repaving	14,077,500	-	14,077,500
	PW01199	STP Repaving	11,860,000	-	11,860,000
	PW02032	STP Guardrail Attenuators	440,000	-	440,000
	PW02031	ARRA Bridge Guardrail	344,000	-	344,000
	PW02030	ARRA Winchester Tun Repair	270,000	-	270,000
	PW02029	ARRA Sam Cooper/RR	217,000	-	217,000
	PW04029	U of M Crosswalk	2,640,000	-	2,640,000
	PW02001	Bridge Repair	165,813	-	165,813
	PW05008	Capital Acquisition	-	1,100,000	1,100,000
					-
Total for Public Works			32,522,313	24,717,700	57,240,013
RIVERFRONT DEVELOPMENT					
	GA01004	Cobblestone Landing	6,015,000	264,800	6,279,800
Total for Riverfront Development			6,015,000	264,800	6,279,800



SUMMARY

CAPITAL IMPROVEMENT PROGRAM

Division	Project Number	Project Description	Reprogrammed Dollars	FY2011	Total
SEWER					
	SW02001	Rehab Existing Sewers	11,557,237	7,244,000	18,801,237
	SW03001	Service To Unsewered Areas	3,040,781	1,000,000	4,040,781
	SW01001	Misc Subdivision Outfalls	13,877,490	2,500,000	16,377,490
	SW02006	Sludge Disp/Earth Complex	5,350,266	500,000	5,850,266
	SW04004	Wolf River Interceptor	28,045,282	4,000,000	32,045,282
	SW02033	South Plant Expansion	11,428,895	4,000,000	15,428,895
	SW02009	North Plant Sludge Disposal	246,000	-	246,000
	SW02011	Covered Anaerobic Lagoon	10,935,830	-	10,935,830
	SW03010	Marys Creek Interceptor	8,414,900	-	8,414,900
	SW04005	Loosahatchie Sewer	8,500,731	-	8,500,731
	SW04006	Wolf River Bank Stabilization	1,950,000	-	1,950,000
	SW04007	Environmental Maint Relocation	8,000,000	-	8,000,000
	SW04008	Loosahatchie Interceptor	4,726,043	-	4,726,043
					-
Total for Sewer			116,073,455	19,244,000	135,317,455
STORM WATER					
	ST03006	Drainage - ST	41,353,201	16,500,000	57,853,201
	ST04041	Environmental Permitting -St	1,263,487	200,000	1,463,487
	ST04010	Curb and Gutter - ST	2,638,100	1,500,000	4,138,100
	ST04038	Storm water Pollution - ST	6,500,000	4,500,000	11,000,000
	ST03008	Subdivision Drainage - ST	900,000	100,000	1,000,000
	ST03083	Bridge Repair Storm Water	1,095,282	300,000	1,395,282
	ST03059	Flood Control - ST	6,000,000	1,000,000	7,000,000
	ST03098	Major Drainage Rehab/Replace	10,495,650	7,000,000	17,495,650
	ST03111	Airways over Nonconnah	5,447,800	-	5,447,800
	ST01089	Bartlett Rd/Fletcher - ST	3,668,960	-	3,668,960
	ST03021	Gayoso Bayou Culvert - ST	665,000	-	665,000
	ST03084	Watkins Storm Water	1,000,000	-	1,000,000
	ST03020	Timber Creek Drainage -ST	127,722	-	127,722
	ST05005	Capital Acquisition	-	1,615,000	1,615,000
					-
Total for Storm Water			81,155,202	32,715,000	113,870,202
Total Capital Improvement Program			238,265,970	197,729,013	435,994,983



